

**SOUTHWEST HEALTH SYSTEM, INC.**  
**SHS JOINT & REGULAR BOARD MEETING MINUTES**  
**Kiva Room at Southwest Memorial Hospital**  
**January 26, 2022**

<b><u>Present - Quorum</u></b>	<b><u>Also Present</u></b>	<b><u>Also Present</u></b>
Dan Valverde, Chairperson	Rick Shrader, CFO	Bridgett Jabour, Executive Assistant
Susan Hodgdon, Vice-Chairperson	Charles Krupa, CIO/PIO	Leah Allen, SMG Executive Assistant
Shirley Jones, Scty/Treas	Lisa Gates, CNO	Dean Matthews, MCHD Chairperson
Sean Killooy, Director	Tod Beasley, CHC VP Finance	Erik Lambert, Quality/Risk Manager
	Elva Morgan, Interim Practice Administrator	Rob Owens, SHS Plant Operations Director
	Aaron Brooks, SHS Attorney	Polly Bolton, SHS Compliance Coordinator
<b>Ex-Officio Board Members:</b>	Deborah Herman, Med Staff Services	Christopher Alvarez, Patient Access Director
Jeanie Gentry, CEO	Travis Parker, CHRO	Bill Thompson, Vice-Chairperson
Dr. Ben Carelock, DPM		Fred Dewitt, Director
		Gala Pock, Director
		Brandon Johnson, Board Member
		Rob Dobry, Secretary/Treasurer
		Keenen Lovett, MCHD Attorney

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The joint MCHD/SHS Board meeting was called to order at 5:05pm.	
<b>Public Comment/Introductions</b>		New SHS CEO Jeanie Gentry was introduced to all at the meeting; Ms. Gentry thanked everyone and stated she's very much enjoying her time so far and looks forward to working with all.	
<b>Changes/Addition to Agenda</b>	The review and potential action of Banking Resolution 2022-01 was added to the agenda after minutes.		
<b><u>Reports</u></b>			
<b><u>CFO Report</u></b>	SHS CFO Rick Shrader reported on the year-end financials for 2021. December Financials: <ul style="list-style-type: none"> <li>• Strong cash collections of \$7.5M.</li> <li>• Revenue/Expenses is \$732K for December; YTD is \$1.2M</li> </ul>		

	<ul style="list-style-type: none"> <li>• EBIDA for December is \$1.2M; YTD is \$7.0M. This is above budget by \$2.2M YTD December.</li> <li>• Gross Patient Revenue was above budget by \$2.24M; Net Patient Revenue was above budget by \$1.76M.</li> <li>• Benefits were below budget of \$259K.</li> <li>• Purchased services are \$45K below budget.</li> </ul>		
<b>MCHD Report</b>	MCHD Chairperson Dean Matthews advised the Board that MCHD is still in the construction phase of the waterline and will complete tie in in the spring. The storage building is still in the works and will more than likely be a metal building. Jay Harrell resigned from MCHD Board.		
<b>Adjourned Joint Meeting</b>		The joint MCHD/SHS Board meeting was adjourned at 5:30pm.	
<b>Call to Order, Regular Meeting</b>	SHS Chairperson Dan Valverde called the meeting to order at 6:00 pm.		
<b>CHC Report</b>	CHC VP of Finance complimented the SHS the current Senior Team and feels confident in their leadership. Mr. Beasley also reported that it is not anticipated that there will be any additional provider relief funding available in near future for hospitals		
<b>CNO Report</b>	<p>SHS CNO Lisa Gates reviewed the enclosed slideshow with the Board with noted details being:</p> <ul style="list-style-type: none"> <li>• There has been an increase in the positivity rate of COVID-19 and the ED rate is at 70% over the last week.</li> <li>• There has been 21,000 more minutes of procedures between 2020 and 2021 and the complexity of patients and level of care by surgical suite team.</li> </ul> <p>The sterilizer was down for 7 days requiring repairs. After reworking the surgical schedule, the team was able to shorten the down time for surgical procedures to only 2 days for surgical and procedures had to be postponed for 2 days until repairs were completed.</p> <p>The Rehabilitation Department has added an additional full time PTA and part time PTA/Director.</p>		

	Wound Care has obtained her certification for a Wound Specialist. Wound Care numbers are up.		
<b>Quality Report</b>	Erik Lambert, Quality Manager reported on the severity scale scoring and reviewed the NRC Stoplight Report. Results of HCHAPS shows quarter over quarter improvement in all areas in the last year. Some challenges are difficult to address with COVID guidance.		
<b>Human Resources Report</b>	SHS Human Resource Director Travis Parker gave an annual review of 2021. SHS has filled 199 positions of which 137 are external and 62 internal, 135 positions were full time, 7 part time along with 57 on a per needed basis. Contract Labor is not sustainable at this time as their contract rate is staggering high. Lab is a huge position open along with RN's, SHS is currently looking into international students or persons with visas to fill positions. Turnover for year-end was at 23.5%, goal was 18%, the healthcare average nation wide was at 48.7% for in sector and 40.1% hospitals specifically.		
<b>CIO/PIO Report</b>	SHS CIO/PIO Charles Krupa reported to The Board that Cerner has been placed on hold until a proposed go live date of January 2023. Marketing is doing a case study on pediatric patients for Mancos for the Providers of Siegel and Jones. This will allow the marketing team to determine where best to focus resources for marketing in the community.		
<b>Adjourn to Executive Session</b>	The Board was adjourned into executive session at 6:35 pm	It was moved and seconded to adjourn into executive session at 6:53pm. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.	
<b>Reconvene Regular Session</b>	Regular session was reconvened at 7:05 pm.	It was moved and seconded to reconvene to regular session. MOTION: Shirley Jones	

		SECOND: Susan Hodgdon	
<b>Approval of December Minutes</b>		It was moved and seconded to approve December 2021 minutes. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.	
<b>Approval of January Financials</b>  <b>Quarter 4 Ratios</b>  <b>2022-01 FNB Cortez Banking Resolution</b>		It was moved and seconded to approve the December 2021 Financials. MOTION: Sean Killoy SECOND: Shirley Jones Motion carried. It was moved and seconded to approve Quarter 4 Ratios. MOTION: Susan Hodgdon SECOND: Shirley Jones Motion carried.  It was moved and seconded to approve the 2022-01 FNB Cortez Banking Resolution to purchase Certificate of Deposit at the amount required by State of Colorado Unemployment Insurance. MOTION: Sean Killoy SECOND: Susan Hodgdon Motion carried.	
<b>Approval of CHC Invoice</b>		It was moved and seconded to approve the December 2021 CHC Invoice. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.	
<b>Approval of December Executive Session Minutes</b>		It was moved and seconded to approve the December SHS Executive Session Minutes. MOTION: Susan Hodgdon SECOMD: Shirley Jones Motion carried	
<b>ACTION ITEMS</b>			

<ul style="list-style-type: none"> <li>• <b>Code of Conduct Policy</b></li> </ul> <p><b>MEC Recommendations:</b></p> <ul style="list-style-type: none"> <li>• <b>Appointment of Jordan Bean, DPM</b></li>   <li>• <b>Appointment of Katherine Phillips</b></li>   <li>• <b>Resignation of Anna Kelley, MD</b></li>   <li>• <b>Resignation of Joseph Rodrigo, DO</b></li> </ul>		<p>It was moved and seconded to approve the Code of Conduct Policy.  MOTION: Susan Hodgdon  SECOND: Shirley Jones  Motion carried.</p> <p>It was moved and seconded to approve the appointment of Jordan Bean, DPM to the Active Staff as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p> <p>It was moved and seconded to approve the appointment of Katherine Phillips, MD to the Active Staff as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the resignation of Anna Kelley, MD as of 1/13/2022 recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p> <p>It was moved and seconded to approve the resignation of Joseph Rodrigo, DO as of 12/31/21 as recommended by the Medical Executive Committee.</p>	
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<ul style="list-style-type: none"> <li>• <b>Reappointment of Teresa Brown-Sanchez, NP</b></li>   <li>• <b>Reappointment of Kay Christian, PAC</b></li>   <li>• <b>Reappointment of Jay Johnson, MD</b></li>   <li>• <b>Reappointment of Braden Jones, MD</b></li> </ul>		<p>MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Teresa Brown-Sanchez, NP to the AHP Staff as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Kay Christian, PAC to the AHP Staff as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Jay Johnson, MD to the Active Staff as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Braden Jones, MD to the Active Staff as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>Reappointment of Jonathon Shepard, PAC</b></li>   <li>• <b>Termination of Privileges of Provider 35206</b></li>   <li>• <b>OPPE Elevation of Wendy Stevens, NP</b></li>   <li>• <b>Completion of Provider 60048 PIP</b></li> </ul>		<p>It was moved and seconded to approve the reappointment of Jonathon Shepard, PAC to the AHP Staff as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion Carried.</p> <p>It was moved and seconded to approve the termination of privileges of Provider 35206 as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p> <p>It was moved and seconded to approve the elevation to OPPE status of Wendy Stevens, NP as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried</p> <p>It was moved and seconded to approve the completion of the PIP plan for Provider 60048.  MOTION: Susan Hodgdon  SECOND: Sean Killoy  Motion carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>January FPPE Report</b></li>   <li>• <b>January Data Bank Report</b></li>   <li>• <b>December Streamline Report</b></li>   <li>• <b>DEA Sanction Report 2021</b></li>   <p><b>CONTRACTS</b></p> <ul style="list-style-type: none"> <li>• <b>Pam Clark Second Contract</b></li> </ul> </ul>		<p>It was moved and seconded to approve the January FPPE Report.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p> <p>It was moved and seconded to approve the January DATA Bank Report.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p> <p>It was moved and seconded to approve the December Streamline Report  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion carried.</p> <p>It was moved and seconded to approve the DEA Sanction Report 2021 as presented.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve Pam Clark 2<sup>nd</sup> contract pending follow-up on section 3.2.3 of contract.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>Matt Thompson Contract</b></li>   <li>• <b>Caitlin Mooney, PAC 2<sup>nd</sup> Contract</b></li>   <li>• <b>Carley Temple, NP 2<sup>nd</sup> Contract</b></li>   <li>• <b>Robert Benjamin 2<sup>nd</sup> Contract</b></li>   <li>• <b>Stryker Capital Expense Request</b></li> </ul>		<p>It was motioned and seconded to approve Matt Thompson, MD 1<sup>st</sup> contract.  MOTION: Susan Hodgdon  SECOND: Shirley Jones  Motion carried.</p> <p>It was moved and seconded to approve Caitlin Mooney’s 2<sup>nd</sup> contract pending follow-up on section 3.26 of contract.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried</p> <p>It was moved and seconded to approve Carley Temple’s 2<sup>nd</sup> contract pending follow-up on section 3.2.3 of contract.  MOTION: Susan Hodgdon  SECOND: Shirley Jones  Motion carried.</p> <p>It was moved and seconded to approve Robert Benjamin 2<sup>nd</sup> contract pending follow-up on section 3.2.3 of contract.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the Stryker capital expense request.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p>	
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<b>Adjournment</b>		It was moved and seconded to adjourn the meeting at 7:55 pm into executive session MOTION: Susan Hodgdon SECOND: Shirley Jones Motion carried.	
	Following the meeting, the SHS Board, Jeanie Gentry, Aaron Brooks and Tod Beasley remained for Special Executive Session.		

Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

**SOUTHWEST HEALTH SYSTEM, INC.  
SHS BOARD MEETING MINUTES  
Kiva Room at Southwest Memorial Hospital  
March 7, 2022**

<u>Present - Quorum</u>	<u>Also Present</u>	<u>Also Present</u>
Dan Valverde, Chairperson	Rick Shrader, CFO	Leah Allen, SMG Executive Assistant
Susan Hodgdon, Vice-Chairperson	Charles Krupa, CIO/PIO	Travis Parker, CHRO
Shirley Jones, Scty/Treas	Lisa Gates, CNO	Will Jansen, SHS Practice Administrator
Sean Killoy, Director	Craig Sims, CHC SVP Operations	Polly Bolton, SHS Compliance Coordinator
	John Brooks, SHS Attorney	Deborah Herman, SHS Medical Staff
	Aaron Brooks, SHS Attorney	Mike Roy, CHC (Virtual)
<b>Ex-Officio Board Members:</b>	Deborah Herman, Med Staff Services	
Jeanie Gentry, CEO	Travis Parker, CHRO	
Dr. Ben Carelock, DPM	Will Jansen, SHS Practice Administrator	
	Polly Bolton, SHS Compliance Coordinator	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:57pm.	
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	There were no changes to the agenda		
<b><u>Reports</u></b>			
<b><u>MCHD Report</u></b>	MCHD had nothing to report. Bond discussion took place in joint meeting at 5:00 pm		
<b><u>CHC Report</u></b>	Craig Sims presented the CHC report enclosed. Mr. Shrader introduced Mike Roy, CHC and Mr. Roy presented the “No Surprises Act”. The No Surprises Act has been posted on SHS website and states that estimates can be given for charges to patient especially in ED. Policies and information will come out soon; CHC is currently working		

	with Colorado Hospital Association (CHA) and Western Healthcare Alliance (WHA) to get additional information.		
<b><u>CNO Report</u></b>	<p>Lisa Gates, CNO reviewed the Clinical Services Slides that were presented.</p> <ul style="list-style-type: none"> <li>• State Combines Hospital Transfer Center - Transfer status returned to Tier 1</li> <li>• Daily WHA bed board calls continue</li> <li>• Nursing student positions opened for Emergency &amp; Inpatient Services to help fill vacancies?</li> <li>• COVID testing moved to Park Street and must be scheduled and orders given.</li> <li>• Surgical Services Director updates were reviewed</li> </ul>		
<b><u>Policies &amp; Reports</u></b>	<p>Jeanie Gentry introduced Will Jansen, newly-hired permanent Practice Administrator to the SHS Board.</p> <p>The SMG Refill Policy was reviewed and went for approval.</p> <p>The SMG Refill Workflow was reviewed and went for approval.</p> <p>The Annual Appointment Report was reviewed and went for approval.</p>	<p>A motion was made to approve the SMG Refill Policy as presented. MOTION: Susan Hodgdon SECOND: Shirley Jones Motion Carried.</p> <p>A motion was made to approve the SMG Refill Workflow, as presented. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion Carried.</p> <p>A motion was made to approve the Annual Appointment Report, as presented. MOTION: Susan Hodgdon SECOND: Sean Killoy Motion Carried.</p>	
<b><u>Quality Report</u></b>	SHS CNO Lisa Gates reviewed the Quality slide which covered the 2022 Focus Areas for Quality.		
<b><u>CFO Report</u></b>	<p>SHS CFO Rick Shrader spoke about the CHA Rural Health Conference that took place last week.</p> <p>Mr. Shrader updated the SHS Board on the January Financials.</p> <p>January 2022 Financials:</p>	<p>A motion was made to approve the January Financials. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried.</p>	

	<ul style="list-style-type: none"> <li>• Cash collections of \$5.5M.</li> <li>• Medicare withholds from April 12, 21 through Jan 31, 2022 total \$3.2M.</li> <li>• Inventory decreased by \$8K.</li> <li>• Revenue/Expenses showed a loss of (\$10K); YTD (\$10K).</li> <li>• EBIDA for January is \$447K YTD is \$447K.</li> <li>• Gross Patient Revenue was above budget by \$671K; Net Patient Revenue was above budget by \$5K.</li> <li>• Benefits were below budget of \$71K.</li> <li>• Purchased services are \$105K below budget.</li> </ul>	<p>A motion was made to approve the CHC invoice for February as presented.  MOTION: Shirley Jones  SECOND: Sean Killooy  Motion carried</p>	
<b>CIO/PIO Report</b>	Charles Krupa, SHS CIO/PIO reviewed a slideshow on 2022 Infrastructure with The Board. SHS has hooked up with Emagined Security for added safety.		
<b>Approval of Regular Minutes</b>		<p>A motion was made and seconded to approve the January 26, 2022 minutes as presented.  MOTION: Susan Hodgdon  SECOND: Sean Killooy  Motion carried</p>	
<b>Adjourned Meeting in to Executive Session</b>		<p>A motion was made to adjourn the SHS Board meeting into executive session at 6:31pm.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p>	
<b>Reconvene Regular Session</b>	Regular session was reconvened at 7:20 pm.	<p>It was moved and seconded to reconvene to regular session.  MOTION: Susan Hodgdon  SECOND: Shirley Jones</p>	
<b>Approval of January Executive Session Minutes</b>		<p>It was moved and seconded to approve the January SHS Executive Session Minutes.  MOTION: Susan Hodgdon  SECOMD: Shirley Jones  Motion carried</p>	
<b>ACTION ITEMS</b>			

<p><b>MEC Recommendations:</b></p> <ul style="list-style-type: none"> <li>• <b>January Data Bank Report</b></li> <li>• <b>January Streamline Report</b></li> <li>• <b>Respite Care Privileges Policy</b></li> </ul> <p><b>CONTRACTS</b></p> <ul style="list-style-type: none"> <li>• <b>Michael Cavanaugh 1<sup>st</sup> Amendment</b></li> </ul>		<p>The Board approved all recommendation from MEC by an online vote posted on February 24<sup>th</sup>, 2022.</p> <p>It was moved and seconded to approve the January DATA Bank Report.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the January Streamline Report  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the Respite Privileges Policy.  MOTION: Shirley Jones  SECOND: Susan Hodgdon</p> <p>It was moved and seconded to approve Michael Cavanaugh’s 1<sup>st</sup> Amendment.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion carried.</p>	
<p><b>Adjournment</b></p>		<p>It was moved and seconded to adjourn the meeting at 7:41 pm  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p>	

Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

**Montezuma County Hospital District & Southwest Health System  
Special Ballet Initiative Meeting**

**March 7, 2022**

**Present (MCHD):****Also Present:****Excused/Absent:**

Dean Matthews, Chairperson	Sean Killoy, Director	Jay Harrell, MCHD Director
Rob Dobry, Secretary/Treasurer	Mike Roy, CHC (Virtual)	Keenan Lovett, MCHD Attorney
Gala Pock, Director	Ben Carelock, SHS Chief of Staff	Bryson McCabe, MCHD Attorney
Bill Thompson, Vice-Chairperson	Jeanie Gentry, SHS CEO	Heidi Trainor, MCHD CPA
Fred DeWitt, Director	Rick Shrader, SHS CFO	Rob Owens, SHS Plant Operations Director
Brandon Johnson, Board Member	Travis Parker, SHS HR	
Leah Allen, Executive Assistant	Charles Krupa, SHS PIO/CIO	
Kelly McCabe, MCHD Attorney	Aaron Brooks, SHS Attorney	
Ralph Wegner, Owner's Rep (Virtual)	John Brooks, SHS Attorney	
<b>Present (SHS)</b>	Craig Sims, CHC SVP Operations	
Dan Valverde, Chairperson	Deborah Herman, SHS Medical Staff	
Shirley Jones, Director	Polly Bolton, SHS Quality	
Susan Hodgdon, Director	Will Jansen, SHS Practice Administrator	
Lisa Gates, SHS CNO		

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Call to order</b>	SHS Chair Dan Valverde called the meeting to order and asked Mr. Matthews to present at 4:54 pm.		
<b>Roll Call</b>	Roll was called for MCHD Board.		
<b>Changes to Agenda</b>	There were no changes or additions to the agenda.		
<b>Public Comment/Introductions</b>	No public comment was received.		
<b><u>REPORTS and ACTION ITEMS</u></b>			
<b>Bond Report</b>	<p>Dean Matthews, MCHD Chairperson presented the Bond initiative to the SHS Board. Mr. Matthews explained that the ballot, if passed, would be based on sales tax and would not increase the current payment obligation of SHS.</p> <p>Mr. McCabe, MCHD Attorney stated that SHS would be involved in financing, but on a small scale since the collateral would be the sales tax. Shirley Jones, SHS Scty/Treasurer stated</p>		

March 7, 2022, MCHD & SHS Special Ballet Initiative Board Meeting

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Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
	<p>that SHS could not be expected to pay more than current payment.                      Rob Dobry, MCHD Treasurer stated that if package passed and MCHD and SHS could not get financing that they would scale back.</p> <p>John Brooks, SHS Attorney did state to MCHD Board that if the sales tax was to go away then SHS would still be responsible for repayment of loan if financed.</p> <p>The discussion of what funds would and or could be used for if ED expansion was not needed took place and MCHD stated the funds could be used for rent, maintenance, and improvements. The main goal of ballot is to end sales tax sunset which will give MCHD and SHS more funding to continue to maintain and make improvements.</p> <p>MCHD would like for one Board member from SHS to start attending MCHD meetings and report back to SHS Board. SHS Board would like to see current plans and design of ED Expansion.</p>		
<b>Adjournment</b>		The MCHD and SHS Boards adjourned at 5:54pm.	

DocuSigned by:

*Leah Allen*

Leah Allen, Executive Assistant

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Rob Dobry, Secretary/Treasurer

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

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**SHS & Montezuma County Hospital District  
Special Ballet Initiative Meeting**

**March 14, 2022**

<b>Present:</b>	<b>Also Present:</b>	<b>Also Present</b>
Dean Matthews, Chairperson	Sean Killooy, SHS Director	
Rob Dobry, Secretary/Treasurer	Shirley Jones, SHS Treasurer/Scty	
Gala Pock, Director	Aaron Brooks, SHS Attorney	<b>Excused/Absent:</b>
Bill Thompson, Vice-Chairperson	John Brooks, SHS Attorney	Jay Harrell, MCHD Director
Fred DeWitt, Director	Rick Shrader, SHS CFO	Ralph Wegner, Owner's Rep
Brandon Johnson, Board Member	Jeanie Gentry, SHS CEO	Bryson McCabe, MCHD Attorney
Leah Allen, Executive Assistant	Dan Valverde, SHS Chair	Heidi Trainor, MCHD CPA
Keenan Lovett, MCHD Attorney	Susan Hodgdon, SHS Director	Rob Owens, SHS Plant Operations Director

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Call to order</b>	MCHD Chair Dean Matthews called the meeting to order at 5:34 pm.		
<b>Roll Call</b>	Roll was called for MCHD Board.		
<b>Changes to Agenda</b>	There were two Executive Sessions called for the meeting.	A vote was taken to amend the agenda for two Executive Sessions, all MCHD Board members approved.	
<b>Public Comment/Introductions</b>	None		
<b>Ballot Initiative Discussion</b>	Meeting was called into Executive Session for MCHD at 5:40 PM, All SHS Board, Attorneys and Leadership were excused.		
<b>Regular Session</b>	Open MCHD meeting with the discussion of 6A, community meeting and resolution wording.		
<b>Second Executive Session</b>	Reentered executive session at 7:18 PM (SHS Board, Attorneys and Leadership invited), exited at 7:32, no decisions were made.	Executive Session was adjourned at 7:32 PM	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Return to Regular Session</b>	MCHD returned to regular session.	It was moved and seconded by MCHD to adopt the resolution regarding 6A, all voted in favor. MOTION: Fred DeWitt SECOND: Brandon Johnson Motion carried.	
<b>Adjournment</b>		Regular Session was adjourned at 7:34 PM	

DocuSigned by:

*Leah Allen*

Leah Allen, Executive Assistant

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

**SOUTHWEST HEALTH SYSTEM, INC.**  
**SHS BOARD MEETING MINUTES**  
**Kiva Room at Southwest Memorial Hospital**  
**March 23, 2022**

<u>Present - Quorum</u>	<u>Also Present</u>	<u>Also Present</u>
Dan Valverde, Chairperson	Rick Shrader, CFO	Gustavo Beltran, SHS Patient Access (Virtual)
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	Dean Matthews, MCHD Chair
Shirley Jones, Scty/Treas	Travis Parker, CHRO	
Sean Killoy, Director	Craig Sims, CHC SVP Operations	
	John Brooks, SHS Attorney	
	Aaron Brooks, SHS Attorney	
<b>Ex-Officio Board Members:</b>	Deborah Herman, Med Staff Services	
Jeanie Gentry, CEO	Travis Parker, CHRO	<b>Absent/Excused</b>
Dr. Ben Carelock, DPM	Will Jansen, SHS Practice Administrator	Lisa Gates, CNO
	Polly Bolton, SHS Compliance Coordinator	
	Lauri Breedlove, CHC SVP HR	
	Erik Lambert, SHS Quality/Risk Manager	
	Charles Krupa, CIO/PIO (Virtual)	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:02pm. By Dan Valverde	
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	The CNO report was moved to the April 27, 2022 meeting. MCHD Report was moved to later in the meeting when Mr. Matthews was able to attend.		
<b><u>Reports</u></b>			
<b><u>CHC Report</u></b>	Craig Sims presented the CHC report enclosed and introduced Lauri Breedlove to the Board members.		
<b><u>CFO Report</u></b>	SHS CFO Rick Shrader updated the SHS Board on the February Financials.  February 2022 Financials: <ul style="list-style-type: none"> <li>• Cash collections of \$6.0M.</li> <li>• Medicare &amp; Medicaid Withhold totaled \$361K</li> <li>• Inventory increased by \$42K.</li> </ul>	A motion was made to approve the February Financials. MOTION: Sean Killoy SECOND: Shirley Jones Motion carried.	

