990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation) Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-

Open to Public Inspection

A F	or th		endar year, or tax year beginning 01-01-2022 , and ending 12-31-202	22			
		applicable:	C Name of organization SOUTHWEST HEALTH SYSTEM INC		D Employe	r ident	ification number
		change hange			84-133	7350	
	nitial re	eturn	Doing business as				
	nal rn/term	ninated	_		E Telephone	numbe	r
ļ.		ed return tion pending	Number and street (or P.O. box if mail is not delivered to street address) Room/su 1311 NORTH MILDRED ROAD	ite	(970) 5	65-66	166
– "	ppiicuc	ion penang	City or town, state or province, country, and ZIP or foreign postal code		(370) 3	05 00	
			CORTEZ, CO 81321		G Gross rece	ipts \$ 7	7,503,823
			F Name and address of principal officer:	H(a) I:	s this a group ret	urn fo	r
			SHELLE DIEHM 1311 NORTH MILDRED ROAD		ubordinates? .re all subordinat	es	Yes No
			CORTEZ,CO 81321	ì i	ncluded?		Yes No
I T	ax-exe	empt status:	▼ 501(c)(3)		f "No," attach a l Group exemption i		
J V	/ebsi	te: WW	W.SWHEALTH.ORG	(0)	noup exemption	iuiiibe	:1 •
K For	m of c	organization:	Corporation Trust Association Other	L Year of		M State	of legal domicile:
F	art I	Sumi	mary	1			
Activities & Governance		TO PŔOVI	cribe the organization's mission or most significant activities: DE THE HIGHEST QUALITY HEALTH CARE TO OUR COMMUNITY TOGETHER TO PROMOTE, IMPROVE AND RESTORE HEALTH	BY BRIN	GING EXCELLE	NCE,	VALUE AND
E E							
300	2	Check thi	s box $lacktriangle$ if the organization discontinued its operations or disposed	of more t	han 25% of its n	et ass	ets.
×	3	Number o	f voting members of the governing body (Part VI, line 1a) $\cdot\cdot\cdot$			3	4
Sel			f independent voting members of the governing body (Part VI, line 1b)			4	4
TI MI			nber of individuals employed in calendar year 2022 (Part V, line 2a)			5	606
Ac			nber of volunteers (estimate if necessary)			6 7a	0
			ated business taxable income from Form 990-T, Part I, line 11			7a 7b	0
		· · ·	· · · · · ·		Prior Year	10	Current Year
•	8	Contribut	ions and grants (Part VIII, line 1h)		3,092,57	3	3,181,076
Revenue	9	Program service revenue (Part VIII, line 2g)		1	73,543,709		
3ev	10	Investme	nt income (Part VIII, column (A), lines 3, 4, and 7d) · · · ·		-115,40	8	216,236
_	11	Other rev	enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		644,03	_	367,586
			enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	73,002,54	-	77,308,607
			d similar amounts paid (Part IX, column (A), lines 1-3)			0	5,696
			oaid to or for members (Part IX, column (A), line 4)	10)	39,521,76	0	45,712,343
Expenses		•	nal fundraising fees (Part IX, column (A), line 11e) $\cdot \cdot \cdot \cdot \cdot$			0	43,712,343
Dem			sising expenses (Part IX, column (D), line 25) •0		<u>'</u>		
Ф			penses (Part IX, column (A), lines 11a-11d, 11f-24e) · · · ·		32,301,45	7	32,448,819
	18	Total exp	enses. Add lines 13-17 (must equal Part IX, column (A), line 25)		71,823,22	2	78,166,858
	19	Revenue	less expenses. Subtract line 18 from line 12		1,179,32	0	-858,251
Net Assets or Fund Balances				Beg	inning of Current Year		End of Year
sset	20	Total ass	ets (Part X, line 16)		66,730,73	9	62,496,517
ot A	21	Total liab	ilities (Part X, line 26)		47,476,34	0	44,745,609
žĨ	22	Net asset	s or fund balances. Subtract line 21 from line 20		19,254,39	9	17,750,908
	art II		ature Block				
			erjury, I declare that I have examined this return, including accompar elief, it is true, correct, and complete. Declaration of preparer (other the				
		has any kno					
		Signatu	re of officer		2023-09-14 Date		
Sig Her		SHELLE	DIEHM INTERIM CFO				
	-	Type or	print name and title				
		Pri		Date		IN	
Pai	d			.023-09-12	self-employed	133019	
Pre	par	er Fir	rm's name ► BLUE & CO LLC		Firm's EIN 35-1	1/8661	
Us	Use Only Firm's address ▶ 2650 EASTPOINT PKWY SUITE 300 Phone no. (502) 992						
			LOUISVILLE, KY 40223				
May	the I	RS discuss	this return with the preparer shown above? See Instructions. . $\ \ \cdot$	<u>.</u> .	<u></u>	<u>.</u>	✓ Yes No
For	Paner	work Redu	iction Act Notice, see the separate instructions.	Cat No	. 11282Y		Form 990 (2022

Forr	n 990 (2022)			Page :
Pa	art IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🐿	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions. 🐒	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I 1981 </i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	8		Νo

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt

permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII,

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🐯 c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🐿 d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets

reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 😼 e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

Did the organization's separate or consolidated financial statements for the tax year include a footnote that

12a បីធ្វើវិទ្ធាត្ត ទល្បានមន្ត្រាស់ នេះ ប្រជាជាតិ នៃ ប្រជាជាន នេះ ប្រជាជានិង នេះ ប្រជាជានិង ប្រជាជានិង នេះ ប្រជានិង នេះ ប្រជាជានិង នេះ ប្រជា

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🐒

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for

b Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States?

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other

Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions. Did the organization report more than \$15,000 total of fundraising event gross income and contributions on

Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

any foreign organization? If "Yes," complete Schedule F, Parts II and IV

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

negotiation services? If "Yes," complete Schedule D. Part IV 📆

VIII, IX, or X, as applicable.

16

Νo

Νo

Nο

Nο

Nο

Nο

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Nο

Νo

Νo

Nο

Nο

Form **990** (2022)

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11d

11e

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12a

12b

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14a

14b

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20a

20b

21

Yes

Yes

Yes

Yes

Yes

Yes

Form 990 (2022) Page 4 Checklist of Required Schedules (continued) Yes No 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on 22 Nο Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's Yes 23 current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000

as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?

Did the organization maintain an escrow account other than a refunding escrow at any time during the year

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If

Did the organization report any amount on Part X, line 5 or 22 for receivables from or sayables to any current or

former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled

អ៊ីដើ^yអាច «លាក្សានៅខ្លួស និក្សានៅ មាន other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member,

or to a 35% controlled entity (including an employee thereof) or family member of any of these persons?

Was the organization a party to a business transaction with one of the following parties (see the Schedule L,

c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes,"

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Hid^ythe" សម្រាក់ខ្មែងទេកាំព្រែងតែ, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part l*

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete

Wasene Graphfizatisherulated የወነከነ tax-exempt or taxable entity? If-"Yes," complete Schedule R, Part II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 😼 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Check if Schedule O contains a response or note to any line in this Part V .

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes,"

Part IV instructions for applicable filing thresholds, conditions, and exceptions):

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Statements Regarding Other IRS Filings and Tax Compliance

1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable

b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable

b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV .

"Yes," complete Schedule L, Part I

If "Yes," completeSchedule L,Part III

conservation contributions?

and Part V, line 1 .

Part V

sections 301.7701-2 and 301.7701-3?

entity or family member of any of these persons?

Yes

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

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32

33

35a

35h

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Yes

Yes

Yes

Yes

Form 990 (2022)

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Νo

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Νo

Νo

Νo

Νo

Νo

Nο

Νo

Νo

Nο

Nο

No

Pai	Statements Regarding Other IRS Filings and Tax Compliance (continued)									
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered									
	by this return	2b	Yes							
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	3a	165	N o						
	 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 									
	4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority									
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial bactooms the name of the foreign country:									
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts									
	5a Washbe organization a party to a prohibited tax shelter transaction at any time during the tax year?									
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No						
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c								
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N o						
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b								
	Organizations that may receive deductible contributions under section 170(c).	_								
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o						
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b								
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		No						
d	If "Yes," indicate the number of Forms 8282 filed during the year									
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No						
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?									
g	required?									
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?									
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8								
9	Sponsoring organizations maintaining donor advised funds.									
	Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9a 9b								
10	Section 501(c)(7) organizations. Enter:	90								
	Initiation fees and capital contributions included on Part VIII, line 12 10a									
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b									
11	Section 501(c)(12) organizations. Enter:									
а	Gross income from members or shareholders									
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a								
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.									
а	Is the organization licensed to issue qualified health plans in more than one state?	13a								
	Note. See the instructions for additional information the organization must report on Schedule O.		ļ							
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans									
c	Enter the amount of reserves on hand									
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo						
b	b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O									
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		No						
16	IS "Theso" gazeizations aruetions tamb files Fiturio 47 200 j Schedullee Naection 4968 excise tax on net investment income?	16		No						
17	If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes." complete Form 6069.	17								
	· · · · · · · · · · · · · · · · · · ·									

independent

year by the following:

a The governing body? .

Section C. Disclosure

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18

apply.

Νo

Nο

Nο

Νo

Νo

Νo

Nο

No

Νo

Nο

Νo

Νo

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7a

8a

8b

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10a

10b

11a

12a

12b

12c

13

14

15a

15b

16a

16b

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

90	(2022)	Pag
l	Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines	s
	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	

	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedu Check if Schedule O contains a response or note to any line in this Part VI	le 0. S	ee instruction	ns.	 	
Se	ection A. Governing Body and Management					
					Yes	N
1a	Enter the number of voting members of the governing body at the end of the tax	1a		4		
	Yethere are material differences in voting rights among members of the governing					

Section A. Governing Body and Management				
			Yes	No
1a Enter the number of voting members of the governing body at the end of the tax	1a	4		
Yearer are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.				

Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any

file the organization become aware during the year of a significant diversion of the organization's assets? . .

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or

b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders,

Did the organization contemporaneously document the meetings held or written actions undertaken during the

Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

organization's mailing address? If "Yes," provide the names and addresses in Schedule O

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters,

a The organization's CEO, Executive Director, or top management official

Own website Another's website V Upon request Other (explain in Schedule O)

interest policy, and financial statements available to the public during the tax year.

▶SHELLE DIEHM 1311 NORTH MILDRED CORTEZ, C O 81321 (970) 564-2153

If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.

List the states with which a copy of this Form 990 is required to be filed

Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T

(section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that

State the name, address, and telephone number of the person who possesses the organization's books and records:

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

b Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13

affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing

b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give

c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe

Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was

Did the organization have members or stockholders?

b Each committee with authority to act on behalf of the governing body?

10a Did the organization have local chapters, branches, or affiliates? .

Did the organization have a written whistleblower policy? . . .

14 Did the organization have a written document retention and destruction policy? .

Section A: doverning body and Flanagement										
			_		Yes	N				
1a	Enter the number of voting members of the governing body at the end of the tax	1a	4							
	Yeare are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.									
b	Enter the number of voting members included in line 1a, above, who are									

Section A. Governing Body and Management										
					Yes	ı				
1 a	Enter the number of voting members of the governing body at the end of the tax	1a	4							
	Y^{e} filter are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee									

r each "Yes" response to lines 2 through 7b below, and for a "No" response to lines
s, processes, or changes in Schedule O. See instructions.
ent
Yes !
Yes

1b

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization i		organ	ization compensated an	y cu	ırrer	nt offi	icer,	director, or tru	stee.	
(A) Name and title	(B) Average hours per week (list any hours for	uı	(C) ition (do not check more nless person is both an o director/truste	office)	cer a	and a		(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustae or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former	(W-2/1099- MISC/1099- NEC)	(W-2/1099- MISC/1099- NEC)	from the organization and related organizations
(1) BRADEN JONES CLINIC PHYSICIAN	40.00					Х		901,766	0	21,787
(2) KEVIN MATTESON MD PHYSICIAN/CHIEF OF STAFF (BEG 05/22)	40.00			х				516,622	0	22,280
(3) ERIN SCHMITT CLINIC PHYSICIAN	40.00					х		495,689	0	24,636
(4) RANDY DAVIDSON HOSPITAL PHYSICIAN	40.00					Х		438,489	0	34,428
(5) JOEL BAGLEY CLINIC PHYSICIAN	40.00					Х		436,747	0	23,643
(6) KENTON ASCHE HOSPITAL PHYSICIAN	40.00					х		428,020	0	34,428
(7) BEN CARELOCK CHIEF OF STAFF (END 05/22)	40.00			Х				270,113	0	22,316
(8) CHARLES KRUPA	40.00			х				207,415	0	20,728
(9) TRAVIS PARKER CHRO	40.00				х			165,538	0	17,257
(10) DAN VALVERDE CHAIR	3.50			х				0	0	C
(11) SUSAN HODGDON VICE-CHAIR		Х		х				0	0	(
(12) SHIRLEY JONES SECRETARY/TREASURER		Х		х				0	0	(
(13) SEAN KILLOY DIRECTOR		Х						0	0	(
(14) JEANIE GENTRY CEO (BEG 01/22)				х				0	0	(
(15) JEANETTE FILPI CEO (END 01/22)				х				0	0	(
(16) JULIE LEONARD CFO	40.00			х				0	0	(
(17) LISA GATES CNO	40.00			х				0	0	(
					ш	Ш	Ш		Form 990 (2	022)

