



## JAN 29 2025 BOARD AGENDA | 5:30P | KIVA ROOM

### Mission:

Our mission is to provide the highest quality health care to our community by bringing excellence, value and service together to promote, improve and restore health.

### Vision:

We envision a health system in which all providers work together to make excellent, patient centered health services available in our community.

### Values:

Quality of Care | Patient Experience | Community Collaboration | Mutual Respect & Appreciations | Financial Stewardship

### 5:00pm Board Dinner & Mission Moments

Introduction: Josh Neff, President Mercy Hospital

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5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment

Board Education: 2025 - What Looms Ahead Joe Thomason, SVP Operations CHC

Reports

MCHD Report (Brandon Johnson, Chair)

CHC Report (Joe Thomason, CHC)

SHS Foundation Report (Mary Dodd)

Quality Report (Lisa Gates, CNO)

Finance Committee Report (Jay Wood)

Capital Infrastructure Committee Report (Eric Croke)

Provider Recruitment Contracting and Retention Committee (Jim Rogers)

Consent Agenda

December Meeting Minutes

Finance Committee Recommendations November / December 2024 Q4 Ratios

Annual Letter to MCHD

Rural Hospital Stabilization Program MOU

Board Business

Board Packet Review

Annual Performance Evaluation of the Board Quality Committee

**Adjourn to Executive Session**

Regular Session Action Items

MEC Recommendations Slate of Approvals

Contracts Slate of Approval

**Adjournment**



## FEB 26 2025 BOARD AGENDA | 5:30P | KIVA ROOM

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### Values:

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### 5:00pm Board Dinner & Mission Moments

5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment

### Reports & Education

Board Packet Overview

Colorado Hospital Association 2025 Legislative Overview

Quality Report (Lisa Gates, CNO)

Finance Committee Report (Jay Wood)

MCHD Report (Brandon Johnson, Chair)

CHC Report (Joe Thomason, CHC)

SW Memorial Hospital Foundation Report (Mary Dodd)

Capital Infrastructure Committee Report (Eric Croke)

Provider Recruitment Contracting and Retention Committee (Jim Rogers)

Compliance Committee (Caitlin DeCrow, Compliance Manager)

CEO Report (Joe Theine, CEO)

### Consent Agenda

January Meeting Minutes

Finance Committee Recommendations January 2025

Banking Resolutions 2025-01 through 2025-05

CEO, CNO and MEC Appointments to Board Nominating Committee

### Board Business

None

### Adjourn to Executive Session

### Regular Session Action Items

MEC Recommendations Slate of Approvals

Conflicts of Interest Agreements & Management Agreements Slate #1

Conflicts of Interest Agreements & Management Agreements Slate #2

Contracts Slate of Approval

### Adjournment



## MAR 26 2025 BOARD AGENDA | 5:30P | KIVA ROOM

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### 5:00pm Board Dinner & Mission Moments

5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment

### Reports & Education

CHC Education: New Trends in Talent Acquisition, Laurie Breedlove CHC SVP HR  
Quality Report (Lisa Gates, CNO)  
Finance Committee Report (Jay Wood)  
MCHD Report (Brandon Johnson, Chair)  
CHC Report (Joe Thomason, CHC)  
SW Memorial Hospital Foundation Report (Mary Dodd)  
Capital Infrastructure Committee Report (Eric Croke)  
Provider Recruitment Contracting and Retention Committee (Jim Rogers)  
CEO Report (Joe Theine, CEO)  
Strategic Planning Quarterly Update (Joe Theine, CEO)

### Consent Agenda

Charity Policy Approval  
February Meeting Minutes  
Finance Committee Recommendations February 2025  
Synapse CV and Epiphany Contract

### Board Business

Letter to Elected Officials  
Code of Conduct

### Adjourn to Executive Session

### Regular Session Action Items

MEC Recommendations Slate of Approvals  
Contracts Slate of Approval

### Adjournment



## APR 30 2025 BOARD AGENDA | 5:30P | KIVA ROOM

### Mission:

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### Values:

Quality of Care | Patient Experience | Community Collaboration | Mutual Respect & Appreciations | Financial Stewardship

### 5:00pm Board Dinner, Mission Moment and Welcoming Dr. Bruneau

5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment

### Reports & Education

CHC Education: Role of Regulators, Jill Bayless, SVP Clinical Services CHC

Up the Quality and Patient Safety Focus of the Board: Part 1 (governWell | Todd Linden)

Quality Report (Lisa Gates, CNO)

Finance Committee Report (Jay Wood)

• 2024 Independent Audit – Mark Daffer, Blue & Co

MCHD Report (Brandon Johnson, Chair)

CHC Report (Joe Thomason, CHC)

SW Memorial Hospital Foundation Report (Mary Dodd)

Capital Infrastructure Committee Report (Eric Croke)

Provider Recruitment Contracting and Retention Committee (Jim Rogers)

CEO Report (Joe Theine, CEO)

### Consent Agenda

March Meeting Minutes

Finance Committee Recommendations March 2025 incl. 2024 Blue & Co Audit

Capital Infrastructure Committee Recommendation

Annual Performance Evaluation of the Board Quality Committee

### Board Business

Approve Revised Policy 2.04 Directors' Individual Responsibilities (Jim Rogers)