	<ul style="list-style-type: none"> <li>• Accounts Payable increased by \$591K</li> <li>• Revenue/Expenses showed a profit of \$ 17; YTD (\$19K).</li> <li>• EBIDA for February is \$431K YTD is \$852K.</li> <li>• Gross Patient Revenue was below budget by \$1.3M; Net Patient Revenue was below budget by \$502K.</li> <li>• Benefits were above budget of \$19K.</li> <li>• Purchased services are \$50K above budget.</li> <li>• Days Cash On Hand is 87.</li> </ul>	<p>A motion was made to approve the CHC invoice for February as presented.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion carried</p>	
<b>Approval of Regular Minutes</b>		<p>A motion was made and seconded to approve the February/March 7, 2022 minutes as presented.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried</p>	
<b>Adjourned Meeting in to Executive Session</b>		<p>A motion was made and seconded to adjourn the SHS Board meeting into executive session at 5:25pm.  Motion carried</p>	
<b>Reconvene Regular Session</b>	Regular session was reconvened at 5:32 pm. For MCHD Report.	<p>It was moved and seconded to reconvene to regular session 5:32  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion carried</p>	
<b><u>MCHD Report</u></b>	<p>Mr. Dean Matthews, MCHD Chair reviewed the current construction projects.</p> <ul style="list-style-type: none"> <li>• Check was written for storage building deposit</li> <li>• Roof Top Unit is still in process</li> </ul> <p>Waiting on signs for ballot 6A</p>		
<b>Reconvene Executive Session</b>		<p>A motion was made and seconded to reconvene Executive Session at 5:35 pm.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p>	





<b>CONTRACTS</b>  <ul style="list-style-type: none"><li>• <b>Bryan Jarrett, MD, FAWM – Emergency Medicine</b></li></ul>		It was motioned and seconded to approve Bryan Jarrett, MD FAWM 1 <sup>st</sup> contract. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried.	
<b>Adjournment</b>		It was moved and seconded to adjourn the meeting at 7:37 pm Motion carried.	

Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

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DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

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**SOUTHWEST HEALTH SYSTEM, INC.  
SHS BOARD MEETING MINUTES  
Kiva Room at Southwest Memorial Hospital  
April 27, 2022**

<b>Present - Quorum</b>	<b>Also Present</b>	<b>Also Present</b>
Dan Valverde, Chairperson	Rick Shrader, CFO	
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	
Shirley Jones, Scty/Treas	Travis Parker, CHRO	
Sean Killoy, Director	Tod Beasley, CHC SVP Hospital Financial Operations	
	John Brooks, SHS Attorney	
	Aaron Brooks, SHS Attorney	
<b>Ex-Officio Board Members:</b>	Sandra Bailey, Director of Clinical Informatics (Virtual)	
Jeanie Gentry, CEO	Travis Parker, CHRO	<b>Absent/Excused</b>
Dr. Kevin Matteson, MD	Will Jansen, SHS Practice Administrator	
	Lisa Gates, CNO	
	Charles Krupa, CIO/PIO	
	Erik Lambert, SHS Quality/Risk Manager	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:04pm. By Dan Valverde	
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	There were not any changes or additions to the agenda.		
<b>Reports</b>			
<b><u>CHC Education/Report</u></b>	<p>Ms. Sandra Bailey, CHC Director of Clinical Informatics presented the slideshow on CMS SAFER Guides.</p> <ul style="list-style-type: none"> <li>• Safety</li> <li>• Assurance</li> <li>• Factors for</li> <li>• HER</li> <li>• Resilience</li> </ul> <p>There are three broad groups; Foundational Guides, Infrastructure Guides and Clinical Process Guides. SAFER Guides will be a required measure of the annual CMS</p>		

	<p>Promoting Interoperability program beginning in 2022. CHC recommends to identify a lead coordinator to oversee SAFER Guides measure and to pull a committee together now.</p> <p>Mr. Beasley, CHC SVP Hospital Financial Operations reviewed the CHC report with the Board.</p>		
<b><u>CNO Report</u></b>	<p>Lisa Gates, CNO presented the slideshow HCAPS with the Board. This report included 2021 year end report, catalyst priority matrix by questions, quarter 4 percent response and department staffing updates.</p>	<p>A motion was made to approve the Compliance Committee Charter Policy  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>A motion was made to approve the Conflict of Interest Policy  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p> <p>A motion was made to approve the Interest Annual Disclosure Statement Policy  MOTION: Shirley Jones  SECOND: Sean Killoy</p> <p>A motion was made to approve the Compliance Risk Assessment &amp; Work Plan  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p>	
<b><u>MCHD Report</u></b>	<p>Dean Matthews, MCHD Chair updated SHS Board on the progress of the storage building design and the hopes of installation being complete in late summer/early fall. The 6A ballot has been sent out and he asked if anyone has heard public comment.</p>		
<b><u>CEO Report</u></b>	<p>Jeanie Gentry, SHS CEO updated the SHS Board on the Employee Satisfaction Survey that was recently discussed with SLT and presented at the Employee Forum. The results have now been handed over to departments to develop improvement plans. A General Medical Staff meeting will be held next week, May 4<sup>th</sup>.</p>		

<p><b><u>CFO Report</u></b></p> <ul style="list-style-type: none"> <li>• <b><u>March Financials</u></b></li> </ul>	<p>SHS CFO Rick Shrader updated the SHS Board on the March Financials.</p> <p>March 2022 Financials:</p> <ul style="list-style-type: none"> <li>• Cash collections of \$5.8M.</li> <li>• Medicare &amp; Medicaid Withhold totaled \$455K</li> <li>• Inventory decreased by \$3K.</li> <li>• Accounts Payable increased by \$766K</li> <li>• Revenue/Expenses showed a loss of \$(22)K; YTD \$27K.</li> <li>• EBIDA for March is \$441K YTD is \$1.36M.</li> <li>• Gross Patient Revenue was below budget by \$159K; Net Patient Revenue was above budget by \$765K.</li> <li>• Benefits were below budget by \$45K.</li> <li>• Purchased services were on budget.</li> <li>• Days Cash On Hand is 83.7.</li> </ul>	<p>A motion was made to approve the March Financials. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.</p> <p>A motion was made to approve the CHC invoice as presented. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p> <p>A motion was made to approve the quarterly rations as presented. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p>	
<p><b>Approval of Regular Minutes</b></p>		<p>A motion was made and seconded to approve the March 23, 2022 minutes as presented. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried</p>	
<p><b>Adjourned Meeting in to Executive Session</b></p>		<p>A motion was made and seconded to adjourn the SHS Board meeting into executive session at 6:12pm. Motion carried</p>	
<p><b>Reconvene Regular Session</b></p>	<p>Regular session was reconvened at 6:37 pm.</p>		
<p><b>Approval of March Executive Session Minutes</b></p>		<p>It was moved and seconded to approve the March SHS Executive Session Minutes. MOTION: Sean Killoy SECOND: Shirley Jones Motion carried</p>	
<p><b>ACTION ITEMS</b></p> <p><b>MEC Recommendations:</b></p>			

<p><b>New Providers</b></p> <ul style="list-style-type: none"> <li>• <b>Laura Chase, CRNA</b></li>   <li>• <b>Bryan Jarrett, MD</b></li>   <li>• <b>Anthony Raley, NP</b></li>   <li>• <b>Matthew Thompson, MD</b></li> </ul>		<p>It was moved and seconded for the final review and approval of privileges for Laura Chase CRNA as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion Carried.</p> <p>It was moved and seconded for the final review and approval of privileges for Bryan Jarrett, MD as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p> <p>It was moved and seconded for the final review and approval of privileges for Anthony Raley, NP as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p> <p>It was moved and seconded for the final review and approval of privileges for Matthew Thompson, MD as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p>	
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<p><b>Resignations</b></p> <ul style="list-style-type: none"> <li>• <b>Brian Eades, MD</b></li>   <li>• <b>Todd Stearns, MD</b></li> </ul> <p><b>Reappointments</b></p> <ul style="list-style-type: none"> <li>• <b>Kent Aiken, MD</b></li>   <li>• <b>Kenton Asche, DO</b></li> </ul>		<p>It was moved and seconded to approve the resignation of Brian Eades, MD as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved and seconded to approve the resignation of Todd Stearns, MD as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried</p> <p>It was moved and seconded to approve the reappointment of Kent Aiken, MD of noted privileges as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Kenton Asche, DO of final review and privileges as recommended by the Medical Executive Committee.  MOTION: Susan Hodgdon  SECOND: Shirley Jones  Motion Carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>Jennifer Gero, MD</b></li> </ul> <p><b>Other Business</b></p> <ul style="list-style-type: none"> <li>• <b>Katherine Phillips, MD</b></li> <li>• <b>Jeffery Tarpey, ND</b></li> <li>• <b>Internal Medicine Clinical Privileges Policy</b></li> </ul>		<p>It was moved and seconded to approve the reappointment of Jennifer Gero, MD of final review and privileges as recommended by the Medical Executive Committee.  MOTION: Susan Hodgdon  SECOND: Sean Killoy  Motion Carried.</p> <p>It was moved and seconded to approve the elevation from FPPE to OPPE of Katherine Phillips, MD as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the privileges of Jeffery Tarpey as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion carried.</p> <p>It was moved and seconded to approve the Internal Medicine Clinical Privileges Policy as recommended by the Medical</p>	
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<p><b>CONTRACTS</b></p> <ul style="list-style-type: none"> <li><b>Erik Ireland, PAC</b></li> </ul> <p><b>2021 SHS Final Audit</b></p>		<p>It was motioned and seconded to approve Erik Ireland, PAC 2nd contract as presented.                  MOTION: Shirley Jones                  SECOND: Sean Killoy                  Motion carried.</p> <p>It was moved and seconded to approve the 2021 SHS Final Audit complete by Blue &amp; Company as presented.                  MOTION: Shirley Jones                  SECOND: Sean Killoy                  Motion carried</p> <p>It was tabled until May’s meeting to discuss the extension of the Blue and Companies contract.</p>	
<p><b>Adjournment</b></p>		<p>It was moved and seconded to adjourn the meeting at 7:26 pm                  MOTION: Susan Hodgdon                  SECOND: Shirley Jones                  Motion carried.</p>	

Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

**SOUTHWEST HEALTH SYSTEM, INC.  
SHS BOARD MEETING MINUTES  
Kiva Room at Southwest Memorial Hospital  
May 25, 2022**

<u>Present - Quorum</u>	<u>Also Present</u>	<u>Also Present</u>
Dan Valverde, Chairperson	Rick Shrader, CFO	Dean Matthews, MCHD Chair
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	
Shirley Jones, Scty/Treas	Travis Parker, CHRO	
Sean Killooy, Director (Virtual)	Tod Beasley, CHC SVP Hospital Financial Operations	
	John Brooks, SHS Attorney	
	Aaron Brooks, SHS Attorney	
<b>Ex-Officio Board Members:</b>	Polly Bolton, SHS Compliance Officer/Coordinator	
Jeanie Gentry, CEO	Travis Parker, CHRO	<b>Absent/Excused</b>
Dr. Kevin Matteson, MD	Chris Alvarez, SHS Director of Patient Access	Will Jansen, SHS Practice Administrator
	Lisa Gates, CNO	
	Charles Krupa, CIO/PIO	
	Erik Lambert, SHS Quality/Risk Manager	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:04pm. By Dan Valverde	
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	There were not any changes or additions to the agenda.		
<b>Reports</b>			
<b><u>MCHD Report</u></b>	Dean Matthews, MCHD Chair updated the SHS Board on MCHD activity since Ballot 6A passed. MCHD is currently trying to refigure financing; however, interest rates have increased. The newly acquired storage shed passed City Council on May 24 <sup>th</sup> , 2022. MCHD has sent their responses back concerning the waterline and has a meeting scheduled for June 1. MCHD is hoping to have water running through the line by mid to late June.		
<b><u>CFO Report</u></b> • <b><u>April Financials</u></b>	SHS CFO Rick Shrader updated the SHS Board on the April Financials April 2022 Financials:	A motion was made to approve the April Financials. MOTION: Shirley Jones MOTION: Shirley Jones	A motion was made to approve the April Financials. MOTION: Shirley Jones SECOND: Susan Hodgdon