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title		(B) Average hours per week (list	Posi	(C) tion (do not check more nless person is both an director/truste	tha	an o	one bo	ıx,	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other	
		any hours for related organizations below dotted line)	Individual trustae or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099- MISC/1099- NEC)	organizations (W-2/1099- MISC/1099- NEC)	compensation from the organization and related organizations	
(18)	JOHN BROOKS ESQ	40.00									_	
LEGA	_				Х				0	0	0	
16.	Cub Tatal											
	Sub-Total	II, Section A .		<u> </u>								
d ·	Total (add lines 1b and 1c)	<u> </u>		•		3	3,860,3	99		0 22	1,503	
2	Total number of individuals (including b			•	eive	d m	ore t	nan				
	\$100,000 of reportable compensation f	rom the organiz	zation	58								
3	Did the organization list any former off	icar director or	truct	aa kay amplayaa ar bir	ah o	st c	omno	2021	tod omplovoo	Yes N	<u>o</u>	
3	on line 1a? If "Yes," complete Schedule.	•				st C(• •	15at	ted employee	3 N	0	
4	For any individual listed on line 1a, is t											
	organization and related organizations individual	greater than \$	150,0	00? If "Yes," complete Sc	hed	lule	J for s	uch)	4 V		
										4 Yes	_	
5	Did any person listed on line 1a receive services rendered to the organization?				_	ani	zation	or	individual for	_		
S	ection B. Independent Contract		e sem	edure 5 for Such person 1						5 N	0	
1	Complete this table for your five highe		inde	pendent contractors tha	t re	ceiv	ved m	ore	than \$100,000 d	of		
	compensation from the organization. Re	eport compensat	ion fo	or the calendar year endi	ng	with	or w	ithir	n the organization (B)	n's tax year.		
		ousiness address				_			otion of services	Compensatio		
	FIS CONSOLIDATED					CO	NTRAC	TEM	MPLOYEES	3,092	.651	
	DX 5068 YORK, NY 100875068											
NOV	JS ANESTHESIA OF CO					CO	NTRAC	T AN	IESTHESIOLOGIST	476	.632	
	W CERVANTES STREET ACOLA, FL 32505											
TRAN							ILDING		ON/IMPROVEMENTS	426	745	
	DX 98167 AGO, IL 60693							٠,10	, 2 VEPIENTS			
TIBO	R MOJZIS MD,					СО	NTRAC	T PR	ROVIDERS	333	.678	
MANO	ROAD J8 COS, CO 81328											
191 k	REY TARPEY, KITTITAS CANYON RD					CO	NTRAC	T PR	ROVIDERS	306	.756	
	MA, WA 98901 Fotal number of independent contractors	(including but r	not lim	nited to those listed above	۷۵۱	who	reco	iver	1 more than			
	\$100 000 of compensation from the orga		.00 1111	inca to those listed abov	• =)	*****	, , , , ,	. v e (a more thall			

		90 (2022)									Page 9
Part	t V		nt of Revenue chedule O contains a res	nonse or noi	te to	any line in this Pa	rt VIII				г
		CHECK II OC	anedare o contains a res	ponse of no		(A) Total revenue	(B) Related exem functi	d or pt on	(C) Unrelated business revenue	exc tax u	(D) Revenue cluded from nder sections
Contr	ib	utions, Gifts, Gra	nts, and OtherAmt Simil	ar Amounts	b ! c if d if e (Membership dues Fundraising events Related organizatio Government grants (co All other contributions, or and similar amounts no above Noncash contributions is ines 1a - 1f:\$	ons ntributions) gifts, grants, t included ncluded in	1a 1b 1c 1d 1e 1f	2,655,5 525,5	554	12 - 514
	Т			Business C		Total. Add lines 1a	-1f 	• •	<u>></u>	3,181,	076
		2a NET PATIENT SER	VICE REVENUE		21999	70,217,971	. 7	0,217,97	L		
nue		b PHARMACY				2,991,733	1	2,991,733	3		
Se ve		_		62	21399						
Program Service Revenue		c 340B REVENUE		62	21399	334,005		334,005			
Serv		d									
ram											
Prog		e									
		f All other progra	am service revenue.								
		9 Total. Add line ▶	es 2a-2f		13,709						
			3 Investment income (other					137,445			137,445
			49imilareafroអាក់ទេVestn 5 Royalties	nent of tax-e	exem	pt bond proceeds	•			<u> </u>	
			5 Royalties	(i) R	eal	(ii) Personal					
			6a Gross rents	ia	20,8	800					
			b Less: rental	5b		0					
			expenses c Rental			0					
			income or 6 d (Nets) ental income	or (loss)	20,8			20,800			20,800
			- Net rental medile	(i) Secu							
			7a Gross amount from sales of assets other than inventory	'a	270,4	407 3, €	500				
Other Revenue			b Less: cost or other basis and sales expenses	'b	166,9	925 28,2	291				
Rev			c Gain or (loss)	'c	103,4	-24,6	591				
her			d Net gain or (loss)					78,791			78,791
Đ			8a Gross income from fund (not including \$ contributions reported o See Part IV, line 18	n line 1c).		За					
			b Less: direct expens			ВЬ					
			c Net income or (loss) from fundr	aisin	g events					
			9a Gross income from activities.		9	9a					
			See Part IV, line 19 b Less: direct expense c Net income or (loss			9b					
			• Net means of (1835	, mom gami		Stivities					
			10a Gross sales of invereturns and allowar		10	na l					
			b Less: cost of goods	sold	10						
			c Net income or (loss) from sales	of in	ventory					
						Business Cod	e				
			11a CAFETERIA REVE	ENUE		7223	310	248,891	248,891		
O+b.	or	RevenueMiscAmt	b REBATES & PURC DISCOUNTS	HASE		9000	099	85,381			85,381
Othe	c1	Nevenuel IIISCAMT	С					T			
			d All other revenue				1	12,514	12,514		
			e Total. Add lines 11			•			12,314		
			12 Total revenue. See			>		346,786	72.005.441	_	222 447
			_				//,	308,607	73,805,114	0	322,417

Form 990 (2022)				Page 10
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must	<u>.</u>		izations must comp	lete column (A).
Check if Schedule O contains a response or note to	any line in this Part			
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22	5,696	5,696		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,242,269	1,154,659	87,610	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	37,623,498	34,970,136	2,653,362	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	474,726	441,246	33,480	
9 Other employee benefits	4,195,510	3,899,626	295,884	
10 Payroll taxes	2,176,340	2,022,856	153,484	
11 Fees for services (non-employees):	2/17/6/5/10	2,022,030	133,101	
` ' ' '				
a Management	121,747	114,353	7,394	
b Legal	123,259	114,333	123,259	
c Accounting	123,239		123,239	
d Lobbying				
e Professional fundraising services. See Part IV, line 17	40.677		10.577	
f Investment management fees	12,677		12,677	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0)	6,078,805	5,709,626	369,179	
12 Advertising and promotion	45,468	42,285	3,183	
13 Office expenses	1,331,541	1,238,333	93,208	
14 Information technology				
15 Royalties				
16 Occupancy	1,691,027	1,572,655	118,372	
17 Travel	232,305	216,044	16,261	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .		· ·		
19 Conferences, conventions, and meetings	155,065	144,210	10,855	
20 Interest	1,568,295	1,458,514	109,781	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	4,160,328	3,869,105	291,223	
23 Insurance	863,659	803,203	60,456	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	10,211,489	10,211,489		
b PROVIDER TAX	2,477,409	2,477,409		
c REPAIRS AND MAINTENANCE	2,103,917	1,956,642	147,275	
d DUES AND SUBSCRIPTIONS	381,973	355,235	26,738	
e All other expenses	889,855	639,779	250,076	
25 Total functional expenses. Add lines 1 through 24e	78,166,858	73,303,101	4,863,757	0
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720).				

		(2022)					Page 11
Pa	art X	=					_
		Check if Schedule O contains a response or	note to	o any line in this Part IX .	(A) Beginning of year		(B) End of year
	-	Cash-non-interest-bearing			5,160	1	5,160
	1 2	Savings and temporary cash investments	•	· · —	12,319,165	2	10,960,453
	3	Pledges and grants receivable, net			12,519,105	3	10,300,400
ssets	4				7,738,627	4	7,110,573
		Accounts receivable, net			1,130,021	4	7,110,573
	6	Loans and other receivables from any current trustee, key employee, creator or founder, su controlled entity or family member of any of t Loans and other receivables from other disqu under section 4958(f)(1)), and persons described.	ial contributor, or 35% persons persons (as defined		5		
	_			6			
	7	Notes and loans receivable, net			4 000 700	7	1 105 100
SSE	8	Inventories for sale or use			1,832,726	8	1,425,402
Ä	9	Prepaid expenses and deferred charges .			640,617	9	791,174
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	87,851,090			
	b	Less: accumulated depreciation	10b	52,377,223	37,194,635	10 c	35,473,867
	11	Investments—publicly traded securities .				11	
	12	Investments—other securities. See Part IV, Ii	ne 11		2,296,299	12	2,025,892
	13	Investments—program-related. See Part IV, I	ine 11			13	
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11			4,703,510	15	4,703,996
	16	Total assets: Add lines 1 through 15 (must e	qual li	ne 33)	66,730,739	16	62,496,517
	17	Accounts payable and accrued expenses .		7,107,442	17	8,940,203	
	18	Grants payable				18	
	19	Deferred revenue			3,066,925	19	0
	20	Tax-exempt bond liabilities			28,982,347	20	26,804,088
S	21	Escrow or custodial account liability. Complet	te Part	IV of Schedule D		21	
Liabilities	22	Loans and other payables to any current or for key employee, creator or founder, substantial	contr	butor, or 35%			
œ.		controlled entity or family member of any of t		_		22	-
_	23	Secured mortgages and notes payable to unre	elated	third parties	2,714,726	23	2,827,386
	24	Unsecured notes and loans payable to unrela	ted thi	rd parties		24	-
	25	Other liabilities (including federal income tax parties, and other liabilities not included on li Complete Part X of Schedule D			5,604,900	25	6,173,932
	26	Total liabilities. Add lines 17 through 25 .			47,476,340	26	44,745,609
ces		Organizations that follow FASB ASC 958, che	ck her	e 🕨 🗹 and complete			
Fund Balances	27	lines 27, 28, 32, and 33. Net assets without donor restrictions			19,254,399	27	17,750,908
d B	28	Net assets with donor restrictions				28	
ū		Organizations that do not follow FASB ASC 9	58, ch	eck here ▶ ☐ and			
Assets or F	29	complete lines 29 through 33. Capital stock or trust principal, or current fun				29	
ets	30	Paid-in or capital surplus, or land, building or		nent fund		30	
SS	31	Retained earnings, endowment, accumulated i		<u> </u>		31	
	32	Total net assets or fund balances			19,254,399	32	17,750,908
Net	33	Total liabilities and het assets/fund balances			66,730,739	33	62,496,517
		· · · · · · · · · · · · · · · · · · ·			,,		Form 990 (2022)

Accounting method used to prepare the Form 990: Cash Accrual Other
If the organization changed its method of accounting from a prior year or checked "Other," explain on
Schedule O.

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

2a No
If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

a separate basis, consolidated basis, or both:

Uniform Guidance, 2 C.F.R. Part 200, Subpart F?

Consolidated basis

Separate basis

Schedule O.

b Were the organization's financial statements audited by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:

Both consolidated and separate basis

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

If the organization changed either its oversight process or selection process during the tax year, explain in

☐ Both consolidated and separate basis

2c

За

3b

Yes

Yes

Yes (2022)

Form 990 (2022)		
Additional Data		Return to Form
	Coffee ID.	
	Software ID:	
	Software Version:	
Form 990, Special Condition Description	on:	
	Special Condition Description	

(Form 990) Department of the Treasury

Internal Revenue Service

Total

Form 990 or 990-EZ.

For Paperwork Reduction Act Notice, see the Instructions for

SCHEDULE A

Name of the organization

SOUTHWEST HEALTH SYSTEM INC

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the la

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

Attach to Form 990 or Form 990-EZ.
 Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

Open to Pu

OMB No. 1545-0047

Open to Publ Inspection

Schedule A (Form 990) 2022

Employer identification number

84-1337350

1		A church, convention of	of churches, or	association of churc	hes described ir	section 170(b)(1)(A)(i).				
2		A school described in	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).								
3	V	A hospital or a coopera	ative hospital s	service organization o	described in sec	tion 170(b)(1)	(A)(iii).				
4		-	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:								
5		An organization operat 170(b)(1)(A)(iv). (Col		-	versity owned o	r operated by a	governmental unit d	escribed in section			
6		A federal, state, or loca	al government	or governmental unit	described in se	ction 170(b)(1)(A)(v).				
7		An organization that no described in section 1 7	,	•		m a governmer	ntal unit or from the g	general public			
8		A community trust des	cribed in secti	on 170(b)(1)(A)(vi).	(Complete Part	t II.)					
9		An agricultural researd university or a non-lan									
10		An organization that no receipts from activities from gross investment organization after June	s related to its income and ur	exempt functions—sunrelated business tax	ubject to certain able income (le	exceptions, ar ss section 511	nd (2) no more than 3	33 1/3% of its support			
11		An organization organi	zed and operat	ted exclusively to test	for public safe	ty. See section	509(a)(4).				
12		An organization organizone or more publicly so the box on lines 12a th	upported organ	nizations described in	section 509(a)	(1) or section 5	09(a)(2). See section	1 509(a)(3). Check			
а		Type I. A supporting or supported organization organization. You must	(s) the power t	to regularly appoint o	r elect a majorii		•				
b		Type II. A supporting of management of the supmust complete Part IV	pporting organ	ization vested in the			•	, -			
С		Type III functionally is supported organization	-		•	·	, -	grated with, its			
d		Type III non-functional not functionally integra (see instructions). You	ated. The organ	nization generally mu	st satisfy a dist	ribution require		` '			
е		Check this box if the o integrated, or Type III					s a Type I, Type II, T	ype III functionally			
f	Ente	r the number of supporte	ed organization	ıs			<u> </u>				
g		Provide the following in			` '		T	T			
		lame of supported organization	(ii) EIN	(iii) Type of organization (described on lines	listed in you	organization or governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)			
				1- 10 above (see instructions))	Yes	No					
					l	l	l	l			

Cat. No. 11285F

Schedule A (Form 990) 2022 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a) 2018 **(b)** 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total (or fiscal year beginning in) 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge.. Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) **Public support.** Subtract line 5 from line 4. Section B. Total Support Calendar year (a) 2018 **(b)** 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total (or fiscal year beginning in) 7 Amounts from line 4. . 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . Total support. Add lines 7 through

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a secti

.

