

SOUTHWEST HEALTH SYSTEM, INC.
BOARD OF DIRECTORS MINUTES
July 30, 2025
KIVA Room – 5:30pm

Quorum:

Shirley Jones, Chairperson	<u>Also in Attendance:</u>	Community Members totaling around 25 people.
Jay Wood, Scty/Treas	Caitlin DeCrow, Compliance Mgr. (Teams)	Katie Stewart, CO State Representative attended
Eric Croke, Vice Chair	Adam Conley, SHS CFO	
Mary Dodd, Director	Joe Thomason, SVP Operations CHC	
David Dull, Director	Lisa Gates, SHS CNO	
Margi Strangl, Director	Dr. Jenny Gero, MD Chief Medical Officer (via Teams)	<u>Excused:</u>
Jim Rogers, Director (via Teams)	Andy Henrichs, PA	
<u>Ex Officio Members:</u>	Moriah Tarpey, MD Vice-Chief of Staff	
Joe Theine, CEO	Brandon Johnson, MCHD Chair	
Randy Davidson, MD Chief of Staff	Chuck Krupa, IS Director / PIO	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
Call to order	SHS Chairperson Shirley Jones called the meeting to order at 5:34pm.		
Approval of Agenda / Conflicts of Interest		It was moved and seconded to approve the agenda with no conflicts. MOTION: Mary Dodd SECOND: David Dull Motion carried.	
Public Comment	25 members of the public attended the meeting for the public comment portion of the meeting. General commentary from the public included concern that SHS might be selling to a private equity firm, concern about doctors leaving the area, concern about doctors providing care at SHS that do not live in the local community. Additionally, the public comment included several people stating the importance of keeping as many services as possible at SHS. Public had concern that information being circulated may not all be accurate so requesting information from the Board. Ms. Jones and Mr. Croke advised that the board's main focus is the mission of SHS and thanked the public in attendance for taking the time to come speak to the Board. The regular meeting with many updates that might	It was moved and seconded to add a discussion item to provide board education of the kinds of agreements SHS has with physicians/providers for services, and the pros and cons for the different options. MOTION: Eric Croke SECOND: Mary Dodd Motion carried.	

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	interest are being presented. Many of the public remained for about 20 minutes. Mr. McAfee was the only to remain for the entire regular meeting.		
Quality Patient Safety Part II, Linden Consulting CEO Todd Linden	Mr. Linden reviewed presented board responsibilities and discussion around patient safety focus in all areas of governance results in quality improvement. He presented 6 specific focus areas and recommended Board review of quality through a “Total patient harm score”. Mr. Linden reviewed Quality of care credentialing requirements and minutes and recommends board members be educated in detail through the applications with the Medical Staff team further. Recommendations for continued board education in this process and review annually.	The board was in agreement with the recommendations. Work will begin to develop options for the board to consider in the coming months.	
Market Assessment Report – Lissette Hudson CHC VP Planning	CHC provides a market assessment bi-annually. The assessment includes a review of population growth estimates, as well as available providers and services to identify areas of opportunity. Patient utilization focus on data around oncology and infusion services and cardiology was reviewed in detail. Utilization of data that is organized to assist with decision making throughout the year and for strategic planning.		
Quality Report	SHS CNO Lisa Gates reviewed the enclosed report. The Board reviewed the charts and report showing quality and safety trends.		
Finance Committee Report	SHS Board Scty/Treas Jay Wood reported on the June financial highlights including the interim cost report settlement projected receivable of \$135k; expenses are below budget. EBIDA Year to Date is \$6.2m. Net revenue is above budget for month and year. SHS CFO Adam Conley provided additional detail on the enclosed graphs and reports. SHS continues to exceed budget with the delay of the Cerner ambulatory implementation as a major variance in volumes and anticipated revenue reduction not realized.		
MCHD Report	MCHD Chair Brandon Johnson reported the MCHD Board continues to onboard new Scty/Treas Sean Flaherty and		
Other Written Reports	CHC Report * CEO Report * Foundation Report * Capital Infrastructure Committee Report * Provider Recruitment Contracting and Retention Report * Nominating Committee Report	No questions or comments on enclosed reports.	
Consent Agenda	The board reviewed the enclosed consent agenda.	It was moved and seconded to approve the consent agenda with all enclosed action as presented: June Meeting Minutes	

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		Finance Committee Recommendations June 2025 & Q2 Ratios MOTION: David Dull SECOND: Eric Croke Motion carried.		
Board Business Board Chair Transition Planning	After Board discussion, it was agreed that Vice-Chair Eric Croke will transition and begin attending meetings with Shirley until the end of the year to be oriented prior to his start January 1 of 2026.			
Board Agenda & Calendar in 2026	An example of the Board agenda for 2026 was presented.	Ms. Jones was delegated to present a final version for board consideration next month.	Ms. Jones	
Executive Session		The Board entered Executive Session at 8:52pm.		
Return to Regular Session		The Board returned to the Regular Session at 10:05pm.		
Action Items	Executive Session Minutes		It was moved and seconded to approve the Executive Session Minutes as presented. MOTION: David Dull SECOND: Jay Wood Motion carried. It was moved and seconded to approve individually the MEC Appointments, Reappointments and Resignations and FPPE status of the Medical Executive Committee with privileges to the Medical Staff as recommended by the Medical Executive Committee. MOTION: Eric Croke SECOND: Mary Dodd Motion carried.	
	MEC Recommendations			
		Name		Appointment
	Initial	Svetlana Bresnitz, MD		No Issues Identified
		David Lee, MD		No Issues Identified
		David Silber, DO		No Issues Identified
	Reappointments	Joel Bagley, MD		No Issues Identified
Michael Cavanaugh, PAC		No Issues Identified		
Heidi Larrick, NP		No Issues Identified		
Manish Pandya, MD		No Issues Identified		
Candiss Wolle, SWC		No Issues Identified		
Resignations	Karen Siegel, FNP	No Issues Identified		
	Tibor Mojzis, MD	No Issues Identified		
	Karyn Finneseth, CRNA	Effective 6/16/2025		
	Rachel Chaney, MD	Effective 8/31/2025		
	Heather Harlan, ACNP	Effective 6/23/2025		

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	Slate of Contracts: Freda Ready, MD Independent Agreement Kaplan Letter of Call Variance	<p>It was moved and seconded to approve the contract with Dr. Freda Ready, MD as presented. MOTION: David Dull SECOND: Jay Wood Motion carried.</p> <p>It was moved and seconded to approve the call letter for Dr. Kaplan as presented. MOTION: Jay Wood SECOND: David Dull Ms. Strangl abstained.</p>	
Adjournment		The Board adjourned the meeting at 10:06pm.	

Respectfully submitted:

Shirley Jones, Chairperson

Jay Wood, Secretary/Treasurer