	<ul style="list-style-type: none"> <li>• Cash collections of \$5.4M.</li> <li>• Medicare &amp; Medicaid Withhold totaled \$583K</li> <li>• Inventory decreased by \$7K.</li> <li>• Accounts Payable decreased by \$127K</li> <li>• Revenue/Expenses showed a loss of \$(14)K; YTD \$18K.</li> <li>• EBIDA for April is \$464K YTD is \$1.82M.</li> <li>• Gross Patient Revenue was below budget by \$209K; Net Patient Revenue was below budget by \$493K.</li> <li>• Benefits were below budget by \$187K.</li> <li>• Purchased services were below budget by \$172K.</li> <li>Days Cash On Hand is 82.</li> </ul>	<p>SECOND: Susan Hodgdon Motion carried.</p> <p>A motion was made to approve invoice as presented.</p> <p>MOTION: Susan Hodgdon SECOND: Shirley Jones Motion carried</p>	<p>Motion carried.</p> <p>A motion was made to approve the CHC Shirley Jones</p> <p>SECOND: Sean Killoy Motion carried</p> <p>A motion was made to approve the qu:</p> <p>MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p>
<p><b><u>CNO Report</u></b></p>	<p>Lisa Gates, CNO presented the Board with pictures of Nurses and Hospital week.</p> <p>Clinical update included a slide show on Laboratory, Emergency Department, Inpatient Services and Surgical Services.</p>		
<p><b><u>Quality Report</u></b></p>	<p>Lisa Gates covered the Quality Report which included slides on Hospital Infections, Unassisted Patient Falls, Percent of Patients returned to ER after 72 hours, Readmissions with 30 days with same diagnosis, Fibrinolytic Therapy, Median Time to Transfer, Readmission with 30 days with all causes, Left Without being seen, Median Time, Inappropriate ED Utilization, Head CT or MRI Scan Results, and EDTC Composite Calculations.</p>		
<p><b><u>Adjourned to Executive Session</u></b></p>	<p>The SHS Board adjourned to Executive Session at 5:47 pm</p>	<p>A motion was made to adjourn into executive session at 5:47 pm.</p> <p>MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.</p>	
<p><b><u>Resume Regular Session</u></b></p>	<p>Returned to regular session for CHC Discussion before Executive Session</p>		
<p><b><u>CHC Education/Report</u></b></p>	<p>Mr. Tod Beasley, CHC SVP Hospital Financial Operations presented the slideshow on “Another COVID-19 Conversation”. Five factors leading to 1M COVID-19 deaths in the US are:</p>		

	<ul style="list-style-type: none"> <li>• People infected earlier versus those infected later</li> <li>• Older patients versus younger patients</li> <li>• Unvaccinated patients versus vaccinated patients</li> <li>• Rural patients versus urban patients</li> <li>• Poorer patients versus wealthier patients</li> </ul> <p>What COVID will look like this summer was also discussed.</p> <p>Mr. Beasley, CHC SVP Hospital Financial Operations reviewed the CHC report with the Board.</p>		
<b><u>CEO Report</u></b>	Jeanie Gentry, SHS CEO told the SHSD Board that she would give her update in Executive session.		
<b>Adjourned Meeting to Executive Session</b>	The SHS Board adjourned to Executive Session at 6:21 pm.		
<b>Reconvene Regular Session</b>	Regular session was reconvened at 7:20 pm.		
<b>Approval of Regular Minutes</b>		A motion was made and seconded to approve the April 27, 2022 minutes as presented. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried	
<b>Approval of Executive Session Minutes</b>		It was moved and seconded to approve the April SHS Executive Session Minutes. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried	
<b>ACTION ITEMS</b>  <b>MEC Recommendations:</b>  <b>New Providers</b> <ul style="list-style-type: none"> <li>• <b>Bergen, Marcus CRNA</b></li> </ul>		It was moved and seconded for the final review and approval of privileges for Bergen, Marcus CRNA as recommended by the Medical Executive Committee. MOTION: Shirley Jones SECOND: Sean Susan Hodgdon Motion Carried.	

<p><b>Reappointments</b></p> <ul style="list-style-type: none"> <li>• <b>Cornelius Maria MD</b></li>   <li>• <b>Petty, John MD</b></li>   <li>• <b>Robin Richard</b></li>   <li>• <b>Razma, Peter MD</b></li> </ul>		<p>It was moved and seconded to approve the reappointment of Cornelius Maria, MD of noted privileges as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of John Petty, MD of noted CORE privileges as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Robin Richard, MD of noted privileges as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Razma, Peter, MD of noted privileges as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion Carried.</p>	
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<p><b>CONTRACTS</b></p> <ul style="list-style-type: none"> <li>• <b>Razma, Peter MD</b></li> </ul> <p><b>Other Business</b></p> <ul style="list-style-type: none"> <li>• <b>Trauma IV Designation Resolution Approval</b></li> <li>• <b>Blue &amp; Company Audit Proposal</b></li> <li>• <b>Eight Amendment to the Amended Bylaws of Southwest Health System, Inc.</b></li> </ul>		<p>It was motioned and seconded to approve Razma, Peter MD, 1st contract amendment as presented.  <b>MOTION:</b> Shirley Jones  <b>SECOND:</b> Susan Hodgdon                  Motion carried.</p> <p>It was moved and seconded to approve the Trauma IV Designation Resolution  <b>MOTION:</b> Susan Hodgdon  <b>SECOND:</b> Shirley Jones                  Motion carried.</p> <p>It was moved and seconded to approve Blue &amp; Company’s Audit Proposal as recommended to the Board.  <b>MOTION:</b> Shirley Jones  <b>SECOND:</b> Susan Hodgdon                  Motion carried</p> <p>It was moved and seconded to approve the Eight Amendment to the Amended Bylaws of Southwest Health System, Inc.  <b>MOTION:</b> Susan Hodgdon  <b>SECOND:</b> Shirley Jones                  Motion carried.</p>	
<p><b>Adjournment</b></p>		<p>It was moved and seconded to adjourn the meeting at 7:23 pm  <b>MOTION:</b> Susan Hodgdon  <b>SECOND:</b> Shirley Jones                  Motion carried.</p>	

Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

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DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

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**SOUTHWEST HEALTH SYSTEM, INC.**  
**SHS BOARD MEETING MINUTES**  
**Kiva Room at Southwest Memorial Hospital**  
**June 22, 2022**

<b>Present - Quorum</b>	<b>Also Present</b>	<b>Also Present</b>
Dan Valverde, Chairperson	Dean Matthews, MCHD Chair	Coby Walberg, Vectra (Virtual)
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	
Shirley Jones, Scty/Treas	Will Jansen, SHS Practice Administrator	
Sean Killooy, Director (Virtual)	Lisa Gates, CNO	
	John Brooks, SHS Attorney	
	Aaron Brooks, SHS Attorney	
<b>Ex-Officio Board Members:</b>	Polly Bolton, SHS Compliance Officer/Coordinator	
Jeanie Gentry, CEO	Charles Krupa, CIO/PIO	<b>Absent/Excused</b>
Dr. Ben Carelock, MD	Craig Sims, SVP CHC	Travis Parker, CHRO
	Paul Deshayes, Vectra	Rick Shrader, CFO
	Melanie Newcomb, VP of Supply CHC	
	Deborah Herman, Director of Med Staff	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:02pm. By Dan Valverde	
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	There were not any changes or additions to the agenda.		
<b>Reports</b>			
<b><u>CHC Education/Report</u></b>	Melanie Newcomb, VP of Supply with CHC reviewed the education packet titled "Global Supply Chain Disruption" with the SHS Board.  Mr. Craig Sims SVP of CHC pointed out the CHC Board Report to the SHS Board and asked if there were any questions.		
<b><u>MCHD Report</u></b>	Dean Matthews, MCHD Chair updated the SHS Board on the MCHD Refinance options 1) Do nothing at all 2) Refinance		

	<p>3) The Ziegler Option</p> <p>There is a storage building walk through scheduled for 6/23/22 at 9:00 am.</p> <p>MCHD is currently reworking lease with SHS.</p> <p>Mr. Matthews spoke of the newly appointed member to MCHD, Gala Pock and Orly Lucero.</p>		
<b><u>Compliance Report</u></b>	<p>Polly Bolton, SHS Compliance Officer/Coordinator presented the Board with a slideshow containing patient complaints and grievances.</p> <p>The Conflict of Interest policy for SHS was presented to the Board which coincides with the Conflict of Interest Disclosure that was presented to the Board to be filled out and returned to Leah Allen by June 30<sup>th</sup>.</p>		
<b><u>CFO Report</u></b> <ul style="list-style-type: none"> <li><b><u>May Financials</u></b></li> </ul>	<p>The May finances were presented to the SHS Board for approval.</p> <p>There was a quick discussion on strategic planning and Financing between the Board and Paul Deshayes with Vectra Bank.</p>	<p>A motion was made to approve the May Financials. MOTION: Shirly Jones SECOND: Sean Killoy Motion carried.</p> <p>A motion was made to approve the MCHD invoice as presented. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p>	<p>A motion was made to approve the May Financials. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.</p> <p>A motion was made to approve the MCHD invoice as presented. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p> <p>A motion was made to approve the quarterly... MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p>
<b><u>Adjourned to Executive Session</u></b>	<p>The SHS Board adjourned for a break before returning to Executive Session at 5:13 pm</p>	<p>A motion was made to adjourn into break before executive session at 5:13 pm. MOTION: Shirley Jones SECOND: Dan Valverde Motion carried.</p>	
<b><u>Resume Regular Session</u></b>	<p>Returned to regular session at 7:48</p>		

<p><b>Approval of Regular Minutes</b></p>		<p>A motion was made and seconded to approve the May 25, 2022 minutes as presented.                  MOTION: Shirley Jones                  SECOND: Sean Killoy                  Motion carried</p>	
<p><b>Approval of Executive Session Minutes</b></p>		<p>It was moved and seconded to approve the May SHS Executive Session Minutes.                  MOTION: Shirley Jones                  SECOND: Susan Hodgdon                  Motion carried</p>	
<p><b>ACTION ITEMS</b></p> <p><b>MEC Recommendations:</b></p> <p><b>New Providers</b></p> <ul style="list-style-type: none"> <li>• <b>Grisham, Justin DO</b></li>   <li>• <b>Sanders, Linda MD</b></li> </ul>		<p>It was moved and seconded for the final review and approval of privileges for Grisham, Justin DO as recommended by the Medical Executive Committee.                  MOTION: Shirley Jones                  SECOND: Sean Killoy                  Motion Carried.</p> <p>It was moved and seconded for the final review and approval of privileges for Sanders, Linda MD as recommended by the Medical Executive Committee.                  MOTION: Shirley Jones                  SECOND: Sean Killoy                  Motion Carried.</p>	



<ul style="list-style-type: none"><li>• <b>Snyder, Aaron MD</b></li> <li>• <b>Teagarden, Riane DPM</b></li> <li>• <b>Gwaltney, Robin MD</b></li> <li>• <b>Hare, Jeffery MD</b></li></ul>		<p>It was moved and seconded for the final review and approval of privileges for Snyder, Aaron MD as recommended by the Medical Executive Committee. MOTION: Sean Killoy SECOND: Shirley Jones Motion Carried.</p> <p>It was moved and seconded for the final review and approval of privileges for Teagarden, Riane DPM as recommended by the Medical Executive Committee. MOTION: Sean Killoy SECOND: Susan Hodgdon Motion Carried.</p> <p>It was moved and seconded for the final review and approval of privileges for Gwaltney, Robin MD as recommended by the Medical Executive Committee. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion Carried.</p> <p>It was moved and seconded for the final review and approval of privileges for Hare, Jeffery MD as recommended by the Medical Executive Committee. MOTION: Susan Hodgdon SECOND: Sean Killoy Motion Carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>Khan, Faraz MD</b></li> </ul> <p><b>Reappointments</b></p> <ul style="list-style-type: none"> <li>• <b>Tarpey, Jeffery MD</b></li> <li>• <b>Tarpey, Moriah MD</b></li> </ul> <p><b>Other Business</b></p> <ul style="list-style-type: none"> <li>• <b>Hammes</b></li> </ul>		<p>It was moved and seconded for the final review and approval of privileges for Khan, Faraz MD as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Tarpey, Jeffery MD of noted privileges as recommended by the Medical Executive Committee on 6/30/22.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion Carried.</p> <p>It was moved and seconded to approve the reappointment of Tarpey, Moriah, MD of noted CORE privileges as recommended by the Medical Executive Committee on 6/30/22.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion Carried.</p> <p>It was moved and seconded to engage in the Hammes Master Facility Plan.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>Approval of ED Payroll Increase</b></li>   <li>• <b>Approval of Hospitalist Pay Increase</b></li> </ul>		<p>It was moved and seconded to approve the ED payroll increase with the authorization of Jeanie Gentry CEO to sign a memo and place in each providers file.                  MOTION: Shirley Jones                  SECOND: Sean Killooy                  Motion carried</p> <p>It was moved and seconded to approve the Hospitalists payroll increase with the authorization of Jeanie Gentry CEO to sign a memo and place in each providers file.                  MOTION: Susan Hodgdon                  SECOND: Shirley Jones                  Motion carried</p>	
<p><b>Adjournment</b></p>		<p>It was moved and seconded to adjourn the meeting at 7:52 pm                  MOTION: Susan Hodgdon                  SECOND: Shirley Jones                  Motion carried.</p>	

Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

**SOUTHWEST HEALTH SYSTEM, INC.  
SHS BOARD MEETING MINUTES  
Kiva Room at Southwest Memorial Hospital  
July 27, 2022**

<u>Present - Quorum</u>	<u>Also Present</u>	<u>Also Present</u>
Dan Valverde, Chairperson	Travis Parker, CHRO	Christopher Alvarez, Director PFS
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	Bob Pratt, Hammes (Virtual)
Shirley Jones, Scty/Treas	Will Jansen, SHS Practice Administrator	Rex Holloway, Hammes (Virtual)
	Lisa Gates, CNO	
	John Brooks, SHS Attorney	
	Aaron Brooks, SHS Attorney	
<b>Ex-Officio Board Members:</b>	Polly Bolton, SHS Compliance Officer/Coordinator	
Jeanie Gentry, CEO	Charles Krupa, CIO/PIO	<b>Absent/Excused</b>
Dr. Kevin Matteson, MD	Tod Beasley, SVP Hospital Financial Operations CHC	Sean Killoy, Director (Virtual)
	Rick Shrader, CFO	Dean Matthews, MCHD Chair
	Erick Lambert, Quality Manager	
	Roger Riddle, Senior Director of Ancillary & Support Services	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:04pm. By Dan Valverde	
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	There were not any changes or additions to the agenda.		
<b><u>Reports</u></b>			
<b><u>CHC Education/Report</u></b>	Mr. Tod Beasley, SVP Hospital Financial Operations reviewed the education packet titled “Another COVID conversation Part II” with the SHS Board.  Mr. Tod Beasley briefly reviewed the CHC Board Report to the SHS Board and asked if there were any questions.		
<b><u>MCHD Report</u></b>	Jeanie Gentry CEO stated that Mr. Matthews was unable to attend this evenings meeting and the MCHD Board was planning to hold a “Special Meeting” next week to discuss financing options.		