.

12 501(c)(3) organization,

Section C. Computation of Public Support Percen Public support percentage for 2022 (line 6, column (f)

Ct	10	n :	50	

t	ag	e						
d	bv	line	11.	column	(f))			

ercent	<u>.ay</u>	e
divided	by	line

		•	
	_		

•	•	٠	

-	-	-	-	-	-	-	

	•	•	
л			

Schedule A (Form 990) 2022

Public support percentage for 2020 Schedule A, Part II, line 14

33 1/3% support test-2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this 17a 10%-facts-and-circumstances test-2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

b 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

- 16a 33 1/3% support test-2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box

che	edule A (Form 990) 2022						Page 3
P	art IIII Support Schedule f						
	(Complete only if you						
S	II. If the organization ection A. Public Support	Talls to quality	<i>i</i> under the te	sts listed below	v, piease compi	ete Part I	1.)
	endar year						
	fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
-	Gifts, grants, contributions, and						
	membership fees received. (Do not						
_	include any "unusual grants.") .						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year.						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
_	from line 6.)						
	ection B. Total Support	T		1	1	1	
	endar year fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
-	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable income						
-	(less section 511 taxes) from						
	businesses acquired after June 30,						
_	1975.						
с 11	Add lines 10a and 10b. Net income from unrelated					 	
	business activities not included on						
	line 10b, whether or not the						
	business is regularly carried on.					1	
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)		. 6: . 1	h: 1 C 11 . C		F04	(-)(2)
14	First 5 years. If the Form 990 is for the check this have and stop here	-			•		
	check this box and stop here						· · · · · · · · · · · · · · · · · · ·
	Public support percentage for 2022 (13 column (f)		4-	
15	Public support percentage for 2022 (
16 S						16	
	ection D. Computation of Inventor Investment income percentage for 2				mn (f))		
17	Investment income percentage for 2					17 18	
18 10-							6. and line 17 is not
19a	more than 33 1/3%, check this box a						
L	33 1/3% support tests—2021. If the						
U	is not more than 33 1/3%, check this	-			•		_

Page 4

No

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you

box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked

was described in section 509(a)(1) or (2).

amendment to the organizing document).

organization's organizing document?

"Yes," complete Part I of Schedule L (Form 990).

(1) or (2))? If "Yes," provide detail in Part VI.

organizations)? If "Yes," answer line 10b below.

whether the organization had excess business holdings).

checked box		12d, of Part I, co				
Cooking A	All C.			_		

3b and 3c below.

made the determination.

checked box	12d, of Part I, complete Sections A a
Section A. All S	Supporting Organizations
•	

checked box	12d, of Part I, complete Sections A and D, and complete Pa						
Section A. All Supporting Organizations							
4							

describe the designation. If historic and continuing relationship, explain.

you checked box 12a or 12b in Part I, answer lines 4b and 4c below.

or supervised by or in connection with its supported organizations.

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,

Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization

b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and

purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.

all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.

Substitutions only. Was the substitution the result of an event beyond the organization's control?

the filing organization's supported organizations? If "Yes," provide detail in Part VI.

regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).

supporting organization had an interest? If "Yes," provide detail in Part VI.

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines

satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if

b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with

Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)

b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the

10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting

assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from,

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B)

CHECKEU DOX	120, 01 F	art I, comple
Section A.	All Supporting	Organizat

KCG DOX	12a, or rate 1, complete sections it and B, and complete rate v.)				
ection A. All Supporting Organizations					
Are all of	the organization's supported organizations listed by name in the organization's governing documents?				

1	

Yes

2

За

3b

3с

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Part IV Supporting Organizations (continued)

Page 5

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on 11a above?	11b		
c		11c		-
_	Part VI			
	ection B. Type I Supporting Organizations		Vaa	N.
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Yes	No
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
	trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported			
S	ectfon ^z b ^{:/o} Afi [/] Type III Supporting Organizations			L
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or	3		
	assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations ection E. Type III Functionally-Integrated Supporting Organizations			L
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see inst	rustio	na\:	
	The organization satisfied the Activities Test. Complete line 2 below.	uctio	115).	
	b The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions)	(see		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. b Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2a		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.	2b		

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.

each of the supported organizations? If "Yes" or "No", provide details in Part VI.

За

temporary reduction (see instructions)

instructions)

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

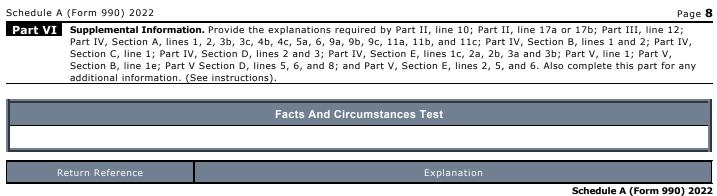
Page **6**

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting

(continued)

Page **7**

Section D ^{Or} อาราเสียน์เกิบกร				Current Year
Amounts paid to supported organizations to accompli	sh exempt purposes		1	
2 Amounts paid to perform activity that directly further	s evemnt nurnoses of sunno	rted		
organizations, in	s exempt purposes or suppo	1100	2	
excess of income from activity				
3 Administrative expenses paid to accomplish exempt p	ourposes of supported organ	nizations	3	
4 Amounts paid to acquire exempt-use assets			4	
5 Qualified set-aside amounts (prior IRS approval requir	ed - provide details in Part V	'I)	5	
6 Other distributions (describe in Part VI). See instruc	tions		6	
7 Total annual distributions. Add lines 1 through 6.			7	
8 Distributions to attentive supported organizations to	which the organization is re-	snonsive		
(provide	Willest the organization is re-	50113176	8	
details in Part VI). See instructions				
9 Distributable amount for 2022 from Section C, line 6			9	
10 Line 8 amount divided by Line 9 amount			10	
Section E - Distribution Allocations	(i)	(i Underdist	•	(iii) Distributable
(see instructions)	Excess Distributions	Onderdist Pre-2		Distributable Amount for 2022
1 Distributable amount for 2022 from Section C, line 6				
2 Underdistributions, if any, for years prior to 2022				
(reasonable cause required explain in Part VI				
). See instructions.				
3 Excess distributions carryover, if any, to 2022:				
a From 2017				
b From 2018				
c From 2019				
d From 2020				
e From 2021				
f Total of lines 3a through e				
g Applied to underdistributions of prior years				
h Applied to 2022 distributable amount				
 Carryover from 2017 not applied (see instructions) 				
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4 Distributions for 2022 from Section D, line 7:				
\$				
a Applied to underdistributions of prior years				
b Applied to 2022 distributable amount				
c Remainder. Subtract lines 4a and 4b from line 4.				
5 Remaining underdistributions for years prior to				
2022, if any. Subtract lines 3g and 4a from line 2.				
If the amount is greater than zero, explain in Part VI				
See instructions.				
6 Remaining underdistributions for 2022. Subtract				
lines 3h and 4b from line 1. If the amount is greater				
than zero, explain in Part VI . See instructions.				
7 Excess distributions carryover to 2023. Add lines 3j and 4c.				
8 Breakdown of line 7:				
a Excess from 2018				
b Excess from 2019				
c Excess from 2020				
d Excess from 2021				
E (2022				



Schedule B OMB No. 1545-0047 Schedule of Contributors (Form 990) Attach to Form 990, 990-EZ, or 990-PF. 2022 Department of the Treasury Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Name of the organization **Employer identification number** SOUTHWEST HEALTH SYSTEM INC 84-1337350 Organization type (check one): Filers of: Section: Form 990 or 990-F7 □ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the **General Rule** or a **Special Rule**. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number Name of organization SOUTHWEST HEALTH SYSTEM INC 84-1337350 Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. **Contributors** (c) (d) (a) (b) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person RESTRICTED Pavroll \$ RESTRICTED Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 Person **Payroll** \$ Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. **Total contributions** Type of contribution Name, address, and ZIP + 4 Person **Payroll** \$ Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** No. Type of contribution Name, address, and ZIP + 4 Person **Payroll** \$ Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) **Total contributions** Type of contribution No. Name, address, and ZIP + 4 Person Pavroll \$ Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person **Payroll** \$ Noncash (Complete Part II for noncash

contributions.)

Schedule B (Form 990) (2022)

Part II

Employer identification number

84-1337350

Page 3

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$_	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$_	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-			
			Schedule B (Form 990) (2022)

SCHEDULE C (Form 990)

Department of the Treasury

For Paperwork Reduction Act Notice, see the instructions for Form 990.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Open to Public Inspection

Schedule C (Form 990) 2021

Cat. No. 50084S

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** SOUTHWEST HEALTH SYSTEM INC 84-1337350 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities." 2 Political campaign activity expenditures. See instructions Volunteer hours for political campaign activities. See instructions Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes Was a correction made? If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b.......... Did the filing organization file Form 1120-POL for this year? ┌ Yes □ No 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (b) Address (a) Name (c) EIN (d) Amount paid from (e) Amount of filing organization's political contributions funds. If none, enter received and -0-. promptly and directly delivered to a separate political organization. If none, enter -0-. 5

Pa	filed Form 5768 (election under section 501(h)).	NOI		
For e	For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying			(b)
activ	ity.	Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
а	Volunteers?		Νo	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	
c	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	

а	volunteers?		IN O	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	
С	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	Other activities?	Yes		2,431
j	Total. Add lines 1c through 1i			2,431
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		Nο	

				Yes	No
Par	t III-A Complete if the organization is exempt under section $501(c)(4)$, section section $501(c)(6)$.	501 (c)(5), or		
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
b	If "Yes," enter the amount of any tax incurred under section 4912				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
j	Total. Add lines 1c through 1i				2,431
i	Other activities?	Yes			2,431
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No		
f	Grants to other organizations for lobbying purposes?		No		
е	Publications, or published or broadcast statements?		No		
d	Mailings to members, legislators, or the public?		No		

-						
j	Total. Add lines 1c through 1i					2,431
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section section 501(c)(6).	501(c)	(5), (r		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
	Did the organization make only in house lessying expenditures of 42,000 or lessy infiliation			_		

g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	Other activities?	Yes			2,431
j	Total. Add lines 1c through 1i				2,431
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section section 501(c)(6).	501(c)(5), or		
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		_
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3		
Par	TIII-B Complete if the organization is exempt under section 501(c)(4), section	501(c)(5), or	sectio	n

1	Total. Add lines 1c through 1i					2,431
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			,
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		-			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6)	5 01 (c)	(5), o	r		
	section 501(c)(6).			Τ,	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1	Yes	No
1 2			F	1 2	Yes	No
_	Were substantially all (90% or more) dues received nondeductible by members?		 [1 2 3	Yes	No

Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."		
1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
	Carryover from last year	2b	
С	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4	If notices were cent and the amount on line 2s exceeds the amount on line 2, what portion of the excess		

If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 Taxable amount of lobbying and political expenditures. See Instructions Part IV **Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and

2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information. Explanation

ALLOCATION PURPOSES FOR 2022.

THE LOBBYING EXPENSE IS THE ALLOCABLE PORTION OF DUES PAID TO CHA AND AHA PART II-B, LINE 1: DISCLOSED AS LOBBYING ACTIVITY. TOTAL DUES FOR AHA AND CHA WERE \$21,155 AND

\$38,871 RESPECTIVELY. CHA PROVIDED THE PERCENTAGE TO USE FOR LOBBYING

Page 3

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

2022

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

	me of the organization JTHWEST HEALTH SYSTEM INC			Employer ider	ntification number
30	STATEST REALTH STOLET INC			84-1337350	
Pā	rt I Organizations Maintaining Donor				
	Complete if the organization answered			42.5	
_	Table who should be a	(a) Donor a	lvised funds	(b) Funds	and other accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)	_			
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor ad the organization's property, subject to the organiza	-			are Yes No
6	Did the organization inform all grantees, donors, an charitable purposes and not for the benefit of the do impermissible private benefit?	nor or donor advisor,	or for any other purpos	se conferring	y for Yes No
Ра	Complete if the organization answered				
1	Purpose(s) of conservation easements held by the				
	Preservation of land for public use (e.g., recreat	ion or education)	Preservation of an	historically imp	ortant land area
	Protection of natural habitat	Г	Preservation of a c	ertified historic	structure
	Preservation of open space				
2	Complete lines 2a through 2d if the organization he	ld a qualified conserve	ation contribution in th	ne form of a con	cervation
_	easement on the last day of the tax year.	ia a qualified colliservi	icion contribucion in tr		t the End of the Year
а	Total number of conservation easements			2a	
b	Total acreage restricted by conservation easement	S		2b	
	N				
C	Number of conservation easements on a certified hi		` ´	2c	
d	Number of conservation easements included in (c) a historic structure listed in the National Register		, and not on a	2d	
3	Number of conservation easements modified, transf tax year	erred, released, exting	juished, or terminated	by the organiz	ation during the
4	Number of states where property subject to conser	vation easement is lo	ated 🕨		
5	Does the organization have a written policy regarding violations, and enforcement of the conservation ear			-	∏Yes ∏No
6	Staff and volunteer hours devoted to monitoring, in year	specting, handling of	violations, and enforci	ng conservation	easements during the
7	Amount of expenses incurred in monitoring, inspect \$	ing, handling of violat	ions, and enforcing co	nservation ease	ements during the year
8	Does each conservation easement reported on line (B)(i) and section $170(h)(4)(B)(ii)$?				Yes No
9	In Part XIII, describe how the organization reports balance sheet, and include, if applicable, the text o the organization's accounting for conservation ease	f the footnote to the o ements.	rganization's financial	statements tha	t describes
Pai	Complete if the organization answered	"Yes" on Form 990	Part IV, line 8.		
1a	If the organization elected, as permitted under FAS of art, historical treasures, or other similar assets h service, provide, in Part XIII, the text of the footnot	eld for public exhibition	on, education, or resea	arch in furthera	
b	If the organization elected, as permitted under FAS art, historical treasures, or other similar assets held provide the following amounts relating to these item	d for public exhibition,			
	(i) Revenue included on Form 990, Part VIII, line 1 .			▶\$	
	i) Assets included in Form 990, Part X			·	
2	If the organization received or held works of art, his following amounts required to be reported under FA	storical treasures, or o	ther similar assets for		
а	Revenue included on Form 990, Part VIII, line 1 .			> \$	
b	Assets included in Form 990, Part X			> \$	
	Paperwork Reduction Act Notice, see the Instructions		Cat. No.		hedule D (Form 990) 202

