

**SOUTHWEST HEALTH SYSTEM, INC.  
BOARD REGULAR MEETING MINUTES  
Held at: Cortez City Hall Chambers  
September 26, 2018**

<b>Present:</b>	<b>Also Present:</b>	<b>Excused:</b>
Tom Rice, SHS Scty/Treas	John Brooks, SHS Attorney	Paul Deshayes, SHS Chairperson
Terry Cook, DPM, SHS Director	Aaron Brooks, SHS Attorney	Scott Steeves, SHS Vice-Chair
Steve Fusco, SHS Director	Maria Cornelius, MD Chief of Staff	
Dan Valverde, SHS Director	Tony Sudduth, Interim CEO	
	Bridgett Jabour, Exec. Asst.	
	Joe Thomason, SVP Comm Hosp Cons	
	Bill Thompson, MCHD Vice-Chair	
	Audrey Sanders, SHS Controller	
	Various members of the public remaining after public forum	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Call to order</b>	SHS Chairperson Paul Deshayes called the meeting to order at 7:22 pm after a short break following the MCHD/SHS Joint Public Forum.		
<b>Public Comment/Introductions</b>	None		
<b>Changes/Additions to Agenda</b>	None.		
<b>REPORTS</b>			
<b>MCHD</b>	<p>MCHD Vice Chairperson Bill Thompson advised of the following:</p> <ul style="list-style-type: none"> <li>• Final DOLA reimbursement was received completing the full \$2 million granted.</li> <li>• MCHD is looking into recommendations from the SSR report on the aging facility infrastructure equipment.</li> <li>• Executive Team is working to finalize the construction project and they're anticipating coming in under budget.</li> </ul>		
<b>CHC Report</b>	Community Hospital Consulting (CHC) Senior VP Joe Thomason reviewed CHC's work with the SHS team in Revenue Cycle, Clinical Informatics, CHC VP Mel Ostlie is acting Interim Director of IT, and Materials Management	CHC will continue to report monthly on the improvements and status of the Action Plan implemented this summer.	

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	supply chain discounts related to the transition to HPG for group purchasing. CHC will continue this level of support to improve hospital operations as long as it is needed.		
<b>CEO Report</b> <ul style="list-style-type: none"> <li>• <b>Financials</b></li> </ul>	<p>SHS Controller Audrey Sanders reviewed the August Financials.</p> <p>Gross Patient Revenue was under budget by \$500,000, but was a positive month due to additional reconciliation payments from Medicare and additional redistributions of the Provider Fee paid to SHS.</p> <p>Contract labor is down, but there's an increase in purchased services due to outsourced coding.</p> <p>The HPG transition started August 15th is starting to show improvements in supplies.</p> <p>Accounts Payable is down to \$1.1 million down from \$3.7million at its highest point this summer.</p> <p>Cash on Hand is 23.4 days, up from its lowest point of 15 days in April.</p> <p>Mr. Sudduth updated the Board on the continued work with provider contracts, the 2019 business plan and the medical staff development plan.</p> <p>Ms. Sanders reviewed the changes to the Financial Assistance Policy essentially adding a pharmacy co-pay for FAP patients now that the retail pharmacy is opened. Previously, this was a discount SHS could not offer since SHS did not have a retail pharmacy prior to now.</p>	<p>The current financial reporting packet will be transitioned to the standard CHC Finance Packet in the September financials report.</p> <p>It was moved and seconded to approve the August 2018 Financials as presented. Motion carried</p> <p>It was moved and seconded to approve the Financial Assistance Policy adding a pharmacy co-pay for FAP patients at the new retail pharmacy. Motion carried.</p>	Accounting/CHC Finance Team
<b>Other</b>	SHS Attorney John Brooks advised that the bank syndicate funding the 2016 Bonds for the construction project will be on-site to meet with the MCHD and SHS Boards of Directors.	SHS Executive Assistant Bridgett Jabour to coordinate the visit.	Bridgett Jabour
<b>Executive Session</b>	All but the SHS Board, Mr. Sudduth, Ms. Jabour and SHS Attorneys John and Aaron Brooks were excused.	It was moved and seconded to adjourn to executive session at 8:08 pm. Motion carried.	
<b>Reconvene Regular Session</b>		It was moved and seconded to reconvene regular session at 9:27	

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		pm. Motion carried.	
<b>ACTION ITEMS</b>	August 29, 2018 Executive Session Meeting Minutes  MEC Summary	It was moved and seconded to approve Executive Session minutes as presented. Motion carried.  It was moved and seconded to approve September MEC Summary. Motion carried.	
<b>Adjournment</b>		It was moved and seconded to adjourn the meeting at 9:34 p.m. Motion carried.	

Respectfully submitted:

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Paul Deshayes, SHS Chairperson

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Tom Rice, SHS Secretary/Treasurer