<b><u>CNO Report</u></b>	<p>Lisa Gates, CNO report that:</p> <ul style="list-style-type: none"> <li>• Surgical Services June total cases was up from last year and there were 206.</li> <li>• Sterilizer is to be installed in August.</li> <li>• ER visits up from last year.</li> <li>• Travel RNs have been replaced with permanent positions.</li> <li>• Inpatient had 75 admissions</li> <li>• Family Birthing had 14 births.</li> <li>• Rehab has an additional Physical Therapist coming and possible a speech therapist.</li> <li>• Quality – QAPI review</li> </ul>	<p>A motion was made to approve the EAL 2022 Quality Improvement Plan.  Motion: Susan Hodgdon  SECOND: Shirley Jones  Motion carried</p>	
<b><u>Compliance Report</u></b>	<p>Polly Bolton, SHS Compliance Officer/Coordinator presented the Board with the Compliance Reporting and Internal Investigation policy to be approved.</p>	<p>A motion was made to approve the Compliance Reporting and Internal Investigation Policy  MOTION: Susan Hodgdon  SECOND: Shirley Jones  Motion carried</p>	
<b><u>HR Report</u></b>	<p>Travis Parker, CHRO updated the report with his HR report that included: employment types, positions filled, positions open, contract labor, turnover and retention slide show.</p>		
<b><u>IS Report</u></b>	<p>Chuck Krupa gave his Information Services update that reviewed information technology, Biomed, Marketing, Patient Access and Process Review. Chuck did tell the Board that the new website is coming along.</p>	<p>Chuck to send out website link to Board.</p>	<p>Chuck</p>

<p><b><u>CFO Report</u></b></p> <ul style="list-style-type: none"> <li><b><u>June Financials</u></b></li> </ul>	<p>The June finances were presented to the SHS Board for approval.</p> <p>Mr. Shrader informed the Board that the Medicare Advance Funding was paid back on July 6, 2022.</p> <ul style="list-style-type: none"> <li>Cash Collections of \$5.5M</li> <li>Gross AR decreased by \$34K</li> <li>Inventory decreased by \$13K</li> <li>Accounts Payable decreased by \$737K</li> <li>Revenue Over Expenses was a profit of \$3K, YTD Loss of \$(75K)</li> <li>EBIDA \$477K</li> <li>Patient Revenue exceed budget by \$592K</li> <li>80 Days Cash on Hand</li> </ul>	<p>A motion was made to approve the June Financials. MOTION: Shirly Jones SECOND: Susan Hodgdon Motion carried.</p> <p>A motion was made to approve the quarter ratios. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried</p> <p>A motion was made to approve the invoice as presented. MOTION: Susan Hodgdon SECOND: Shirley Jones Motion carried</p>	<p>A motion was made to approve the Medicare Advance Funding. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.</p> <p>A motion was made to approve the CF. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p> <p>A motion was made to approve the quarterly report. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p>
<p><b><u>Adjourned to Executive Session</u></b></p>	<p>The SHS Board adjourned for a break before returning to Executive Session at 5:54 pm</p>	<p>A motion was made to adjourn into break before executive session at 5:54pm. MOTION: Shirley Jones SECOND: Dan Valverde Motion carried.</p>	
<p><b><u>Resume Regular Session</u></b></p>	<p>Returned to regular session at 6:19</p>		
<p><b>Approval of Regular Minutes</b></p>		<p>A motion was made and seconded to approve the June 22, 2022 minutes as presented. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried</p>	

<p><b>Approval of Executive Session Minutes</b></p>		<p>It was moved and seconded to approve the June SHS Executive Session Minutes.                  MOTION: Susan Hodgdon                  SECOND: Shirley Jones                  Motion carried</p>	
<p><b>ACTION ITEMS</b></p> <p><b>MEC Recommendations:</b></p> <p><b>New Providers</b></p> <ul style="list-style-type: none"> <li>• <b>Ferrari, Shannon LCSW</b></li>   <li>• <b>Ferguson, Douglas MD Locums</b></li> </ul>		<p>It was moved and seconded for the final review and approval of privileges for Ferrari, Shannon LCSW as recommended by the Medical Executive Committee.                  MOTION: Shirley Jones                  SECOND: Susan Hodgdon                  Motion Carried.</p> <p>It was moved and seconded for the final review and approval of privileges for Ferguson, Douglas MD as recommended by the Medical Executive Committee.                  MOTION: Shirley Jones                  SECOND: Susan Hodgdon                  Motion Carried.</p>	

<p><b>Resignations</b></p> <ul style="list-style-type: none"> <li>• <b>Bagge, Douglas MD</b></li>   <li>• <b>Aikin, Kent MD</b></li>   <li>• <b>Bean, Jordan DPM</b></li>   <li>• <b>Atkinson, Denis MD</b></li> </ul>		<p>It was moved to approve the retirement of Bagge, Douglas MD as of 7/12/22 with honorary status as recommended by the Medical Executive.  MOTION Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved to approve the retirement of Aikin, Kent MD as of 6/30/22 with honorary status as recommended by the Medical Executive.  MOTION Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved to approve the retirement of Bean, Jordan MD as of 6/28/22 as recommended by the Medical Executive.  MOTION Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved to approve the retirement of Atkinson, Denis MD as of 6/08/22 as recommended by the Medical Executive.  MOTION Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p>	
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<ul style="list-style-type: none"> <li>• <b>Jones, Courtney MD</b></li>   <li>• <b>Meglin, Allen MD</b></li>   <li>• <b>Newman, Jack MD</b></li>   <p><b>Contracts:</b></p> <ul style="list-style-type: none"> <li>• <b>2<sup>nd</sup> Employment Agreement Laningham, Susan MD</b></li> </ul> </ul>		<p>It was moved and seconded to approve the requested FPPE plan for Jones, Courtney MD as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the requested FPPE plan for Meglin Allen MD as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the requested FPPE plan for Newman, Jack MD as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved to approve the 2<sup>nd</sup> employment agreement for Laningham, Susan MD.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p>	
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<ul style="list-style-type: none"> <li>• <b>APP SMG Provider Base Pay Increase Memo</b></li> <li>• <b>MEC Bylaws</b></li> </ul>		<p>It was moved to approve the APP SMG Provider Base Pay Memo MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried</p> <p>Tabled until Aug meeting</p>	
<p><b>Adjournment</b></p>		<p>It was moved and seconded to adjourn the meeting at 7:48 pm MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.</p>	

Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

**SOUTHWEST HEALTH SYSTEM, INC.**  
**SHS BOARD MEETING MINUTES**  
**Kiva Room at Southwest Memorial Hospital**  
**Aug 31, 2022**

<b>Present - Quorum</b>	<b>Also Present</b>	<b>Also Present</b>
Dan Valverde, Chairperson	Travis Parker, CHRO	Christopher Alvarez, Director PFS
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	Deborah Hemans, Director of Med Staff
Sean Killooy, Director	Julie Leonard, SHS CFO	Beth Kim, CHC VP, Revenue Integrity (Virtual)
	Lisa Gates, CNO	
	John Brooks, SHS Attorney	
	Aaron Brooks, SHS Attorney	
<b>Ex-Officio Board Members:</b>	Polly Bolton, SHS Compliance Officer/Coordinator	
Jeanie Gentry, CEO	Charles Krupa, CIO/PIO	<b>Absent/Excused</b>
Dr. Kevin Matteson, MD	Craig Sims, SVP Hospital Operations CHC	Shirley Jones, Scty/Treas
	Rick Shrader, CFO (Virtual)	Dean Matthews, MCHD Chair
	Erick Lambert, Quality Manager	Will Jansen, SHS Practice Administrator
	Bill Thompson, MCHD Board Member	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Reports</b>			
<b><u>CHC Education/Report</u></b>	Ms. Beth Kim, VP of Revenue Integrity, CHC presented to the Board CDM & Charge Capture for the education piece. MS. Kim explained different aspects of the chagemaster and how charges are captured and reconciled. Mr. Tod Beasley briefly reviewed the CHC Board Report to the SHS Board and asked if there were any questions.		
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:13pm. By Dan Valverde	
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	There were not any changes or additions to the agenda.		
<b><u>MCHD Report</u></b>	Mr. Brandon Johnson, MCHD Board member update the SHS on current project with MCHD. <ul style="list-style-type: none"> <li>• Ralph Wegner, MCHD Owners Rep last day with MCHD 8/31/22</li> <li>• Storage Building is coming along</li> </ul>		

	<ul style="list-style-type: none"> <li>• EDRTU job is almost complete</li> <li>• Few issues with waterline, but should be tied into for water by next year</li> </ul>		
<p><b><u>CNO Report</u></b></p>	<p>Lisa Gates, CNO updated The Board with the Master Staffing plan and policy. Lisa explained that access to high quality nursing staff is critical to providing effective care, the development of the plan must consider a wide range of variables and the data should help inform the staffing plan.</p> <p>The new sterilizer has been in stalled and we now have two sterilizers up and running.</p> <p>Lisa touched on the Hospital Transformation Program and gave a Zero Suicide Update.</p>	<p>A motion was made to approve the CNO Master Staffing Plan                  Motion: Sean Killoy                  SECOND: Susan Hodgdon                  Motion carried</p>	
<p><b><u>CFO Report</u></b></p> <ul style="list-style-type: none"> <li>• <b><u>July Financials</u></b></li> </ul>	<p>The July finances were presented to the SHS Board for approval.</p> <ul style="list-style-type: none"> <li>• Cash Collections of \$6.2M</li> <li>• Gross AR increased by \$285K</li> <li>• Inventory increased by \$3K</li> <li>• Accounts Payable increased by \$333K</li> <li>• Revenue Over Expenses was a loss of \$(10K), YTD Loss to \$(85K)</li> <li>• EBIDA \$480K</li> <li>• Patient Revenue below budget by \$631K</li> <li>• 80 Days Cash on Hand</li> </ul> <p>Mr. Shrader did remind the Board that the Medicare Advance Funding was paid back on July 6, 2022. Mr. Shrader did touch on the point that the last Celtic Lease of \$684K will be paid off in September, insurance costs will keep increasing and the SHS combined investment accounts has increased by \$113K.</p> <p>The Board was made aware of the need to vote on the Banking Resolution/Borrower Delegation.</p>	<p>A motion was made to approve the July Financials.                  MOTION: Shirley Jones                  MOTION: Sean Killoy                  SECOND: Susan Hodgdon                  SECOND: Susan Hodgdon                  Motion carried.</p> <p>A motion was made and seconded on the Approval of Banking Resolutions/Borrower Delegation.                  MOTION: Shirley Jones                  MOTION: Sean Killoy                  SECOND: Susan Hodgdon                  Motion carried.</p>	<p>A motion was made to approve the Motion carried.</p> <p>A motion was made to approve the CF MOTION: Shirley Jones                  SECOND: Sean Killoy                  Motion carried</p> <p>A motion was made to approve the qu: MOTION: Shirley Jones                  SECOND: Sean Killoy                  Motion carried</p>