52283D

3	Using the organization's acquisition, access collection items (check all that apply):	ion, and other record	ds, check	any of	the follo	wing tha	t are a signific	ant use of its	
а	Public exhibition		d [Loan	or excha	ange pro	grams		
b	Scholarly research		е Г	_					
c	Preservation for future generations								
4	Provide a description of the organization's or Part XIII.	collections and explai	in how th	ey furth	ner the or	ganizati	on's exempt pu	urpose in	
5	During the year, did the organization solicit assets to be sold to raise funds rather than							Yes 🗀	No
Pa	rt IV Escrow and Custodial Arran								
	Complete if the organization and Part X, line 21.	swered "Yes" on F	orm 990), Part	IV, line	9, or re	eported an ar	mount on Fo	orm 990,
1a	Is the organization an agent, trustee, custo included on Form 990, Part X?							Yes	No
b	If "Yes," explain the arrangement in Part X	III and complete the	following	table:			Am	ount	
c	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on	Form 990 Part X lir	ne 21 for	escrow	v or cliste	dial acc	ount liability?	Yes 🗀	No No
20	· · ·	101111 990, 1 art X, 111	16 21, 101	CSCION	v or custo	Julai acci	ount nability:		
b	If "Yes," explain the arrangement in Part X	III. Check here if the	e explana	tion ha	s been pr	ovided i	n Part XIII	🗆	
Pa	art V Endowment Funds.								
	Complete if the organization ans						Ta =:	1	
	Particular of the haloss	(a) Current year	(b) Pric	r year	(c) Two	years bac	(d) Three year	rs back (e) Four	r years back
	Beginning of year balance								
	Contributions								
С	Net investment earnings, gains, and losses								
d	Grants or scholarships]				
е	Other expenditures for facilities								
	and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the cur	rrent year end baland	ce (line 1	g, colur	mn (a)) h	eld as:			
а									
b	Permanent endowment								
С	Term endowment 🕨								
	The percentages on lines 2a, 2b, and 2c sh	•							
3a	Are there endowment funds not in the posse organization by:	ession of the organiza	ation tha	are he	eld and ac	lminister	ed for the	v	es No
	(i) Unrelated organizations							3a(i)	es 140
	(ii) Related organizations							3a(ii)	
b				edule R	l?			3b	
	Describe in Part XIII the intended uses of t	be evernizationle en	dawmant	funda					
4	rt VI Land, Buildings, and Equipm		downnent	Tunus.					
Гa	Complete if the organization and		orm 990	. Part	IV. line	11a. Se	ee Form 990.	. Part X. line	e 10.
	Description of property (a) Cost or oth (investme	er basis (b) Cost o	or other bas	_			depreciation	(d) Book	
12	Land			1,047,04	8				1,047,048
				3,096,04			25,672,857		27,423,191
	Buildings	- 		_,000,04	-		20,072,007		2.,123,131
	Leasehold improvements		7	1,309,83	12		24,382,778		6,927,054
	Equipment			2,398,16	_		2,321,588		76,574
е	Other			-,JJU,10	-		2,321,300		10,314

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

	(Form 990) 2021				Page 3
Part VII	Investments - Other Securities. Complete if the organization answered "Yes" on Form 9	90, Part	IV, line 11b.Se	e Form 9	90, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Bo value	ok	(c) Method	d of valuation: -year market value
	al derivatives				7
	-held equity interests				
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Colum	Investments - Program Related.	•			
VIII	Complete if the organization answered 'Yes' on Form 9	90, Part			
	(a) Description of investment		(b) Book value) Method of valuation: end-of-year market value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colum	nn (b) must equal Form 990, Part X, col.(B) line 13.)	•			
Part IX	Other Assets. Complete if the organization answered 'Yes' on Form 99	00 Part	IV line 11d Sea	e Form 990) Part X line 15
(4) 100570	(a) Description	707 1 410	117 1110 1101 50	2 1 01111 330	(b) Book value
	SWHOSE USE IS LIMITED SET OPERATING LEASE				4,275,302 428,694
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	mn (b) must equal Form 990, Part X, col.(B) line 15.)			>	4,703,996
Part X	Other Liabilities. Complete if the organization answered 'Yes' on Form 99	00, Part	IV, line 11e or 1	L1f.	
1.	See Form 990, Part X, line 25. (a) Description of liability				(b) Book value
(1) Federal	income taxes				. ,
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	nn (b) must equal Form 990, Part X, col.(B) line 25.)			•	6,173,932
organizatio	for uncertain tax positions. In Part XIII, provide the text of the fon's liability for uncertain tax positions under FIN 48 (ASC 740).				
XIII 🔽					

1

2

3

1

2

3

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue, gains, and other support per audited financial statements . 1

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

2a 2b

4a

4b

-645,240

2e

3

Page 4

76,650,690

Recoveries of prior year grants Other (Describe in Part XIII.)

Donated services and use of facilities 2c 2d

. Add lines **2a** through **2d** .

Amounts included on Form 990, Part VIII, line 12, but not on line 1:

12,677

-645,240 77,295,930

Investment expenses not included on Form 990, Part VIII, line 7b . Add lines **4a** and **4b** . . .

Donated services and use of facilities

Prior year adjustments

Other losses

Add lines **2a** through **2d** Subtract line **2e** from line **1**

Other (Describe in Part XIII.)

Other (Describe in Part XIII.)

.

Total expenses and losses per audited financial statements .

Amounts included on line 1 but not on Form 990, Part IX, line 25:

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b

Net unrealized gains (losses) on investments

Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

4c 5 Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1

12,677

12,677 77,308,607 78,154,181

2b 2c 2d 4a

4b

2a

3 78,154,181 4c 12,677 78,166,858

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIII Supplemental Information

Add lines 4a and 4b .

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line

2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference Explanation PART X, LINE 2: ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA REQUIRE MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN BY THE HEALTH SYSTEM AND RECOGNIZE A TAX LIABILITY IF THE HEALTH SYSTEM HAS TAKEN AN UNCERTAIN TAX POSITION THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY VARIOUS FEDERAL AND STATE TAXING AUTHORITIES. MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN BY THE HEALTH SYSTEM, AND HAS CONCLUDED THAT AS OF DECEMBER 31, 2022 AND 2021, THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY OR DISCLOSURE IN THE ACCOMPANYING FINANCIAL STATEMENTS. THE HEALTH SYSTEM IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX PERIODS IN PROGRESS.

SCHEDULE H (Form 990)

Hospitals

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20a. Attach to Form 990.

► Go to www.irs.gov/Form990EZ for instructions and the latest information. Name of the organization SOUTHWEST HEALTH SYSTEM INC

Employer identification number

84-1337350

Pa	rt I Financial Assis	stance and Certain	Other Communi	ty Benefits at	Cost					
								Yes	No	
1a	Did the organization have	a financial assistance p	olicy during the tax y	ear? If "No," skip t	o question 6a .		1a	Yes		
b	If "Yes," was it a written p	olicy?					1b	Yes		
2	If the organization had mu financial assistance policy		acilities during the ta	ax year.		of the				
	Applied uniformly to all	l hospital facilities	Applied un	iformly to most ho	spital facilities					
	Generally tailored to in	dividual hospital faciliti	es							
3	Answer the following based organization's patients dur		ance eligibility criteri	a that applied to th	e largest number	of the				
а	Did the organization use F If "Yes," indicate which of					free care?	3a	Yes		
	□ 100% □ 150% □ 2	200% 🔽 Other	25000.00000	00000 %						
b	Did the organization use F	PG as a factor in determ	ining eligibility for pr	oviding discounted	care? If "Yes," in	dicate				
	which of the following was	the family income limit	for eligibility for disco	ounted care:			3b	Yes		
	□ 200% □ 250% □ 3	300% 🔲 350% 🔽 40	0% 🗌 Other		%					
c	If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.									
4	Did the organization's fina year provide for free or dis	. ,		-			4	Yes		
5a	Did the organization budge the tax year?	et amounts for free or d	·		ial assistance pol	icy during	5a	Yes		
b	If "Yes," did the organizat	ion's financial assistanc	e expenses exceed tl	he budgeted amour	nt?		5b		Νo	
С	If "Yes" to line 5b, as a rescare to a patient who was	_		zation unable to pr			5c			
6a	Did the organization prepa	re a community benefit	report during the tax	year?			6a		Νo	
b	If "Yes," did the organizati	ion make it available to	the public?				6b			
	Complete the following tab worksheets with the Scheo	_	provided in the Sch	edule H instruction	s. Do not submit t	these				
7	Financial Assistance a		mmunity Benefits a	it Cost						
	nancial Assistance and Means-Tested Jovernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net com benefit exp		of t	ercent otal ense	
	Financial Assistance at cost (from Worksheet 1)			3,192,631		3	3,192,631	2	1.080 %	
	Medicaid (from Worksheet 3, column a)			19,685,803	17,932,042	1	.,753,761	2	2.240 %	
	Costs of other means-tested government programs (from Worksheet 3, column b)									
	Total Financial Assistance and Means-Tested Government Programs			22,878,434	17,932,042	2	,946,392	6	5.320 %	
	Other Benefits									
	Community health improvement services and community benefit operations (from Worksheet 4).									
	Health professions education (from Worksheet 5)			51,723			51,723		0.070 %	
	Subsidized health services (from Worksheet 6)			6,602,579	5,430,658	1	,171,921	1	1.500 %	
	Research (from Worksheet 7) .									
	Cash and in-kind contributions for community benefit (from Worksheet 8)			5,346			5,346		0.010 %	
	Total. Other Benefits			6,659,648	5,430,658	1	,228,990	1	1.580 %	
-	Total. Add lines 7d and 7j .			29,538,082	23,362,700		5,175,382		7.900 %	
	Panerwork Peduction Act Notice	<u> </u>			No 50192T	Schodule				

	he tax year, and de	omplete this table if scribe in Part VI how				
	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net communi building expense	
(f) Percent of total expense						
Physical improvements and housing				<u> </u>		
2 Economic development						
3 Community support	2		1,050		1	,050
0 % 4 Environmental improvements						
Leadership development and training for community members						
6 Coalition building				 	l	
7 Community health improvement				<u> </u>		
advocacy						
8 Workforce development						
9 Other						
10 Total 0 %	2		1,050		1	,050
Part III Bad Debt, Medic	care, & Collection	Practices				
Section A. Bad Debt Expense 1 Did the organization report	t bad debt expense in	accordance with Health	ıcare Financial Ma	anagement Associ		Yes No
Statement No. 15? Enter the amount of the org methodology used by the o		•	VI the		1	Yes
3 Enter the estimated amoun patients eligible under the	t of the organization's	bad debt expense attri		2	3,782,417	
the methodology used by the any, for including this portion			he rationale, if	3		
4 Provide in Part VI the text or the page number on whi					t expense	
Section B. Medicare5 Enter total revenue receive	ed from Medicare (incl	uding DSH and IME)		5 4	4,061,627	
6 Enter Medicare allowable c	osts of care relating to	payments on line 5	Ĺ	6	4,074,111	
 Subtract line 6 from line 5. Describe in Part VI the extended Also describe in Part VI the Check the box that describ 	ent to which any shorts costing methodology	fall reported in line 7 sh		,		
Cost accounting system	n Cost to	charge ratio	Other			
Section C. Collection Practices 9a Did the organization have a b If "Yes," did the organization contain provisions on the contain provision provision provisions on the contain provision pr	on's collection policy the ollection practices to b	nat applied to the larges	st number of its p	-	tax year	a Yes
Part IV Management Co	mpanies and Join				oyees, and physicians	s—see instructions)
(a) Name of entity		scription of primary ctivity of entity	(c) Organiza profit % or ownershi	stock truste p % employe	ers, directors, ees, or key ees' profit % ownership %	(e) Physicians' profit % or stock ownership %
1						
2						
3						
5						
6						
7						
8						
10						
11						
12						
13						

Part V Facility Information									га	ye
Section A. Hospital Facilities	_	9	오	T _e	C	Re	Ŧ	П		
(list in order of size from largest to smallest —see instructions)	censec	eneral	vildren '	aching	ritical a	searc	ER-24 hours	ER-other		
How many hospital facilities did the organigation operate during the tax year?	Licensed hospital	General medical &	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ours	7		
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the	al	& surgical	tal	a	nospital				Other (describe)	
hospital facility)		<u> </u>			ļ		ļ	ļ		
Facility reporting group										
SOUTHWEST MEMORIAL HOSPITAL 1311 NORTH MILDRED CORTEZ,CO 81321	Х	Х			X		X			
WWW.SWHEALTH.ORG 012206										
		1	Į.	Į.						
		Ī		ĺ						
	<u> </u>		<u> </u>	<u> </u>		<u> </u>			<u> </u>	
	ı	ı	ı	ı	ı	ı	1	ı	1	
	I	1	ı	ı	ı	ı	ı	ı		
			<u> </u>	<u> </u>						
					_					

	•	•				

Schedule H (Form 990) 2022

Part V Facility Information (continued) **Section B. Facility Policies and Practices**

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
SOUTHWEST MEMORIAL HOSPITAL