	<p>The Board was reminded of their votes of approval by email in late July/August</p> <ul style="list-style-type: none"> <li>• Recognition of MEC vote on 7/29/22</li> <li>• Vote on Recognition of Re-Amortization Schedule on 8/10/22</li> </ul>		
<b><u>HR Report</u></b>	Travis Parker, CHRO updated the report with his HR report that included the Human Resource Dashboard for August.		
<b><u>IS Report</u></b>	Chuck Krupa gave his Information Services update this included Infrastructure, Operations and IS as an Asset (ROI).		
<b><u>Adjourned to Executive Session</u></b>	The SHS Board adjourned for a break before returning to Executive Session at 5:51 pm	<p>A motion was made to adjourn into break before executive session at 5:51pm.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried.</p>	
<b><u>Resume Regular Session</u></b>	Returned to regular session at 6:11		
<b>Approval of Regular Minutes</b>		<p>A motion was made and seconded to approve the July 27, 2022 minutes as presented.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p>	
<b>Approval of Executive Session Minutes</b>		<p>It was moved and seconded to approve the June SHS Executive Session Minutes.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p>	
<b>ACTION ITEMS</b>			
<b>MEC Recommendations:</b>			
<b>New Providers</b>	No new Providers		



<p><b>Resignations</b></p> <ul style="list-style-type: none"><li>• <b>McGee, James MD</b></li> <li>• <b>Razma, Peter MD</b></li></ul> <p><b>Reappointments</b></p> <ul style="list-style-type: none"><li>• <b>Eversole, Jason DO</b></li></ul> <p><b>Other Business</b></p> <ul style="list-style-type: none"><li>• <b>Mullen, Amanda MD</b></li></ul>		<p>It was moved to approve the retirement of McGee, James MD effective on 7/17/22 as recommended by the Medical Executive. MOTION Shirley Jones SECOND: Susan Hodgdon Motion carried</p> <p>It was moved to approve the retirement of Razma, Peter MD per contractual agreement as of 7/11/22. MOTION Sean Killoy SECOND: Susan Hodgdon Motion carried</p> <p>It was moved and seconded to approve the reappointment of Eversole, Jason DO of noted privileges as recommended by the Medical Executive Committee on 8/31/22. MOTION: Sean Killoy SECOND: Dan Valverde Motion Carried.</p> <p>It was moved and seconded to approve the request to elevate Mullen, Amanda MD from FPPE to OPPE status as recommended by the Medical Executive Committee. MOTION: Sean Killoy SECOND: Susan Hodgdon</p>	
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<p><b>Contracts:</b></p> <ul style="list-style-type: none"> <li>• <b>4th Employment Agreement Sanchez, Brandon PA-C</b></li>   <li>• <b>2nd Amendment to Employment Agreement Cavanaugh, Michael PAC</b></li>   <li>• <b>4th Employment Agreement Eversole, Jason DO</b></li>   <li>• <b>MEC Bylaws &amp; Policies</b></li> </ul>		<p>Motion carried.</p> <p>It was moved and seconded to approve the 4<sup>th</sup> Employment Agreement for Sanchez, Brandon PA-C as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved and seconded to approve the 2<sup>nd</sup> Amendment to Employment Agreement for Cavanaugh, Michael PA-C as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved and seconded to approve the 4<sup>th</sup> Employment Agreement for Eversole, Jason DO as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p> <p>Tabled until September 28 meeting.</p>	
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<b>Adjournment</b>		It was moved and seconded to adjourn the meeting at 6:58 pm MOTION: Susan Hodgdon SECOND: Sean Killoy Motion carried.	
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Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

**SOUTHWEST HEALTH SYSTEM, INC.  
SHS BOARD MEETING MINUTES  
Kiva Room at Southwest Memorial Hospital  
September 28, 2022**

<b>Present - Quorum</b>	<b>Also Present</b>	<b>Also Present</b>
Dan Valverde, Chairperson	Travis Parker, CHRO	
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	
Sean Killooy, Director	Julie Leonard, SHS CFO	
Shirley Jones, Scty/Treas	Lisa Gates, CNO	
	John Brooks, SHS Attorney	
	Aaron Brooks, SHS Attorney	
<b>Ex-Officio Board Members:</b>	Polly Bolton, SHS Compliance Officer/Coordinator	
Jeanie Gentry, CEO	Erick Lambert, Quality Manager	<b>Absent/Excused</b>
Dr. Kevin Matteson, MD	Tod Beasley, SVP Hospital Financial Operations CHC	
	Laurie Breedlove, SVP Human Resources CHC (Virtual)	
	Will Jansen, SHS Practice Administrator	
	Brandon Johnson, MCHD Board Member	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:02pm. By Dan Valverde	
<b><u>Reports</u></b>			
<b><u>MCHD Report</u></b>	Mr. Brandon Johnson, MCHD Board member update the SHS on current project with MCHD. <ul style="list-style-type: none"> <li>• Storage Building floor is being installed</li> <li>• Waterline is installed and may have 1 day of water before water is cut off</li> </ul>		
<b><u>CHC Education/Report</u></b>	Ms. Laurie Breedlove, SVP Human Resources CHC presented “Executive and Employee Retention” to the Board for the education piece from CHC.  Mr. Tod Beasley, SVP Financial Operations CHC asked if there were any questions from his Board report.		
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	There were not any changes or additions to the agenda.		

<p><b><u>Compliance Report</u></b></p>	<p>The Compliance Report consisted of a resolution to appoint Polly Bolton as Compliance Officer to administer the Compliance Program and provide the support and resources required to implement and maintain an effective Compliance Program</p>	<p>A motion was made to approve Polly Bolton as Compliance Officer. MOTION: Susan Hodgdon SECOND: Sean Killoy Motion carried.</p>	
<p><b><u>IS Report</u></b></p>	<p>Chuck Krupa was absent so Ms. Gentry reviewed the IS Report with the following topics reviewed:</p> <ul style="list-style-type: none"> <li>• IS as an Asset (ROI)</li> <li>• Operations</li> <li>• Infrastructure</li> </ul>		
<p><b><u>CFO Report</u></b></p> <ul style="list-style-type: none"> <li>• <b><u>August Financials</u></b></li> </ul>	<p>The August finances were presented to the SHS Board for approval.</p> <ul style="list-style-type: none"> <li>• Cash Collections of \$7.3M</li> <li>• Gross AR increased by \$1M</li> <li>• Inventory increased by \$1K</li> <li>• Accounts Payable increased by \$472K</li> <li>• Revenue Over Expenses showed a gain of \$5K, YTD Loss to \$(79K)</li> <li>• EBIDA \$494K</li> <li>• Patient Revenue above budget by \$978K</li> <li>• 80 Days Cash on Hand</li> </ul> <p>Ms. Leonard did explain to the Board that the Celtic Lease is only able to be paid off twice a year and will be paid off in next few weeks. A loan has been granted by Vectra for 24 months and payment will be less than Celtic Lease payment.</p>	<p>A motion was made to approve the Financials. MOTION: Shirley Jones SECOND: Susan Hodgdon MOTION: Shirley Jones SECOND: Sean Killoy Motion carried. A motion was made to approve the CHC invoice with correction. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried.</p>	<p>Motion carried. Motion carried. Motion carried.</p>
<p><b><u>Adjourned to Executive Session</u></b></p>	<p>The SHS Board adjourned for a break at 5:23 pm before returning to Executive Session at 5:50 pm</p>	<p>A motion was made to enter executive session at 5:50pm. MOTION: Susan Hodgdon SECOND: Shirley Jones Motion carried.</p>	
<p><b><u>Resume Regular Session</u></b></p>	<p>No motion was made to return to regular session</p>		
<p><b><u>Approval of Regular &amp; Special Minutes</u></b></p>		<p>A motion was made and seconded to approve the August, 2022 minutes as presented.</p>	

		<p>MOTION: Shirley Jones SECOND: Sean Killoy Motion carried</p> <p>A motion was made and seconded to approve the Special Hammes meeting minutes. MOTION: Sean Killoy SECOND: Susan Hodgdon Motion carried.</p>	
<p><b>Approval of Executive Session Minutes</b></p>		<p>It was moved and seconded to approve the August SHS Executive Session Minutes. MOTION: Sean Killoy SECOND: Susan Hodgdon Motion carried</p>	
<p><b>ACTION ITEMS</b></p> <p><b>MEC Recommendations:</b></p> <p><b>New Providers</b></p> <ul style="list-style-type: none"> <li>• <b>Sproul Mandy, LPC</b></li>            <li>• <b>Boskloy Diordie MD</b></li> </ul>		<p>It was moved to approve the final review and privileges as listed by MEC for Sproul, Mandy LPC. MOTION: Shirley Jones SECOND: Susan Motion carried</p> <p>It was moved to approve the final review and privileges as listed by MEC for Boskloy, Diordie MD. MOTION: Susan Hodgdon SECOND: Shirley Jones Motion carried</p>	

<p><b>Resignations</b></p> <ul style="list-style-type: none"><li>• <b>Barry, Charlotte MD</b></li> <li>• <b>Cook, Terry DPM</b></li></ul> <p><b>Reappointments</b></p> <ul style="list-style-type: none"><li>• <b>Nicell, Donald MD</b></li></ul>		<p>It was moved to approve the resignation of Barry, Charlotte MD effective on 9/30/22 as recommended by the Medical Executive Committee. MOTION Shirley Jones SECOND: Susan Hodgdon Motion carried</p> <p>It was moved to approve the resignation of Cook, Terry DPM effective as of 8/25/22 as recommended by the Medical Executive Committee. MOTION Sean Killoy SECOND: Shirley Jones Motion carried</p> <p>It was moved and seconded to approve the reappointment of Nicell, Donald MD of noted privileges as recommended by the Medical Executive Committee on 9/30/22. MOTION: Sean Killoy SECOND: Shirley Jones Motion Carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>Rooks, Sean MD</b></li> </ul> <p><b>MEC Bylaws &amp; Policies</b></p> <p><b>Contracts:</b></p> <ul style="list-style-type: none"> <li>• <b>Mountain Medicine Institute Contract</b></li> <li>• <b>Jarrett, Bryan MD, FAWN - 1<sup>st</sup> Amendment</b></li> </ul>	<p>The Medical Staff Bylaws, Glossary, Organizational Manual, Medical Staff Credentials Policy, Training Up Policy, Affiliation Verification Policy, Board Certification Policy, Applicant’s Right to Review and Correct Information Policy, Consultations Policy, DEA Registration Criteria and Validation Policy, Focused Professional Practice Evaluation Policy, Malpractice Professional Liability Claims History Policy, Medical Record Deficiencies Policy, On-Going Monitoring and Expiring Credentials Policy, Practitioner Office Site Quality/Site Visits and Ongoing Monitoring Policy, Sanction Monitoring Policy, Verification/Credentialing/Tracking/Maintenance Policy, Disruptive Conduct By a Member of the Medical Staff Policy, Provider Health Policy were all reviewed by the Board for approval.</p>	<p>It was motioned to approve Rooks, Sean MD to return to work status as of 9/19/22 as recommended by the Medical Executive Committee.  MOTION: Susan Hodgdon  SECOND: Sean Killoy  Motion carried</p> <p>It was motioned to approve and adopt the Medical Executive Committee’s Documents as presented.  MOTION Susan Hodgdon  SECOND: Sean Killoy  Motion carried</p> <p>It was moved and seconded to approve the Mountain Medicine Institute Contract.  MOTION: Susan Hodgdon  SECOND: Sean Killoy  Motion carried</p> <p>It was moved and seconded to approve the 1st Amendment to Employment Agreement for Jarrett,</p>	
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<ul style="list-style-type: none"> <li>• <b>Mooney, Caitlin PA</b></li>   <li>• <b>Rooks, Sean MD 2% Pay Increase Memo</b></li>   <li>• <b>Stanwix, Leslie DO 1<sup>st</sup> Amendment</b></li> </ul>		<p>Bryan MD, FAWN as recommended by the Medical Executive Committee.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved and seconded to approve the Employment Agreement for Mooney, Caitlin PA as recommended by the Medical Executive Committee.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p> <p>It was motioned and seconded to approve the recommendation of a 2% pay alignment for Rooks, Sean MD.  MOTION: Susan Hodgdon  SECOND: Sean Killoy  Motion carried</p> <p>It was moved and seconded to approve the 1<sup>st</sup> amendment to the employment agreement of Stanwix, Leslie DO.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p>	
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<b>Adjournment</b>		It was moved and seconded to adjourn the meeting at 6:35 pm MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.	
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Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