Name of hospital facility or letter of facility reporting group

	ne number of hospital facility, or line numbers of hospital facilities in a facility			
re	eporting group (from Part V, Section A):		Yes	No
_	ommunity Health Needs Assessment		res	NO
1	·			
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the	1		No
3	immediately preceding tax year? If "Yes," provide details of the acquisition in Section C.	2		Νo
3	health needs assessment (CHNA)? If "No," skip to line 12.	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply): a A definition of the community served by the hospital facility			
	b Demographics of the community			
	c Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	d How data was obtained			
	e ✓ The significant health needs of the community			
	f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups q The process for identifying and prioritizing community health needs and services to meet the community health			
	needs			
	h ✓ The process for consulting with persons representing the community's interests			
	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
4	j □ Other (describe in Section C)			
4 5	Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>2 2</u> In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the			
	broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted			
_		5	Yes	
6	a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a		No
	b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list	- Ou		110
	the other organizations in Section C	6b		Νo
7	2 is the heapter table, make its anim, report made, a take paster 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply): HTTPS://WWW.SWHEALTH.ORG/COMMUNITY-HEALTH-NEEDS-			
	Hospital facility's website (list url): ASSESSMENT/			
	b Other website (list url):			
	c ✓ Made a paper copy available for public inspection without charge at the hospital facility			
	d Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 22			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
	HTTPS://WWW.SWHEALTH.ORG/COMMUNITY-HEALTH-NEEDS- a If "Yes" (list url): ASSESSMENT/			
	b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
1:	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
1	2a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?			NI -
	b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12a		No
	c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$	12b		

Page 5

Financial Assistance Policy (FAP)

SOUTHWEST MEMORIAL HOSPITAL

Name of hospital facility or letter of facility reporting group Yes No Did the hospital facility have in place during the tax year a written financial assistance policy that: 13 13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? Yes If "Yes," indicate the eligibility criteria explained in the FAP: a ✓ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 250.000000000000 ារអស្សាធាមាន។នៅរាជ្ញា នៅជា នៅមាន c Asset level **d** ✓ Medical indigency ■ Insurance status Underinsurance discount a Residency h Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? 14 Yes 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a Described the information the hospital facility may require an individual to provide as part of his or her application b Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c♥ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d ✓ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) **16** Was widely publicized within the community served by the hospital facility? 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply): a The FAP was widely available on a website (list url): WWW.SWHEALTH.ORG/PATIENT-VISITORS/FINANCIAL-ASSISTANCE/ For The FAP application form was widely available on a website (list url): WWW.SWHEALTH.ORG/PATIENT-VISITORS/FINANCIAL-ASSISTANCE/ ⊿ A plain language summary of the FAP was widely available on a website (list url): WWW.SWHEALTH.ORG/PATIENT-VISITORS/FINANCIAL-ASSISTANCE/ d♥ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e♥ The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) $\mathbf{f}ec{oldsymbol{arepsilon}}$ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g♥ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or h 🗸 Notifierd means bees refation at large manufact particles of the FAP i♥ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C) Schedule H (Form 990) 2022

	a Reporting to credit agency(ies)		
	b Selling an individual's debt to another party		
	c □ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a		
	previous d Abtibostbaterequened அதன் பெற்பெரும் அரிவர் அடிப்பு விரும்பார் அடிப்பு விரும்பார் அடிப்பு விரும்பார் அடிப்பு விரும்பார் அடிப்பு விரும்பார் அடிப்பு விரும்பார் விரும்		
19	9 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19	No
	a Reporting to credit agency(ies) b Selling an individual's debt to another party c Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a		
	previous d Abtiphortbater equire d பிழைப்பெருந்பில்ல் ந it prosest y's FAP e Other similar actions (describe in Section C)		
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply):		
	a Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of		
	the bේ MBAR atr⊫assen30ldayksobekor⊛nakkyatotykkodevetoaks(about,tbesEARend \$ARtapplogation process (if not, describe in		
	Section C) c Processed incomplete and complete FAP applications (if not, describe in Section C)		
	div Made presumptive eligibility determinations (if not, describe in Section C) e Other (describe in Section C)		
	f None of these efforts were made		

f None of these efforts were made Policy Relating to Emergency Medical Care 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 Yes If "No;" indicate why: a The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing

The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section Other (describe in Section C) Schedule H (Form 990) 2022

During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had

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insurance covering such care?

During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for

24 Νo If "Yes," explain in Section C.

Νo

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V. Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

	separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and nospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.										
Form and Line Reference	Explanation										
SOUTHWEST MEMORIAL HOSPITAL	PART V, SECTION B, LINE 5: SOUTHWEST HEALTH SYSTEM'S ("SHS") LEADERSHIP WORKED WITH CHC CONSULTING IN THE DEVELOPMENT OF ITS MOST RECENT CHNA. SHS PROVIDED ESSENTIAL DATA AND RESOURCES NECESSARY TO INITIATE AND COMPLETE THE PROCESS, INCLUDING THE DEFINITION OF THE HOSPITAL'S STUDY AREA AND THE IDENTIFICATION OF KEY COMMUNITY STAKEHOLDERS TO BE INTERVIEWED.CHC CONSULTING CONDUCTED THE FOLLOWING RESEARCH:- A DEMOGRAPHIC ANALYSIS OF THE STUDY AREA, UTILIZING DEMOGRAPHIC DATA FROM STRATASAN- A STUDY OF THE MOST RECENT HEALTH DATA AVAILABLE- CONDUCTED ONE-ON-ONE PHONE INTERVIEWS WITH INDIVIDUALS WHO HAVE SPECIAL KNOWLEDGE OF THE COMMUNITIES AND ANALYZED THE RESULTSSHS FACILITATED THE REVIEW OF COLLECTED DATA IN JULY 2022 WITH THE CHNA TEAM, WHICH INCLUDED:-JEANIE GENTRY, CEO- LISA GATES, CNO- CAITLIN DECROW, QUALITY PROJECT NAVIGATOR -KALLY WILLIAMS, QUALITY AND FINANCIAL DATA ANALYST- ERIK LAMBERT, QUALITY AND RISK MANAGER- MEGAN HIGMAN, DIRECTOR OF INPATIENT SERVICES & EDUCATION- SHERI WILLBURN, CASE MANAGER- BRIDGETT JABOUR, CONTRACT ADMINISTRATION- WILL JANSEN, PRACTICE ADMINISTRATOR/SYSTEM PROVIDER RECRUITER										
SOUTHWEST MEMORIAL HOSPITAL	PART V, SECTION B, LINE 11: THE FIVE MOST SIGNIFICANT NEEDS, AS DISCUSSED DURING THE JULY 2022 PRIORITIZATION MEETING, ARE LISTED BELOW:1. ACCESS TO MENTAL AND BEHAVIORAL HEALTH CARE SERVICES AND PROVIDERS2. CONTINUED RECRUITMENT & RETENTION OF HEALTHCARE WORKFORCE3. INCREASED EMPHASIS ON ADDRESSING SOCIAL DETERMINANTS OF HEALTH TO REDUCE HEALTH DISPARITIES AMONG SPECIFIC POPULATIONS4. PREVENTION, EDUCATION AND SERVICES TO ADDRESS HIGH MORTALITY RATES, CHRONIC DISEASES, PREVENTABLE CONDITIONS AND UNHEALTHY LIFESTYLES 5. ACCESS TO DENTAL CARE SERVICES AND PROVIDERSPRIORITY #1: ACCESS TO MENTAL AND BEHAVIORAL HEALTH CARE SERVICES AND PROVIDERS: DATA SUGGESTS THAT RESIDENTS IN										

MONTEZUMA COUNTY DO NOT HAVE ADEQUATE ACCESS TO MENTAL AND BEHAVIORAL HEALTH CARE SERVICES AND PROVIDERS. MONTEZUMA COUNTY HAS A LOWER RATE OF MENTAL HEALTH CARE PROVIDERS PER 100,000 THAN THE STATE. MANY INTERVIEWEES MENTIONED THE NEED FOR ADDITIONAL AVAILABILITY OF MENTAL HEALTH PROVIDERS LIKE THERAPISTS, COUNSELORS AND SOCIAL WORKERS, PARTICULARLY FOR VETERANS. IT WAS MENTIONED SEVERAL TIMES THAT THE LIMITED ACCESS TO MENTAL AND BEHAVIORAL HEALTH CARE SERVICES IS DUE TO PERCEIVED LONG WAIT TIMES, AFFORDABILITY/INSURANCE BARRIERS AS WELL AS A LIMITED WORKFORCE AND LOCAL OPTIONS OF CARE. ONE INTERVIEWEE STATED: "THERE'S A LACK OF WORKFORCE FOR BEHAVIORAL HEALTH PROGRAMS. THERE'S JUST NOT ENOUGH PROGRAMS AND THE ONLY PLACE THAT SEEMS TO HAVE IT IS AT AXIS HEALTH. PEOPLE WANT OTHER SOURCES BUT THEY NEED TO HAVE INSURANCE." THERE WERE CONFLICTING COMMENTS AMONGST INTERVIEWEES ON THELENGTH OF TIME IT TAKES TO GET AN APPOINTMENT. A FEW INTERVIEWEES DISCUSSED THE LACK OF LOCAL INPATIENT SERVICES ARE LEADING TO OUTMIGRATION TO DURANGO, GRAND JUNCTION, PUEBLO AND THE FRONT RAGE. ONE INTERVIEWEE STATED: "THERE'S NO INPATIENT CARE. THE NEAREST THING WE HAVE IS A DETOX AND THAT'S IN DURANGO. THE NEAREST INPATIENT WOULD BE IN GRAND JUNCTION, PUEBLO AND THE FRONT RANGE. GRAND JUNCTION IS 4 HOURS, PUEBLO IS 7 HOURS AND THE FRONT RANGE IS 8 HOURS AWAY." INTERVIEWEES ALSO DISCUSSED HOW SUBSTANCE MISUSE/ABUSE IS ADDING TO MENTAL AND BEHAVIORAL HEALTH ISSUES IN THE AREA, PARTICULARLY FOR THE YOUTH POPULATION. ONE INTERVIEWEE STATED: "WE NEED TO GET REALLY SERIOUS ABOUT YOUNG PEOPLE'S MENTAL HEALTH TO HELP ALLEVIATE SOME OF THE HEALTH RISKS IN THE FUTURE. KIDS ARE USING DRUGS AND THEN HAVING SERIOUS SMOKING ISSUES AND LUNG CANCER." ADDITIONALLY, IT WAS NOTED THAT THERE ARE SPECIFIC REQUIREMENTS FOR LOCAL FACILITIES AND THAT IS LEADING TO LIMITATIONS IN PATIENTS SEEKING MENTAL AND BEHAVIORAL HEALTH CARE. ONE INTERVIEWEE STATED: "THERE'S A SMALL HEALTH SYSTEM IN TOWN THAT'S THE GATEKEEPER FOR MENTAL HEALTH. LET'S SAY YOU ARE AN ALCOHOLIC. THEY WON'T TREAT YOU UNTIL YOU'RE NOT DRINKING OR ARE DETOXED. WE NEED PROVIDERS THAT ARE LINKED TO THE HOSPITAL THAT CAN HELP THEM."PRIORITY #2: CONTINUED RECRUITMENT & RETENTION OF HEALTHCARE WORKFORCE: MONTEZUMA COUNTY HAS A HIGHER PERCENTAGE OF INDIVIDUALS WHO DO NOT HAVE A PERSONAL DOCTOR AS COMPARED TO THE STATE. ADDITIONALLY, MONTEZUMA COUNTY HAS SEVERAL HEALTH PROFESSIONAL SHORTAGE AREA DESIGNATIONS AS DEFINED BY THE U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES HEALTH RESOURCES AND SERVICES ADMINISTRATION (HRSA). IT WAS NOTED BY INTERVIEWEES THAT THERE IS A NEED FOR RECRUITMENT AND RETENTION OF THE HEALTHCARE WORKFORCE IN THE COMMUNITY, SUCH AS PHYSICIANS AND NURSES. ONE INTERVIEWEE STATED: "I THINK WE HAVE A LOVELY HOSPITAL. THE BIGGEST CONCERN IS KEEPING PHYSICIANS HERE. THAT TENDS TO BE A REVOLVING DOOR. THAT IS A BIG CONCERN. HOW DO WE INCENTIVIZE PROVIDERS TO STAY HERE AND CREATE THOSE RELATIONSHIPS WITH THE PATIENTS? ANOTHER INTERVIEWEE STATED: "BRINGING MORE PHYSICIANS AND NURSES TO THE AREA [IS A NEED]. ACROSS THE BOARD, YOU CAN'T GET ANYTHING DONE BECAUSE YOU DON'T HAVE A PHYSICIAN BUT ONCE YOU GET THE PHYSICIAN, THEN YOU DON'T HAVE NURSES [TO HELP]." IN REGARDS TO PRIMARY CARE, INTERVIEWEES ACKNOWLEDGED EFFORTS MADE BY THE HOSPITAL TO IMPROVE PRIMARY CARE ACCESS, HOWEVER, THERE ARE STILL ISSUES WITH ACCESSING PROVIDERS DUE TO LONG WAIT TIMES AT APPOINTMENTS, LACK OF AVAILABLE PROVIDERS, AFFORDABILITY BARRIERS AND LIMITED INTERNET ACCESS. ONE INTERVIEWEE STATED: "OUR HOSPITAL DOES A GREAT JOB WITH THE RESOURCES THEY HAVE. HOWEVER, WE DO SERVE MORE THAN MONTEZUMA COUNTY. THE SYSTEM IS OVERWHELMED. PEOPLE ARE AGITATED BECAUSE THEY ARE EXPECTING TO BE SEEN AND THEN AREN'T SEEN FOR A COUPLE OF HOURS. THERE'S JUST NOT ENOUGH PROVIDERS FOR THE COMMUNITY." ANOTHER INTERVIEWEE STATED: "PRIMARY CARE IS WHERE I SEE THE MAJORITY OF THE ISSUES. EITHER THERE ARE NO DOCTORS OR THEY CAN'T AFFORD IT. RECENTLY I HAD SOMEONE TELL ME THAT TO GET AN APPOINTMENT, IT WAS ABOUT 3060 DAYS. I KNOW SOME DOCTORS ARE DOING TELEHEALTH BUT THERE ARE A LOT OF PEOPLE WITHOUT WIFI OR TECHNOLOGY." THERE WERE CONCERNS DISCUSSED BY INTERVIEWEES SURROUNDING THE UNMET NEEDS OF THE AGING/ELDERLY POPULATION DUE TO LIMITED KNOWLEDGE OF TELEMEDICINE USAGE FOR APPOINTMENTS. INTERVIEWEES HAD