**SHS & Montezuma County Hospital District  
Special Strategic Planning Meeting**

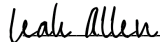
**September 21, 2022**

<b>Present:</b>	<b>Also Present:</b>	<b>Also Present</b>
Dean Matthews, Chairperson MCHD	Jeanie Gentry, SHS CEO	
Rob Dobry, Secretary/Treasurer MCHD	Leah Allen, Executive Assistant	
Gala Pock, Director MCHD	Charles Krupa CIO SHS	<b>Excused/Absent:</b>
Fred DeWitt, Director MCHD	Will Jansen, Practice Administrator	
Keenan Lovett, MCHD Attorney	Lisa Gates, CNO	Kelly McCabe, MCHD Attorney
Bill Thompson, MCHD Chair	Julie Leonard, CFO	Bryson McCabe, MCHD Attorney
Dan Valverde, SHS Chair	Scott Stuecher, VP Hammes	Heidi Trainor, MCHD CPA
Susan Hodgdon, SHS Director	Bob Pratt, Hammes	Brandon Johnson, Board Member
Shirley Jones, SHS Treasurer/Scty	Amanda, Hammes	Orly Lucero, MCHD
Sean Killooy, SHS Director		John Brooks, SHS Attorney
Tod Beasley, CHC SVP Hospital Financial Operations		Aaron Brooks, SHS Attorney

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Call to order</b>	The meeting was brought to order at 5:07 pm		
<b>Roll Call</b>	Roll was not called.		
<b>Changes to Agenda</b>	No changes were made to the agenda.		
<b>Public Comment/Introductions</b>	Hammes introduced their team as all members of meeting introduced themselves.		
<b>Hammes Presentation</b>	<p>Hammes presented slides</p> <ul style="list-style-type: none"> <li>• Hammes by the Numbers</li> <li>• Philosophy               <ol style="list-style-type: none"> <li>i) See the forest for the trees</li> <li>ii) Tune it up</li> <li>iii) Hit the right target</li> <li>iv) Field of dreams</li> <li>v) Brick, straw or sticks</li> </ol> </li> <li>• Addressing SHS needs</li> <li>• Strategic Master Planning Approach</li> <li>• Engagement Timeline</li> <li>• SMFP Guiding Principles</li> <li>• Discussion</li> </ul>		

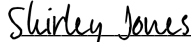
Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
	<ul style="list-style-type: none"> <li>i) Vision in 5 years - positive community input and fiscally smart</li> <li>ii) Challenges – retention, money, staffing, poor decision from past, facility and monitoring better payor groups.</li> <li>iii) Community Health needs – better access, transportation, customer service and communication or follow up</li> <li>iv) Facility Issues – compliance issues, SHS, MCHD and community coinciding, layout and customer satisfaction, flow and lab/radiology and mammo.</li> </ul>		
<b>Hammes Contact Info</b>	Scott Stuecher – Vice President Hammes Cell-614-557-2792		
<b>Adjournment</b>		Meeting was adjourned at 6:27 PM	

DocuSigned by:



Leah Allen, Executive Assistant

DocuSigned by:



Shirley Jones, Secretary/Treasurer

**SOUTHWEST HEALTH SYSTEM, INC.  
SHS BOARD MEETING MINUTES  
Kiva Room at Southwest Memorial Hospital  
October 26, 2022**

<b><u>Present - Quorum</u></b>	<b><u>Also Present</u></b>	<b><u>Also Present</u></b>
Dan Valverde, Chairperson	Travis Parker, CHRO	Charles Krupa, SHS CIO
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	Deborah Herman, SHS Director of Medstaff
Sean Killooy, Director (Virtual)	Julie Leonard, SHS CFO	Chris Alvarez, SHS Director of Patient Access
Shirley Jones, Scty/Treas	Lisa Gates, CNO	Alex Campbell, CHC Planning Analyst (Virtual)
	John Brooks, SHS Attorney	Raegen Price, CHC (Virtual)
	Aaron Brooks, SHS Attorney	Lisette Hudson, CHC (Virtual)
<b>Ex-Officio Board Members:</b>	Polly Bolton, SHS Compliance Officer/Coordinator	Valerie Hayes, CHC (Virtual)
Jeanie Gentry, CEO	Erick Lambert, Quality Manager	
Dr. Kevin Matteson, MD	Craig Sims, SVP Hospital Operations CHC	<b>Absent/Excused</b>
	Laurie Breedlove, SVP Human Resources CHC	
	Will Jansen, SHS Practice Administrator	
	Dean Matthews, MCHD Board Chair	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Called to order.</b>		The SHS Board meeting was called to order at 5:06pm. By Dan Valverde	
<b><u>Reports</u></b>			
<b><u>MCHD Report</u></b>	Mr. Matthews, MCHD Board Chair updated the SHS on current projects with MCHD. <ul style="list-style-type: none"> <li>Storage Building is still being erected</li> <li>Working on refinancing and will update Board after they have locked in a rate.</li> </ul>		
<b><u>CHC Education/Report</u></b>	The CHC Planning Analyst team presented the CHNA (Community Health Needs Assessment and Implementation Plan) Report to the Board along with directives after the plan has been approved.  Mr. Craig Sims, SVP Hospital Operations, CHC asked if there were any questions from his Board report.	A motion was made to approve the CHNA Report presented by CHC. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion Carried.	
<b>Public Comment/Introductions</b>	There was not any public comment.		

<b><u>Changes/Addition to Agenda</u></b>	There were not any changes or additions to the agenda.		
<b><u>Human Resources Report</u></b>	Travis Parker, SHS CHRO updated the Board on the Human Resources Dashboard for October		
<b><u>Compliance Report</u></b>	The Compliance Report included the Compliance Plan for approval. Polly Bolton, SHS Compliance Officer review the plan with The Board.	A motion was made to approve the Compliance Plan. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.	
<b><u>Quality Report</u></b>	Erik Lambert, SHS Quality Manager updated the Board on the new Complaints & Grievances Policy, Service Recovery & Patient Grievances Slide and the Service Recovery & Patient Grievances Policy, which needed Board approval.	A motion was made to approve the Complaints & Grievances Policy. MOTION: Susan Hodgdon SECOND: Shirley Jones Motion carried  A motion was made to approve the Service Recovery & Patient Grievances Policy. MOTION: Susan Hodgdon SECOND: Shirley Jones Motion carried	
<b><u>CNO Report</u></b>	Lisa Gates, SHS CNO gave a report to The Board explaining the updates on People, Service, Growth, Quality and Areas of Improvement.		
<b><u>IS Report</u></b>	Chuck Krupa, SHS CIO updated the on hos Information Services.		

<p><b><u>CFO Report</u></b></p> <ul style="list-style-type: none"> <li><b><u>September Financials</u></b></li> </ul>	<p>The September finances were presented to the SHS Board for approval.</p> <ul style="list-style-type: none"> <li>Cash Collections of \$7.3M</li> <li>Gross AR increased by \$1M</li> <li>Inventory stayed flat</li> <li>Accounts Payable increased by \$181K</li> <li>Revenue Over Expenses showed a gain of \$20K, YTD Loss to \$(59K)</li> <li>EBIDA \$494K</li> <li>Patient Revenue below budget by \$475K</li> <li>80 Days Cash on Hand</li> </ul> <p>Ms. Leonard did explain to the Board that the at the current time with the 80 days cash on hand covenant that the SHS accounts payable is growing to quickly and we are unable to keep the 80-day covenant. Ms. Leonard did present the 2023 Budget draft.</p>	<p>A motion was made to approve the Financials  MOTION: Shirley Jones  SECONDED: Susan Hodgdon  MOTION: Shirley Jones  SECONDED: Susan Hodgdon  Motion carried</p> <p>A motion was made to approve the 3<sup>rd</sup> Quarter Ratios.  MOTION: Shirley Jones  SECONDED: Sean Killoy  Motion carried</p>	<p>Motion carried</p> <p>Motion carried</p>
<p><b><u>Adjourned to Break Before Executive Session</u></b></p>	<p>The SHS Board adjourned for a break at 6:25 pm before returning to Executive Session at 6:48 pm.</p>	<p>A motion was made to enter executive session at 5:25pm.  MOTION: Shirley Jones  SECONDED: Susan Hodgdon  Motion carried.</p> <p>A motion was made to enter into Executive Session at 6:48 pm.  MOTION: Shirley Jones  SECONDED: Susan Hodgdon  Motion carried</p>	
<p><b>ACTION ITEMS</b></p>			
<p><b>Approval of Regular Minutes</b></p>		<p>A motion was made and seconded to approve the September 28,2022 minutes as presented.  MOTION: Susan Hodgdon  SECONDED: Shirley Jones  Motion carried</p>	



<p><b>Approval of Executive Session Minutes</b></p>		<p>It was moved and seconded to approve the September 28, 2022 SHS Executive Session Minutes.  <b>MOTION:</b> Shirley Jones  <b>SECOND:</b> Susan Hodgdon                  Motion carried</p>	
<p><b>MEC Recommendations:</b></p> <p><b>Reappointments</b></p> <ul style="list-style-type: none"> <li>• <b>Benjamin, Robert PAC</b></li> </ul> <p><b>Other Business</b></p> <ul style="list-style-type: none"> <li>• <b>Jones, Courtney MD</b></li> <li>• <b>Lovett, Jeni NP</b></li> </ul>		<p>It was moved and seconded to approve the reappointment of Benjamin, Robert PAC of noted privileges as recommended by the Medical Executive Committee on 10/31/2022.  <b>MOTION:</b> Shirley Jones  <b>SECOND:</b> Susan Hodgdon                  Motion Carried.</p> <p>A motion was made to approve the resignation withdrawal of Jones, Courtney MD.  <b>MOTION:</b> Susan Hodgdon  <b>SECOND:</b> Shirley Jones                  Motion carried</p> <p>A motion was made for the approval of Lovett, Jeni NP to return from FMLA.  <b>MOTION:</b> Shirley Jones  <b>SECOND:</b> Susan Hodgdon                  Motion carried</p>	

<ul style="list-style-type: none"> <li>• <b>Hare, Jeffrey MD</b></li> </ul> <p><b>Contracts:</b></p> <ul style="list-style-type: none"> <li>• <b>Cavanaugh, Michael PA-C</b></li> <li>• <b>Fowler, Todd MD</b></li> <li>• <b>Palmer, Shawn, PA-C</b></li> <li>• <b>Sederlin, Jeff FNP</b></li> </ul>	<p>Motion held</p>	<p>A motion was made for the approval of elevation from FPPE to OPPE for Hare, Jeffrey MD.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved and seconded to approve the Employment Agreement of Cavanaugh,  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p> <p>It was moved and seconded to approve the Employment Agreement of Palmer, Shawn PAC.  MOTION: Susan Hodgdon  SECOND: Shirley Jones  Motion carried</p> <p>It was moved and seconded to approve the Employment Contract of Sederlin, Jeff FNP.  MOTION: Susan Hodgdon  SECOND: Shirley Jones  Motion carried</p>	
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<ul style="list-style-type: none"> <li>• <b>Eversole, Jason</b> <b>DO</b></li> </ul>	<p>Susan Hodgdon recuses herself from this vote.</p>	<p>I hereby move to approve a one-time single waiver of the overall compensation ceiling for the year ending 2022, not to exceed MGMA 90th Percentile, to the Physician Employment Agreement of Eversole, Jason, DO. MOTION: Shirley Jones SECOND: Dan Valverde Motion carried</p>	
<p><b>Adjournment</b></p>		<p>It was moved and seconded to adjourn the meeting into a Special Executive Session at 6:42 pm MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.</p> <p>The Executive Session adjournment time was 9:00 pm.</p>	

Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

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DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer

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**SHS & Montezuma County Hospital District  
Special Strategic Planning Meeting**

**November 16, 2022**

**Present:**

**Also Present:**

Dean Matthews, Chairperson MCHD	Jeanie Gentry, SHS CEO	
Rob Dobry, Secretary/Treasurer MCHD	Leah Allen, Executive Assistant	
Gala Pock, Director MCHD	Charles Krupa CIO SHS	<b>Excused/Absent:</b>
Orly Lucero, MCHD	Will Jansen, SHS Practice Administrator	Fred DeWitt, Director MCHD
Bryson McCabe, MCHD Attorney	Lisa Gates, SHS CNO	Kelly McCabe, MCHD Attorney
Brandon Johnson, MCHD Vice Chair	Julie Leonard, SHS CFO	Bill Thompson, MCHD Chair
Dan Valverde, SHS Chair	Scott Stuecher, VP Hammes	Heidi Trainor, MCHD CPA
Susan Hodgdon, SHS Director	Bob Pratt, Hammes	
Shirley Jones, SHS Treasurer/Scty	Amanda Bothwell, Hammes	Keenan Lovett, MCHD Attorney
Sean Killooy, SHS Director	Rex Holloway, Hammes	John Brooks, SHS Attorney
Jo Thomason, SVP Hospital Operations, CHC	Chalit Fernando, Hammes	Aaron Brooks, SHS Attorney