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
	CONFLICTING STATEMENTS REGARDING THE ACCESSIBILITY OF PRIMARY CARE DOCTORS. ONE INTERVIEWEE STATED: "MY SENSE IS WHEN PEOPLE NEED ACCESS TO THEIR PRIMARY CARE, THEY CAN GET TO IT PRETITY EASILY. I THINK IT'S A COUPLE WEEKS OR SOONER [TO BE SEEN]." ANOTHER INTERVIEWEE STATED: "THE SYSTEM IS OVERWHELMED. THERE'S JUST NOT ENOUGH PROVIDERSFOR THE COMMUNITY." A FEW INTERVIEWEES ACKNOWLEDGED THAT THERE ARE ADDITIONAL SITES OF CARE AVAILABLE IN THE COMMUNITY BUT THERE ARE STILL ISSUES WITH AVAILABILITY OF APPOINTMENTS. ONE INTERVIEWEE STATED: "THERE ARE A COUPLE OF WALK IN CLINICS BUT SOME OF THOSE ARE FULL." ADDITIONALLY, A COUPLE INTERVIEWEES NOTED A POTENTIAL BARRIER WITH USING OTHER FACILITIES FOR CARE BECAUSE OF FRAGMENTED CONTINUUM OF CARE. ONE INTERVIEWEE STATED: "YOU CAN WAIT UP TO TWO WEEKS [TO BE SEEN]. IF YOU HAVE A PROBLEM RIGHT NOW, THE ADVICE IS TO GO TO THE WALK IN CLINIC TO GET SEEN THE WALK IN CLINIC TO SEREAT, BUT FOR SOMEONE THAT HAS A DOCTOR, THE CLINIC DOESN'T KNOW THE LATEST OF WHAT'S GOING ON WITH THE PATIENT." WITH REGARDS TO SPECIALTY CARE, INTERVIEWEES APPRECIATED THE HOSPITAL'S INVOLVEMENT IN ACCESSING SPECIALTY CARE INCLUDING RECRUITMENT NEEDS AND ACCESSIBILITY TO SEE A SPECIALIST. SPECIFIC SPECIALTIES MENTIONED AS NEEDDED INCLUDE CARDIOLOGY, ONCOLOGY, ORTHOPEDICS, UPCOLOGY, LOCAL DIALYSIS OPTIONS, DERMATOLOGY, OB/GYN, PULMONOLOGY, AND INTERNAL MEDICAND. SPECIALTY CARE SERVICES IS LEADING TO THE OUTMIGRATION OF PATIENTS TO DURANGO, GRAND JUNCTION, COLORADO SPRINGS, ALBUQUERQUE AND FARMINGTON. A COUPLE OF INTERVIEWEES EXPRESSED THAT THE LACK OF ACCESS TO VA SPECIALTY CARE IS LEADING TO OUTMIGRATION TO NEARBY CITIES. ONE INTERVIEWEE STATED: "IT'S DIFFICULT FOR OUR VETERANS. THEY HAVE OT TRAVEL TO A VA PECIALTY CARE IS LEADING TO OUTMIGRATION TO NEARBY CITIES. ONE INTERVIEWEE STATED: "IT'S DIFFICULT FOR OUR CYTERRANS. THEY LAVE OF THE VETERANS MOSTLY CARDIOLOGY OR UROLOGY [ARE NEEDD]." FOR DUTMIGRATION TO NEARDY CITIES. ONE INTERVIEWEE STATED: "IT HINK THERE IS NO DUTMIGRATION TO DURANGO ONLY
	DENTIST."
	PART V, SECTION B, LINE 16J: POLICY COMMUNICATION IS INCLUDED IN THE QUARTERLY NEWSLETTER.

Part VI Supplemental Information

Provide the following information.

Form and Line Reference

PART I, LINE 3C:

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

IN ADDITION TO THE FPG, THE ORGANIZATION CONSIDERS MEDICAL INDIGENCY WHEN

PART I, LINE 3C:	DETERMINING ELIGIBILITY FOR FINANCIAL ASSISTANCE.
PART I, LINE 7:	THE ORGANIZATION USED A COST-TO-CHARGE RATIO FOR LINES 7A. UNREIMBURSED MEDICAID AND SUBSIDIZED HEALTH SERVICES WERE CALCULATED USING THE COST REPORT AND ANALYZING THE MEDICARE RATIO OF COST TO CHARGE FOR THE RESPECTIVE COST CENTERS. THE INFORMATION FOR LINES 7E AND 7I WAS DERIVED FROM INFORMATION IN THE GENERAL LEDGER AND OTHER FINANCIAL DATA RELATED SPECIFICALLY TO THE VARIOUS TYPES OF COMMUNITY BENEFITS.
PART I, LINE 7G:	THE AMOUNTS REPORTED IN SUBSIDIZED HEALTH SERVICES INCLUDES COSTS FOR A RURAL HEALTH CLINIC AND AMBULANCE SERVICES.
PART III, LINE 2:	THE BAD DEBT ON LINE 2 IS REPORTED AT CHARGES. THE HEALTH SYSTEM REPORTS PATIENT ACCOUNTS RECEIVABLE FOR SERVICES RENDERED AT NET REALIZABLE AMOUNTS FROM THIRD PARTY PAYERS, PATIENTS, AND OTHERS. THE HEALTH SYSTEM PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS BASED UPON A REVIEW OF OUTSTANDING RECEIVABLES, HISTORICAL COLLECTION INFORMATION AND EXISTING ECONOMIC CONDITIONS.
PART III, LINE 4:	THE FOOTNOTE TO THE ORGANIZATION'S FINANCIAL STATEMENTS THAT DESCRIBES BAD DEBT EXPENSES CAN BE FOUND ON PAGE 24-27 OF THE ATTACHED AUDITED FINANCIAL STATEMENTS.
PART III, LINE 8:	ONE HUNDRED PERCENT OF ANY SHORTFALL SHOULD BE TREATED AS COMMUNITY BENEFIT. A FACILITY MUST BE ABLE TO RECOVER ITS COSTS IN ORDER TO CONTINUE TO PROVIDE QUALITY CARE TO MEDICARE PATIENTS AND THE COMMUNITY AS A WHOLE. SERVICES ARE PROVIDED TO PATIENTS UNDER THE MEDICARE PROGRAM KNOWING THAT NOT ALL COSTS ASSOCIATED WITH ROVIDING THESE SERVICES WILL BE RECOVERED. PROVIDING THESE SERVICES IS ESSENTIAL TO THESE PATIENTS AND THE COMMUNITY AND INCREASES THEIR ACCESS TO HEALTHCARE SERVICES. THEREFORE, THE ENTIRE MEDICARE SHORTFALL IS CONSIDERED A COMMUNITY BENEFIT. MEDICARE ALLOWABLE COSTS OF CARE ARE BASED ON THE MEDICARE COST REPORT. THE MEDICARE COST REPORT IS COMPLETED BASED ON THE RULES AND REGULATIONS SET FORTH BY CENTERS FOR MEDICARE AND MEDICAID SERVICES.
PART III, LINE 9B:	THE ORGANIZATION REFRAINS FROM SENDING PATIENT ACCOUNTS TO COLLECTION UNTIL 120 DAYS AFTER THE DATE OF THE FIRST POST-DISCHARGE BILLING STATEMENT. IF A PATIENT APPLIES FOR FINANCIAL ASSISTANCE WITHIN 240 DAYS OF THE DATE OF THE FIRST POST-DISCHARGE BILLINGS STATEMENT THE ORGANIZATION WILL PULL THE ACCOUNTS FROM COLLECTIONS.
PART V, LINE 11 CONTINUED	CONTINUED)PRIORITY #3: INCREASED EMPHASIS ON ADDRESSING SOCIAL DETERMINANTS OF HEALTH TO REDUCE HEALTH DISPARITIES AMONG SPECIFIC POPULATIONS:DATA SUGGESTS THAT SOME RESIDENTS IN THE STUDY AREA FACE SIGNIFICANT COST BARRIERS WHEN ACCESSING THE HEALTHCARE SYSTEM. MONTEZUMA COUNTY ALSO HAS A HIGHER PERCENTAGE OF FAMILIES AND CHILDREN LIVING BELOW POVERTY THAN THE STATE. ADDITIONALLY, MONTEZUMA COUNTY HAS A LOWER MEDIAN HOUSEHOLD INCOME THAN THE STATE, HIGHER OVERALL AND CHILD FOOD INSECURITY RATES, HIGHER RATES OF SUPPLEMENTAL NUTRITION ASSISTANCE PROGRAM (SNAP) RECIPIENTS, AS WELL AS A HIGHER PERCENTAGE OF PUBLIC SCHOOL STUDENTS ELIGIBLE FOR FREE OR REDUCED PRICE LUNCH THAN THE STATE. MONTEZUMA COUNTY HAS A HIGHER RATE OF THOSE ADULTS (AGE 1864) WHO ARE UNINSURED AS COMPARED TO THE STATE. WHEN ANALYZING THE ECONOMIC STATUS, MONTEZUMA COUNTY IS IN MORE ECONOMIC DISTRESS THAN OTHER COUNTIES IN THE STATE. ADDITIONALLY, MONTEZUMA COUNTY IS DESIGNATED AS HEALTH PROFESSIONAL SHORTAGE AREAS AND MEDICALLY UNDERSERVED AREAS, AS DEFINED BY THE U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES HEALTH RESOURCES AND SERVICES ADMINISTRATION (HRSA). INTERVIEWEES DISCUSSED THE LIMITED ACCESSIBILITY AND OPTIONS FOR LOW INCOME, UN/UNDERINSURED POPULATIONS. INTERVIEWEES ALSO EXPRESSED CONCERN ABOUT MEDICARE ADVANTAGE COVERAGE AND CONTRACTS FOR FUTURE SERVICES. IT WAS NOTED SEVERAL TIMES THAT AFFORDABILITY ISSUES ARE LEADING TO PATIENTS SEEKING CARE AT THE EMERGENCY ROOM, PARTICULARLY THOSE ON MEDICAID. A FEW INTERVIEWEES DESIRE ADDITIONAL SUPPORT FOR THE WORKING POOR TO AFFORD HEALTH SERVICES. LASTLY, A COUPLE OF INTERVIEWEES DISCUSSED THE LOW PRIORITIZATION AND UTILIZATION OF AFFORDABLE HEALTH CARE OPTIONS FOR SPECIFIC GROUPS. ONE INTERVIEWEE STATED: "THERE'S A REASON WHY LOWER COST OPTIONS ARE NOT UTILIZED. I THINK PEOPLE (WHO ARE STRUGGLING) ARE IN A PRETTY HIGH LEVEL OF SURVIVAL MODE. THAT CUT DOWNS THE AWARENESS OF OPTIONS." INTERVIEWEES ACKNOWLEDGED THE COMMUNITY IMPROVEMENT IN ACCESSING HEALTH CARE SERVICES HOWEVER, THERE IS STI

TO THEIR APPOINTMENTS BECAUSE OF TRANSPORTATION OR THERE'S NO CHILD CARE AVAILABLE." A FEW INTERVIEWEES DISCUSSED THE LIMITED TRANSPORTATION OPTIONS IN THE COMMUNITY, PARTICULARLY FOR THE MEDICAID POPULATION. ONE INTERVIEWEE STATED: "I SEE PATIENTS WHO ARE DISCHARGED FROM THE HOSPITAL AND [NEED] THE EXTRA HELP, LIKE GETTING TRANSPORTATION. A LOT OF PATIENTS ARE OVERWHELMED AND CAN'T GET THEMSELVES TO RESOURCES [THEY NEED]." ANOTHER INTERVIEWEE STATED: TRANSPORTATION IS HUGE WHICH REALLY TIES TO HAVING ACCESS TO HEALTHCARE. THAT IS ONE OF THE BIGGEST BARRIERS THAT THIS AREA IS NOT ADDRESSING. PUBLIC TRANSPORTATION IS LIMITED. THE BUS PICKS UP CERTAIN QUALIFIED INDIVIDUALS TO GET A RIDE. I'VE HEARD ONE ISSUE AT AXIS HEALTH. THERE AREN'T ENOUGH MEDICAID TRANSPORTS THAT ASSIST THE PATIENTS THAT NEED TO GET TO THEIR APPOINTMENTS.' LASTLY, A FEW INTERVIEWEES MENTIONED THE LACK OF LOCAL VA CLINICS LEADING TO OUTMIGRATION. ONE INTERVIEWEE STATED: "SOME VETERANS HAVE TO DRIVE 45 MILES ONE WAY OR 7580 MILES TO BE ABLE TO GO TO THE VA CLINIC. THIS IS SOMETHING WE NEED TO GET HASHED OUT." WHEN ASKED ABOUT WHICH SPECIFIC GROUPS ARE AT RISK FOR INADEQUATE CARE, INTERVIEWEES SPOKE ABOUT THE ELDERLY, TEENAGERS/ADOLESCENTS, LOW INCOME, RACIAL/ETHNIC, VETERANS/MILITARY DEPENDENTS, AND THE HOMELESS. WITH REGARDS TO THE ELDERLY POPULATION, INTERVIEWEES DISCUSSED AN INCREASING NEED FOR PALLIATIVE CARE, INTERNAL MEDICINE AND SPECIALTY CARE NEEDS, A NEED FOR END OF LIFE PROGRAMS/FACILITIES, TRANSPORTATION BARRIERS, ALZHEIMER'S DISEASE AND DEMENTIA AS WELL AS A NEED FOR AFFORDABLE LONG TERM CARE AND ASSISTED LIVING FACILITIES. WITH THE TEENAGERS/ADOLESCENT POPULATION, INTERVIEWEES MENTIONED TRANSPORTATION BARRIERS, OBESITY AND PHYSICAL INACTIVITY, A NEED MORE MENTAL AND BEHAVIORAL HEALTH SERVICES, A NEED TO DECREASE THE STIGMA ASSOCIATED WITH MENTAL AND BEHAVIORAL HEALTH, FOOD INSECURITY, DEPRESSION AND SUICIDE, AS WELL AS ALCOHOL AND SUBSTANCE MISUSE/ABUSE. LOW INCOME RESIDENTS WERE DISCUSSED AS BEING DISPROPORTIONATELY CHALLENGED BY A NEED FOR AWARENESS OF PROGRAMS IN THE COMMUNITY, INSURANCE/AFFORDABILITY OF SERVICES, ACCESS TO HOUSING, ACCESS TO HEALTHCARE, TRANSPORTATION BARRIERS, DOMESTIC VIOLENCE CONCERNS, ALCOHOL AND SUBSTANCE MISUSE/ABUSE. RACIAL/ETHNIC GROUPS WERE DISCUSSED AS FACING TRANSPORTATION ISSUES, PARTICULARLY FOR NATIVE AMERICANS LIVING IN THE RESERVATIONS, CULTURAL PRACTICES LEADING TO POTENTIAL BARRIERS LIKE MISTRUST AND GENERATIONAL KNOWLEDGE, ACCESS TO HEALTH SERVICES, PARTICULARLY FOR INDIVIDUALS LIVING ON THE RESERVATIONS, DEPRESSION AND SUICIDE AS WELL AS ALCOHOL AND SUBSTANCE MISUSE/ABUSE. VETERANS/MILITARY DEPENDENTS WERE BROUGHT UP AS A SUBGROUP OF THE POPULATION THAT MAY BE DISPROPORTIONATELY AFFECTED BY A LACK OF ACCESS TO LOCAL, NEARBY VA SERVICES AS WELL AS TRANSPORTATION BARRIERS. LASTLY, THE HOMELESS POPULATION WAS DISCUSSED BY INTERVIEWEES AS A GROWING POPULATION AND A GROUP THAT HAS AN INCREASING DEMAND FOR HEALTH SERVICES, TRANSPORTATION BARRIERS, AND A NEED FOR AFFORDABLE AND AVAILABLE SHELTER/HOUSING OPTIONS.PRIORITY #4: PREVENTION, EDUCATION AND SERVICES TO ADDRESS HIGH MORTALITY RATES, CHRONIC DISEASES, PREVANTABLE CONDITIONS AND UNHEALTHY LIFESTYLE: DATA SUGGESTS THAT HIGHER RATES OF SPECIFIC MORTALITY CAUSES AND UNHEALTHY BEHAVIORS WARRANT A NEED FOR INCREASED PREVENTIVE EDUCATION AND SERVICES TO IMPROVE THE HEALTH OF THE COMMUNITY. HEART DISEASE AND CANCER ARE THE TWO LEADING CAUSES OF DEATH IN MONTEZUMA COUNTY AND THE STATE. MONTEZUMA COUNTY HAS HIGHER MORTALITY RATES THAN COLORADO FOR THE FOLLOWING CAUSES OF DEATH: HEART DISEASE; CANCER; ACCIDENTS (UNINTENTIONAL INJURIES); CHRONIC LOWER RESPIRATORY DISEASES, INTENTIONAL SELFHARM (SUICIDE); CHRONIC LIVER DISEASE AND CIRRHOSIS, DIABETES MELLITUS; AND LUNG AND BRONCHUS CANCER. MONTEZUMA COUNTY HAS HIGHER PREVALENCE RATES OF CHRONIC CONDITIONS, SUCH AS ADULTS WITH DIABETES, ARTHRITIS AND ADULTS WITH HIGH BLOOD PRESSURE. MONTEZUMA COUNTY HAS HIGHER PERCENTAGES OF RESIDENTS PARTICIPATING IN UNHEALTHY LIFESTYLE BEHAVIORS SUCH AS PHYSICAL INACTIVITY AND BINGE DRINKING THAN THE STATE. WITH REGARDS TO MATERNAL AND CHILD HEALTH, SPECIFICALLY, MONTEZUMA COUNTY HAS HIGHER LOW BIRTH WEIGHT BIRTHS, HIGHER TEEN (AGE 019 YEARS) BIRTH AND HIGHER RATES OF WOMEN WHO RECEIVED INADEQUATE PRENATAL CARE THAN THE STATE. DATA SUGGESTS THAT MONTEZUMA COUNTY RESIDENTS ARE NOT APPROPRIATELY SEEKING PREVENTIVE CARE SERVICES, SUCH AS TIMELY MAMMOGRAPHY, COLONOSCOPY OR PAP TESTS. MONTEZUMA COUNTY HAS LOWER VACCINATION RATES FOR ADULTS AND THOSE 65+ WHO HAVE RECEIVED THEIR FLU VACCINE IN THE PAST 12 MONTHS AND THOSE 65+ WHO HAVE RECEIVED THEIR PNEUMONIA VACCINE IN THE PAST 12 MONTHS AS COMPARED TO THE STATE. MONTEZUMA COUNTY HAS A LOWER RATE OF DENTISTS PER 100,000 THAN THE STATE AS WELL. MONTEZUMA COUNTY HAS A LOWER PERCENTAGE OF ITS POPULATION VACCINATED WITH THE FIRST DOSE AND SECOND DOSE AND A LOWER TOTAL AMOUNT OF COVID19 CASES THAN THE STATE (INFORMATION AS OF JULY 22, 2022). SEVERAL INTERVIEWEES EXPRESSED APPRECIATION FOR THE HOSPITAL IN EDUCATING PATIENTS ON THE IMPORTANCE OF HAVING A DOCTOR AND COLLABORATION BETWEEN LOCAL ORGANIZATIONS. ONE INTERVIEWEE STATED: "HEALTHY LIFESTYLE MANAGEMENT IS AN AREA THAT WE ACTUALLY DO REASONABLY WELL IN BETWEEN THE HOSPITAL, COMMUNITY CLINICS AND THE PUBLIC HEALTH DEPARTMENT. IF PEOPLE ARE INTERESTED IN HEALTHY LIFESTYLE INFORMATION THEY CAN FIND IT." IT WAS MENTIONED THAT THERE WAS A DESIRE TO SEE ADDITIONAL MARKETING OF SERVICES IN THE COMMUNITY AS WELL AS MORE EDUCATION ON HEALTHY LIFESTYLES. ONE INTERVIEWEE STATED: "WE HAVE GOT TO EDUCATE ON HOW TO TAKE CARE OF ONESELF. IT'S NOT ABOUT TAKING A PILL THAT WILL TAKE CARE OF ONESELF. A LOT OF PEOPLE THINK THAT WAY AND IN REALITY THAT DOESN'T WORK. IT'S A HUGE EDUCATION COMPONENT." SEVERAL INTERVIEWEES ACKNOWLEDGED THE LOCAL RESOURCES IN THE COMMUNITY BUT MENTIONED HOW THERE WERE POTENTIAL BARRIERS FOR SOME POPULATIONS DUE TO COST. ONE INTERVIEWEE STATED: "WE DO HAVE A RECREATIONAL CENTER AND THREE OTHER GYMS BUT AGAIN, IT'S THE COST." A COUPLE OF INTERVIEWEES EXPRESSED CONCERN SURROUNDING EQUITABLE HEALTH OPPORTUNITIES FOR THE COMMUNITY AND POTENTIAL BARRIERS FOR SOME SENIORS REGARDING THE AFFORDABILITY OF FOOD AND MEALS. ONE INTERVIEWEE STATED: "DO WE HAVE EQUITABLE HEALTH OPPORTUNITIES? I WOULD SAY NO. THERE ARE SUPPORT GROUPS LIKE AA AND NA BUT THAT'S IF YOU HAVE SPECIFIC PROBLEMS. WE DO HAVE A SENIOR CENTER THAT SERVES MEALS BUT THEY AREN'T NECESSARILY FREE. IN ADDITION TO THE CHNA DATA COLLECTION AND ANALYSIS, INPUT IS RECEIVED FROM

Form and Line Reference	Explanation
	IS A PARTICIPANT IN COLORADO'S REGIONAL ACCOUNTABLE ENTITIES (RAE).
FACT VI, LINE 3.	PATIENTS ARE SENT LETTERS DESCRIBING THE PROGRAMS AVAILABLE TO ASSIST WITH THEIR MEDICAL BILLS. THE LETTER EXPLAINS THE PROCESS AND THE DOCUMENTS NEEDED TO COMPLETE THE ASSISTANCE APPLICATIONS(S). THE LETTER ALSO ENCOURAGES THE PATIENT TO CHECK THEIR ELIGIBILITY WITH THEIR STATE MEDICAID OFFICE. FOLLOW-UP APPOINTMENTS ARE SCHEDULED WITH FINANCIAL COUNSELORS TO COMPLETE THE ASSISTANCE APPLICATIONS.
PART VI, LINE 4:	GEOGRAPHICALLY, THE PRIMARY SERVICE AREA (PSA) OF SHS IS COMPRISED OF SEVEN ZIP CODES WITHIN AND AROUND MONTEZUMA COUNTY IN SOUTHWEST COLORADO. THE PSA IS SITUATED BETWEEN THE MOUNTAINS TO THE EAST AND DESERTS TO THE WEST. MONTEZUMA COUNTY IS RURAL AND HEAVILY AGRICULTURAL AND VERY DEPENDENT UPON TOURISM. THE MEDIAN AGE IN MONTEZUMA COUNTY AND THE STATE IS EXPECTED TO SLIGHTLY INCREASE OVER THE NEXT FIVE YEARS (2022-2027). MONTEZUMA COUNTY (44.7 YEARS) HAS AN OLDER MEDIAN AGE THAN COLORADO (37.9) (2022). THE MEDIAN HOUSEHOLD INCOME IN MONTEZUMA COUNTY AND THE STATE IS EXPECTED TO INCREASE OVER THE NEXT FIVE YEARS (2022-2027) MONTEZUMA COUNTY (\$57,603) HAS A LOWER MEDIAN HOUSEHOLD INCOME THAN COLORADO (\$84,521) (2022) MONTEZUMA COUNTY (33.3%) HAS A LOWER PERCENTAGE OF RESIDENTS WITH A BACHELOR OR ADVANCED DEGREE THAN THE STATE (44.6%) (2022). UNEMPLOYMENT RATES IN MONTEZUMA COUNTY AND THE STATE INCREASED BETWEEN 2019 AND 2020 IN 2021, MONTEZUMA COUNTY (5.6%) HAD A SLIGHTLY HIGHER UNEMPLOYMENT RATE THAN THE STATE (5.4%) BETWEEN 2016 AND 2020, THE PERCENT OF CHILDREN (<18 YEARS) LIVING BELOW POVERTY IN MONTEZUMA COUNTY AND COLORADO DECREASED MONTEZUMA COUNTY (20.0%) HAS HIGHER PERCENTAGE OF CHILDREN (<18 YEARS) LIVING BELOW POVERTY THAN COLORADO (10.6%) (2020).THE COUNTY HEALTH RANKINGS RANK 59 COUNTIES IN COLORADO (1 BEING THE BEST, 59 BEING THE WORST). MANY FACTORS GO INTO THESE RANKINGS, INCLUDING:-LENGTH OF LIFE (PREMATURE DEATHS)- CLINICAL CARE (PRIMARY CARE PROVIDERS, PREVENTABLE HOSPITAL DAYS, MAMMOGRAPHY SCREENINGS)- SOCIAL AND ECONOMIC FACTORS (HIGH SCHOOL COMPLETION, CHILDREN IN POVERTY, INJURY DEATHS)
PART VI, LINE 5:	SHS'S BOARD OF DIRECTORS IS CURRENTLY COMPRISED OF PERSONS WHO RESIDE IN THE PRIMARY SERVICE AREA (PSA) AND ARE NEITHER EMPLOYEES NOR INDEPENDENT CONTRACTORS OF SHS, WITH THE EXCEPTION OF ONE MEMBER WHO IS AN INDEPENDENT CONTRACTOR AS A CRNA. MEDICAL STAFF PRIVILEGES ARE OPEN TO ALL QUALIFIED PHYSICIANS. SURPLUS FUNDS ARE USED TO IMPROVE THE CARE OF PATIENTS. SHS HOLDS EDUCATION HEALTH SEMINARS, OPEN AT NO CHARGE TO COMMUNITY MEMBERS, AND PARTICIPATES IN HEALTH FAIRS WITH FREE AND LOW COST SCREENING EXAMS.