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Call to order</b>	The meeting was brought to order at 5:06 pm		
<b>Roll Call</b>	Roll was not called.		
<b>Changes to Agenda</b>	No changes were made to the agenda.		
<b>Public Comment/Introductions</b>	Jo Thomason was introduced from CHC along with Hammes introducing their team.		
<b>Hammes Presentation</b>	Hammes presented slides on Strategic Master Facility Planning for the Board Presentation #2. <ul style="list-style-type: none"> <li>• Review the engagement process to date</li> <li>• Review summaries of the strategic and facility assessments</li> <li>• Review volume and capacity needs</li> <li>• Describe the “big rocks” and Strategic Master Facility Plan solution</li> </ul>		
<b>Hammes Contact Info</b>	Scott Stuecher – Vice President Hammes Cell-614-557-2792		
<b>Adjournment</b>		Meeting was adjourned at 6:47 PM	

DocuSigned by:

DocuSigned by:

*Leah Allen*

*Shirley Jones*

Leah Allen, Executive Assistant

Shirley Jones, Secretary/Treasurer

**SOUTHWEST HEALTH SYSTEM, INC.**  
**SHS ANNUAL & REGULAR BOARD MEETING MINUTES**  
**Kiva Room at Southwest Memorial Hospital**  
**December 7, 2022**

<u>Present - Quorum</u>	<u>Also Present</u>	<u>Also Present</u>
Dan Valverde, Chairperson	Travis Parker, CHRO	Charles Krupa, SHS CIO
Susan Hodgdon, Vice-Chairperson	Leah Allen, Executive Assistant	Deborah Herman, SHS Director of Medstaff
Sean Killooy, Director (Virtual)	Julie Leonard, SHS CFO	Chris Alvarez, SHS Director of Patient Access
Shirley Jones, Scty/Treas	Lisa Gates, CNO	Conrad Freeman, Vectra
	John Brooks, SHS Attorney	Kent Lindsay, Commissioner
	Aaron Brooks, SHS Attorney	
<b>Ex-Officio Board Members:</b>	Polly Bolton, SHS Compliance Officer/Coordinator	
Jeanie Gentry, CEO	Erick Lambert, Quality Manager	
Dr. Kevin Matteson, MD	Joe Thomason, SVP Hospital Operations CHC	<b>Absent/Excused</b>
	Dave Koford, CHC (Virtual)	
	Will Jansen, SHS Practice Administrator	
	Dean Matthews, MCHD Board Chair	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<b>Annual Meeting Called to Order.</b>		The SHS Board meeting was called to order at 5:06pm. By Dan Valverde	
<b>Public Comment/Introductions</b>	There was not any public comment.		
<b>Changes/Addition to Agenda</b>	There were not any changes or additions to the agenda.		
<b><u>Reports</u></b>			
<b><u>MCHD Report</u></b>	Mr. Matthews, MCHD Board Chair updated the SHS on current projects with MCHD. <ul style="list-style-type: none"> <li>• Storage building is still being erected.</li> <li>• Still working on SHS, MCHD Lease.</li> <li>• Mr. Matthews would like a joint meeting with SHS Board to discuss Master Lease Agreement. SHS asked if the joint meeting could be held off until after the holidays.</li> </ul>		
<b><u>CHC Education/Report</u></b>	Dave Korford with CHC reviewed the “Medicare Advantage Plans - Good or Bad?” slides with the SHS Board.		

	Joe Thomason, SVP Hospital Operations, CHC reviewed the Board report and asked if anyone had any questions. Mr. Thomason did explain the Public Health Emergency Plan with the board members and did state that it has been renewed.		
<b><u>Re-Election of Directors</u></b>	The SHS Board re-elected Susan Hodgdon to the SHS Board.	A motion was made to re-elect Susan Hodgdon to the SHS Board of Directors. MOTION: Shirley Jones SECOND: Sean Killoy Motion carried.	
<b><u>Election of Officers</u></b>	Slate of Officers Presented: Shirley Jones – Chairperson Susan Hodgdon – Vice-Chairperson Sean Killoy – Scty/Treas	It was moved and seconded to approve Shirley Jones as Chairperson. MOTION: Dan Valverde SECOND: Susan Hodgdon Motion carried.  It was moved and seconded to approve Susan Hodgdon as Vice-Chairperson. MOTION: Dean Killoy SECOND: Shirley Jones Motion carried.  It was moved and seconded to approve Sean Killoy as the Scty/Treas. MOTION: Shirley Jones SECOND: Susan Hodgdon Motion carried.	

<p><b><u>CFO Report</u></b></p> <ul style="list-style-type: none"> <li><b><u>October Financials</u></b></li> </ul>	<p>The October finances were presented to the SHS Board for approval.</p> <ul style="list-style-type: none"> <li>Cash Collections of \$5.6M</li> <li>Gross AR is in alignment with the budget</li> <li>Inventory stayed flat</li> <li>Accounts Payable increased by \$305K</li> <li>Revenue Over Expenses showed a loss of \$(622K), YTD Loss to \$(680K)</li> <li>EBIDA \$(104K)</li> <li>Patient Revenue below budget by \$313K</li> <li>80 Days Cash on Hand</li> </ul> <p>Ms. Leonard did explain to the Board that the bank is not so much concerned with the days cash on hand as to break the covenant it has to be over a 4-month period.</p>	<p>A motion was made to approve the October Financials  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried</p> <p>A motion was made to approve the CF  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried</p> <p>A motion was made to approve the qu  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried</p>	<p>Ms  CF  qu</p>
<p><b><u>Action Items</u></b></p> <ul style="list-style-type: none"> <li><b><u>2023 Budget</u></b></li> <li><b><u>2023 CAPEX</u></b></li> <li><b><u>2023 Budget Adoption Resolution 2022-06</u></b></li> </ul>	<p>The 2023 Budget was reviewed in the Finance Committee meeting with the Board, Ms. Leonard asked if the Board had any questions before approval.</p>	<p>A motion was made and seconded to approve the 2023 budget.  MOTION: Shirley Jones  SECOND: Dan Valverde  Motion carried.</p> <p>A motion was made and seconded to approve the 2023 CAPEX as presented.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>A motion was made and seconded to approve the 2023 Budget Adoption Resolution 2022-06 as presented.  MOTION: Shirley Jones  SECOND: Dan Valverde  Motion carried.</p>	



<ul style="list-style-type: none"> <li>• <b><u>2023 Budget Appropriate Resolution 2022-07</u></b></li>   <li>• <b><u>Posting Resolution</u></b></li>   <li>• <b><u>3% Retirement Match</u></b></li>   <li>• <b><u>2% COLA &amp; Performance Increase</u></b></li>   <li>• <b><u>2023 Business Plan</u></b></li> </ul>	<p>Jeanie Gentry reviewed the 2023 SHS Business Plan with the SHS Board. Each Senior Leader spoke pertaining to their part of the plan.</p>	<p>A motion was made and seconded to approve the 2023 Budget Appropriate Resolution 2022-07 as presented.  MOTION: Shirley Jones  SECOND: Dan Valverde  Motion carried.</p> <p>A motion was made and seconded to approve the 2023 Posting Resolution as presented.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried</p> <p>It was moved and seconded to approve the 3% retirement match.  MOTION: Shirley Jones  SECOND: Dan Valverde  Motion carried.</p> <p>A motion was made and seconded to approve the 2% COLA and Performance increase.  MOTION: Shirley Jones  SECOND: Dan Valverde  Motion carried.</p> <p>A motion was made and seconded to approve the 2023 Business Plan.  MOTION: Shirley Jones  SECOND: Susan Hodgdon</p>	
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<ul style="list-style-type: none"> <li>• <u>2023 Board Meeting Calendar</u></li>   <li>• <u>Approval of October Minutes</u></li>   <li>• <u>Approval of Oct 16<sup>th</sup> Strategic Plan Minutes</u></li> </ul>		<p>Motion carried.</p> <p>A motion was made and seconded to approve the 2023 Board Meeting Calendar.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>A motion was made and seconded to approve October’s Board minutes.  MOTION: Sean Killoy  SECOND: Dan Valverde.</p> <p>It was motioned and seconded to approve the minutes from the Strategic Plan meeting on Oct 16<sup>th</sup>, 2022.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p>	
<p><u>Adjourned to Break Before Executive Session</u></p>	<p>The SHS Board adjourned for a before returning to Executive Session at 7:28 pm.</p> <p>Executive Session adjourned into regular session at 8:34 pm</p>	<p>A motion was made to enter a break before Executive Session that began at 7:28 pm.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p> <p>A motion was made and seconded to return in to regular session at 8:34 pm.  MOTION: Susan Hodgdon  SECOND: Sean Killoy  Motion carried.</p>	



<ul style="list-style-type: none"> <li>• <b>Alfidi, Mard MD</b></li>   <li>• <b>Sohal, Ravinder MD</b></li>   <p><b>Resignations:</b></p> <ul style="list-style-type: none"> <li>• <b>Petty, John MD</b></li> </ul> </ul>		<p>of Gallo, Ralph MD as recommended by the Medical Executive Committee.  <b>MOTION:</b> Shirley Jones  <b>SECOND:</b> Sean Killoy                  Motion Carried.</p> <p>It was moved and seconded to approve final review and approval of noted privileges of Alfidi, Mard MD as recommended by the Medical Executive Committee.  <b>MOTION:</b> Shirley Jones  <b>SECOND:</b> Sean Killoy                  Motion Carried.</p> <p>It was moved and seconded to approve final review and approval of noted privileges of Sohal, Ravinder MD as recommended by the Medical Executive Committee.  <b>MOTION:</b> Shirley Jones  <b>SECOND:</b> Sean Killoy                  Motion Carried.</p> <p>It was moved and seconded to approve the resignation of Petty, John MD on 12/31/22 as recommended by the Medical Executive Committee.</p>	
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<ul style="list-style-type: none"> <li>• <b>Compliance Report</b></li> </ul> <p><b>Policies</b></p> <ul style="list-style-type: none"> <li>• <b>DOT Project</b></li>   <li>• <b>Buprenorphine for OUD and Chronic Pain Policy</b></li>   <li>• <b>Physician Choice Signature Page</b></li>   <li>• <b>SHS Community Acquired Pneumonia (CAP) in non-ICU Adults Policy</b></li> </ul>		<p>It was moved and seconded to approve the Compliance Report.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the DOT Project Policy.  Motion: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the Buprenorphine for OUD and Chronic Pain Policy.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the Physician Choice Signature Page.  MOTION: Susan Hodgdon  SECOND: Sean Killoy  Motion carried.</p> <p>It was moved and seconded to approve the SHS Community Acquired Pneumonia (CAP) in non-ICU Adults Policy.  MOTION: Susan Hodgdon  SECOND: Sean Killoy  Motion carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>SHS Community Acquired Pneumonia (CAP) in ICU Adults Policy</b></li>   <li>• <b>Guideline for the Management of Adults Hospitalized with Skin &amp; Soft Tissue Infection</b></li>   <li>• <b>Guidelines for the Diagnosis and Management of Adults Hospitalized with Urinary Tract Infection</b></li>   <li>• <b>Swing Bed Documentation Requirements</b></li> </ul>		<p>It was moved and seconded to approve the SHS Community Acquired Pneumonia (CAP) in non-ICU Adults Policy.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the Guideline for the Management of Adults Hospitalized with Skin &amp; Soft Tissue Infection.  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p> <p>It was moved and seconded to approve the Guidelines for the Diagnosis and Management of Adults Hospitalized with Urinary Tract Infection.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p> <p>It was moved and seconded to approve the Swing Bed Documentation Requirements Policy.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p>	
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<ul style="list-style-type: none"> <li>• <b>Swing Bed Patient Admission Policy</b></li>   <li>• <b>Swing Bed Patient Discharge and Notification Policy</b></li>   <li>• <b>Swing Bed Physician Responsibilities Policy</b></li>   <li>• <b>Swing Bed Scope of Service</b></li> </ul>		<p>A motion was made and seconded to approve the Swing Bed Patient Admission Policy.  MOTION: Sean Killoy  SECOND: Shirley Jones  Motion carried.</p> <p>It was moved and seconded to approve the Swing Bed Patient Discharge and Notification Policy.  MOTION: Sean Killoy  SECOND: Susan Hodgdon  Motion carried</p> <p>A motion was made and seconded to approve the Swing Bed Physician Responsibilities Policy.  MOTION: Shirley Jones  SECOND: Sean Killoy  Motion carried.</p> <p>It was moved and seconded to approve the Swing Bed Scope of Service.  MOTION: Sean Killoy  SEOCND: Shirley Jones  Motion carried.</p>	
<p><b>Adjournment</b></p>		<p>It was moved and seconded to adjourn the meeting into a Special Executive Session at 8:39 pm  MOTION: Shirley Jones  SECOND: Susan Hodgdon  Motion carried.</p>	



		The Special Executive Session adjournment time was 9:32 pm	
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Respectfully submitted:

DocuSigned by:

*Dan Valverde*

Dan Valverde, Chairperson

DocuSigned by:

*Shirley Jones*

Shirley Jones, Secretary/Treasurer