Schedule H (Form 990) 2022

	edule J	Comp	pensation Information		OMB No	. 1545	-0047
Departr	Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990. For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.						
	ne of the organi: THWEST HEALTH SY			Employer identif	ication n	umber	
Pa	rt I Questi	ions Regarding Compensation	on .	104 1557550			
	Q					Yes	No
1a	990, Part VII, S First-class Travel for Tax idemn		poided any of the following to or for a person to provide any relevant information regard Housing allowance or residence fo Payments for business use of personal services (e.g., maid, chau	ing these items. r personal use sonal residence tion fees			
b	,	·	organization follow a written policy regarding described above? If "No," complete Part III	, , ,	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?						
Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part				ods			
	Compensa	tion committee	Written employment contract				

Compensation survey or study Independent compensation consultant Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: 4a 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Νo Νo Νo Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Νo 5a Νo Any related organization? If "Yes," on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: The organization? 6a Νo 6b Νo If "Yes," on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Yes 8 Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (B) Breakdown of W-2, 1099-MISC compensation, (C) Retirement (D) (E) Total of (F) and/or 1099-NEC and other columns Nontaxable Compensation in deferred benefits (B)(i)-(D)column (B) (i) Base (ii) (iii) Other compensation reported as compensation Bonus & reportable deferred on prior incentive compensation Form 990 compensation 1BRADEN JONES 589,301 209,361 103,104 9,150 12,637 923,553 0 (i) CLINIC PHYSICIAN (ii) 0 0 0 0 0 0 0 2KEVIN MATTESON MD 514,021 309 2,292 7,252 15,028 538,902 0 (i) PHYSICIAN/CHIEF OF STAFF (BEG 05/22) ---------- - - -----(ii) 0 0 0 0 0 0 0 **3**ERIN SCHMITT 419,212 9,150 15,486 0 (i) 39,463 37,014 520,325 CLINIC PHYSICIAN -----------------------(ii) 0 0 0 0 0 0 0 **4**RANDY DAVIDSON 437,691 0 798 15,028 472,917 0 19,400 (i) HOSPITAL PHYSICIAN ------ - - ----------- - -(ii) 0 0 0 0 0 0 0 5JOEL BAGLEY 408,505 0 28,242 2,423 21,220 460,390 0 (i) CLINIC PHYSICIAN ----------------------(ii) 0 0 0 0 0 0 0 **6**KENTON ASCHE 326,997 0 101.023 19,400 15.028 462,448 0 (i) HOSPITAL PHYSICIAN --------------(ii) - - - -- - - -- - -0 0 0 0 0 0 0 **7**BEN CARELOCK 254,549 4,423 11,141 7,288 15,028 0 (i) 292,429 CHIEF OF STAFF (END 05/22) - - - -- - - -- - - ----------- - -- - - -(ii) 0 0 0 0 0 0 0 **8**CHARLES KRUPA 163,114 (i) 23,573 20,728 6,482 14,246 228,143 0 CIO - - - -- - - --------------- - -- - - -(ii) 0 0 0 0 0 0 0 **9**TRAVIS PARKER 146,567 18,454 517 12,151 0 5,106 182,795 (i) CHRO ----- - - -- - - ------(ii) 0 0 0 0 0 0 0

Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Return Reference Explanation

Page 3

Schedule J (Form 990) 2022

PART I, LINE 3 BEGINNING IN APRIL 2018, SHS ENTERED INTO A MANAGEMENT AGREEMENT WITH COMMUNITY HEALTH CONSULTING (CHC). CHC REVIEWS

MANAGEMENT'S COMPENSATION USING METHODS IN PART I. LINE 3.

Schedule J (Form 990) 2022

OUARTERLY PRODUCTIVITY BONUSES WERE PAID OUT FOR BRADEN JONES AND ERIN SCHMITT DEPENDING ON THE NUMBER OF SERVICES

PART I, LINE 7

PROVIDED ABOVE THEIR CONTRACTED AMOUNTS.



Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions,

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

explanations, and any additional information in Part VI.

(d) Date issued

(f) Description of purpose

(i) Pool

Open to Public

(h) 0 n

(g) Defeased

OMB No. 1545-0047

Name of the organization SOUTHWEST HEALTH SYSTEM INC

(c) CUSIP #

(b) Issuer EIN

Attach to Form 990. Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for instructions and the latest information. Inspection **Employer identification number** 84-1337350 **Bond Issues**

(e) Issue price

	(2) 10000	(2) 100001 2111	(4) 3331	(2) 5000 100000	(2) 10000	pcc	(.,)		c. pa.pece	(9) 50	. 00000	beha issi	lf of	finan		
										Yes	No Yes No Yes	No				
	MONTEZUMA COUNTY COLORADO	84-6000786	00000000	11-15-2016	39,26	,	HOSPITA	ONSTRUCT EMS FACILITY & OSPITAL IMPROVEMENTS & EFUND BOND ISSUED /27/07.			X		X		X	
Pa	rt II Proceeds						<u> </u>		-							
١.	Amount of bonds retired					A 770	020	В		С			D			
1		Amount of bonds retired				11,770,	020									
2		Total proceeds of issue														
3	•					39,261,										
4	Gross proceeds in reserve funds					998,	250									
5	Capitalized interest from proc	ceeds														
6	Proceeds in refunding escrow	s														
7	Issuance costs from proceed	s				494,	475									
8	Credit enhancement from pro	ceeds														
9	Working capital expenditures	from proceeds														
	<u> </u>															
10	Capital expenditures from pro	oceeds				29,204,	329									
11	Other spent proceeds					8,564,	261									
12	Other unspent proceeds															
13	Year of substantial completion	1			2.0	17										
					Yes	No	Y	es	No Y	es	No		Yes	ı	No	
14	Were the bonds issued as part bonds (or, if issued prior to 20		-	mpt		х										

bonds (or, if issued prior to 2020, an advance refunding issue)?

Has the final allocation of proceeds been made? .

Were the bonds issued as part of an advance refunding issue of taxable

Does the organization maintain adequate books and records to support the final allocation

Part I

15

16

17

(a) Issuer name

Χ

Χ

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Schedule K (Form 990) 2021

6

7

1

2

а

b

С

Part IV Arbitrage

Sch	edule K (Form 990) 2021								Page 2
Pa	t III Private Business Use								
		1	A		В	(3	1	D
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		Х						
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		Х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other				•	1			

Х

Х

Yes

No

C

No

Yes

D

Schedule K (Form 990) 2021

Yes

No

Х

No

Χ

Х

Χ

Α

Yes

Χ

Х

than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of

unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.

Has the organization established written procedures to ensure that all nonqualified bonds

If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?

Rebate not due yet?

Exception to rebate?

If "Yes" to line 2c, provide in Part $V\!I$ the date the rebate computation was performed Is the bond issue a variable rate issue?

No rebate due?

Does the bond issue meet the private security or payment test? . . .

of the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Return Reference

			A	1	В		С	D		
		Yes	No	Yes	No	Yes	No	Yes	No	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
е	Was the hedge terminated?									
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х							
b	Name of provider									
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6	Were any gross proceeds invested beyond an available temporary period?		Х							
7	Has the organization established written procedures to monitor the requirements of section 148?	Х								
Pa	rt V Procedures To Undertake Corrective Action									
			A		В		c		D	
		Yes	No	Yes	No	Yes	No	Yes	No	
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Х								
Р	art VI Supplemental Information. Provide additional informat	ion for resp	onses to qu	estions on So	chedule K. (S	See instructi	ons).	<u> </u>	_	

Explanation



Schedule L			Trai	nsactio	ons with In	terested	Persons	;			OME	З No.	1545	-0047					
(Form 990)	•	Complet	te if the orga	nization a 28b, or 28	inswered "Yes" Bc, or Form 990- ach to Form 990		2022												
Department of the Treasury Internal Revenue Service	y	▶(Go to <u>www.<i>i</i></u>		orm990 for insti			rmati	ion.				to Pu ectio						
Name of the org								En	nploy	er iden	tificati			711					
SOUTHWEST HEALT	H SYSIEM I	INC						84	-133	37350									
					501(c)(3), sect														
			<u>ation answer</u> ified person	red "Yes" (on Form 990, Pa (b) Relationship									d)					
1 (c) name or anguamica person					nd organizati			n (c) Description transaction											
_													Yes	No					
2 Enter the a	maunt of	tav inav	unad by the e	itio	on managers or o	lingualified a	augana duning t	- ha											
\$ Part II Loa Con	ans to a	nd/or he orgar reported tionship	From Int	erested vered "Yes on Form 9 (d) Loan	Persons. " on Form 990-I 90, Part X, line to or from the anization?	EZ, Part V, liı	ne 38a, or Forr	(g)	(g) In (h) efault? Approv			(g) In (h) default? Approved by board or				(h) (i) Written agreement oard or		(i) Written	
				То	From			Yes	s No	Yes	Yes No		N	No					
Total .			<u> </u>			\$													
					nterested Pe "Yes" on Forn		IV. line 27.												
(a) Name of i	Complete if the organization answe Name of interested person organization organization		between and the	en (c) Amount of assistance (d) Type of				assistance (e			Purpose of assist								
For Panerwork Red	duction Ac	t Notice.	see the Instr	uctions for	r Form 990 or 990)-FZ . Ca	t. No. 50056A				chedul	o I /E	nrm 00	0) 2021					

Schedule L (Form 990) 2021

Explanation

Schedule L (Form 990) 2021

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference

SCHEDULE O

Department of the Treasury

Internal Revenue Service

(Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public

Schedule O (Form 990) 2021

OMB No. 1545-0047

Inspection **Employer identification number**

Name of the organization SOUTHWEST HEALTH SYSTEM INC 84-1337350 Return Explanation Reference FORM 990. SOUTHWEST HEALTH SYSTEM (SHS) HAS ENTERED INTO A MANAGEMENT AGREEMENT WITH COMMUNITY HEALTH PART VI. CONSULTING (CHC) TO PROVIDE MANAGEMENT SERVICES FOR THE FACILITY. THE CEO. CFO. AND CNO ARE EMPLOYEES OF SECTION A. THE MANAGEMENT COMPANY. SHS PAID CHC \$403.456.46 FOR SERVICES FOR THE CEOS JEANETTE FILPI AND JEANIE LINE 3 GENTRY, \$104,464.43 FOR THE CFO SERVICES OF JULIE LEONARD, AND \$192,004.60 FOR CNO SERVICES OF LISA GATES. FORM 990. THERE ARE NO COMMITTEES THAT ARE ABLE TO ACT ON BEHALF OF THE BOARD. PART VI. SECTION A LINE 8B FORM 990. THE FORM 990 IS PREPARED BY A THIRD PARTY. AND REVIEWED IN DETAIL BY THE CEO AND CFO FOR APPROVAL. IT IS PART VI. PROVIDED TO THE GOVERNING BOARD FOR THEIR REVIEW AND COMMENT PRIOR TO FILING WITH THE IRS. SECTION B. LINF 11B FORM 990. CONFLICT OF INTEREST POLICIES COVER THE BOARD OF DIRECTORS. SENIOR LEADERSHIP, DEPARTMENT DIRECTORS. ALL PART VI. EMPLOYEES. AND VOLUNTEERS. POTENTIAL CONFLICTS ARE REVIEWED REGULARLY AT THE LEVEL ABOVE THE SECTION B. INDIVIDUAL INVOLVED AND PROHIBITS OR REQUIRES DISCLOSURE OF ANY CONFLICT. WE DO NOT SEE MANY CHANGES LINF 12C LOCALLY OR ABROAD. WE CONSULT WITH ALL MEMBERS. IF A CONFLICT SHOULD ARISE, ANY VOTING MEMBERS OF THE BOARD SHALL RECUSE THEMSELVES FROM VOTING. FORM 990. LINE 15A: BEGINNING IN APRIL 2018, SOUTHWEST HEALTH SYSTEMS (SHS) ENTERED INTO A MANAGEMENT AGREEMENT PART VI. WITH COMMUNITY HEALTH CONSULTING (CHC), CHC OVERSEES AND REVIEWS THE COMPENSATION OF THE CEO AND CFO. THE BOARD REVIEWS THE MANAGEMENT CONTRACT. LINE 15B: THE CFO AND CNO ALSO HAVE MANAGEMENT SECTION B. LINF 15 AGREEMENTS WITH CHC. CHC OVERSEES AND REVIEWS THE COMPENSATION. AND THE BOARD REVIEWS AND APPROVES THE MANAGEMENT CONTRACT. COMPENSATION FOR ALL OTHER OFFICERS OF SHS IS REVIEWED AND APPROVED BY THE BOARD OF DIRECTORS OR CHC. FORM 990. GOVERNING DOCUMENTS. CONFLICT OF INTEREST POLICIES. AND FINANCIAL STATEMENTS ARE ALL MADE AVAILABLE TO

PART VI.

SECTION C.

THE PUBLIC UPON REQUEST.

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

2022
Open to Public Inspection

Schedule R (Form 990) 2021

OMB No. 1545-0047

Employer identification number Name of the organization SOUTHWEST HEALTH SYSTEM INC 84-1337350 Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state Direct controlling Primary activity Total income End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Name, address, and EIN of related organization Legal domicile (state Exempt Code section Public charity status Primary activity Direct controlling Section or foreign country) (if section 501(c)(3)) entity 512(b) (13)controlled entity? Yes No (1) SOUTHWEST MEMORIAL HOSPITAL FOUNDATION INC SUPPORT THE HOSPITAL 501(C)(3) SOUTHWEST HEALTH SYSTEM Yes 1311 N MILDRED SYSTEM INC CORTEZ, CO 81321 84-1200460

Cat. No. 50135Y

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34,	,
because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	allocations?		(i) Code V-UBI amount in box 20 of Schedule K- 1 (Form 1065)	Gene man part	naging tner?	(k) Percentage ownership
		<u> </u>	<u> </u>				Yes	No	<u> </u>	Yes	No	
Part IV Identification of Related Organizations 34 because it had one or more related organizations								answered	l "Yes" on	Form 9	90, Part	: IV, line

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Direct controlling entity	(e) Type of entity (C corp, S	(f) Share of total income	(g) Share of end- of-year	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?		
		(state or foreign country)		corp, or trust)		assets		Yes	No	
						-	Schedule	R (Form 99	0) 2021	

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Pa	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	1b		No
c	Gift, grant, or capital contribution from related organization(s)	1c		No
d	Loans or loan guarantees to or for related organization(s)	1d		No
е	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1 g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s) $\cdots \cdots \cdots$	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
rŕ	Pėrformance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
0	Sharing of paid employees with related organization(s)	10		No
р	Reimbursement paid to related organization(s) for expenses	1 p		No
q	Reimbursement paid by related organization(s) for expenses	1q		No
r	Other transfer of cash or property to related organization(s)	1r		No
s	Other transfer of cash or property from related organization(s)	1 s		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a) (b) (c) (d) Name of related organization Transaction type (a-s) (b) (c) (d) Amount involved Method of determining an	nount ii	nvolved	d

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships. (a) (b) (c) (d) (e) (f) (g) (h) (i) (j) (k)													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from	(e) Are all partners section 501(c)(3) organizations?		ortners of total income tions?		(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1			(k) Percentage ownership
			tax under sections 512- 514)	Yes	No			Yes	No	(Form 1065)	Yes	No	
										S	chedule F	? (Form 9	990) 2021