Approve Revised Policy 2.15 Joint Conference Committee (Jim Rogers)

Annual Facility Plan for MCHD

### Adjourn to Executive Session

### Regular Session Action Items

MEC Recommendations Slate of Approvals

Contracts Slate of Approval

### Adjournment



## MAY 28 2025 BOARD AGENDA | 5:30P | KIVA ROOM

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### 5:00pm Board Dinner, Mission Moment and Welcoming Dr. Barnard

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5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment

### Reports & Education

CHC Education: TBD

CHC Report (Joe Thomason, CHC)

Quality Report (Lisa Gates, CNO)

Finance Committee Report (Jay Wood)

MCHD Report (Brandon Johnson, Chair)

Compliance Committee (Caitlin DeCrow)

SW Memorial Hospital Foundation Report (Mary Dodd)

Capital Infrastructure Committee Report (Eric Croke)

Provider Recruitment Contracting and Retention Committee (Jim Rogers)

CEO Report (Joe Theine, CEO)

### Consent Agenda

April Meeting Minutes

Finance Committee Recommendations April 2025

### Board Business

May Generative Discussion - What is Health? - Grant Linden

### Adjourn to Executive Session

### Regular Session Action Items

MEC Recommendations Slate of Approvals

Contracts Slate of Approval

### Adjournment



## JUNE 25, 2025 BOARD AGENDA | 5:30P | KIVA ROOM

### Mission:

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**5:00pm Board Dinner, Mission Moment and Welcoming Jameson Laub, DO** 5:30pm Call to Order – *Board Chair*  
Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*  
Public Comment

### Reports & Education

CHC Report (Joe Thomason, CHC)  
Quality Report (Lisa Gates, CNO)  
Finance Committee Report (Jay Wood)  
MCHD Report (Brandon Johnson, Chair)  
Compliance Committee (Caitlin DeCrow)  
SW Memorial Hospital Foundation Report (Mary Dodd)  
Capital Infrastructure Committee Report (Eric Croke)  
Provider Recruitment Contracting and Retention Committee (Jim Rogers)  
CEO Report (Joe Theine, CEO)  
Strategic Planning Quarterly Update (Joe Theine, CEO)

### Consent Agenda

May Meeting Minutes  
Finance Committee Recommendations May 2025  
Quality Improvement Committee Recommendations May 2025

### Board Business

Board Chair Transition Planning  
Provider Recruitment Contracting and Retention Committee Board Recommendation Policy 2.15

### Adjourn to Executive Session

### Regular Session Action Items

MEC Recommendations Slate of Approvals  
Contracts Slate of Approval

**Adjournment**



## JULY 30, 2025 BOARD AGENDA | 5:30P | KIVA ROOM

### Mission:

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### **5:00pm Board Dinner - Meeting Andy Henrichs, PA - Mission Moment**

5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment

### Reports & Education

Quality Patient Safety Part II, Linden Consulting CEO Todd Linden (no enclosure)

Market Assessment Report (Lisette Hudson, VP of Planning, Community Hospital Corporation)

Quality Report (Lisa Gates, CNO)

Finance Committee Report (Jay Wood)

MCHD Report (Brandon Johnson, Chair)

Questions/Discussion on Other Written Reports Enclosed:

CHC Report	CEO Report	Foundation Report
Cap Infrastructure Rep	Provider Recruit Report	Nominating Committee

### Consent Agenda

June Meeting Minutes

Finance Committee Recommendations June 2025 /Q2 Ratios

### Board Business

Board Chair Transition Planning

Board Agenda & Calendar for 2026

Market Assessment & Strategic Objectives

Joint Mercy & SHS Board Development with Todd Linden

### **Adjourn to Executive Session**

### Regular Session Action Items

MEC Recommendations Slate of Approvals

Contracts Slate of Approval

**Adjournment**



## AUG 27 2025 BOARD AGENDA | 5:30P | KIVA ROOM

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Quality of Care | Patient Experience | Community Collaboration | Mutual Respect & Appreciations | Financial Stewardship

### 5:00pm Board Dinner - Welcoming Nathan Clyde, DPM – Mission Moment: Case Management Team

5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment

### Reports & Education

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Tariff Impact on the Healthcare Industry: Rosemary Zapata, CHC Supply Trust Reg Director

Quality Report (Lisa Gates, CNO)

Finance Committee Report (Jay Wood)

MCHD Report (Brandon Johnson, Chair)

Questions/Discussion on Other Written Reports Enclosed:

CHC Report	CEO Report	Foundation Report
Cap Infrastructure Rep	Provider Recruit Report	Nominating Committee

### Consent Agenda

July Meeting Minutes

Finance Committee Recommendations June 2025 /Q2 Ratios

Nurse Staffing Master Plan

### Board Business

Adoption of Upcoming Year's Annual Agenda (Fiduciary)

### Adjourn to Executive Session

### Regular Session Action Items

MEC Recommendations Slate of Approvals

Contracts Slate of Approval

**Adjournment**



## SEPT 24 2025 BOARD AGENDA | 5:30P | KIVA ROOM

### Mission:

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### Values:

Quality of Care | Patient Experience | Community Collaboration | Mutual Respect & Appreciations | Financial Stewardship

### 5:00pm Board Dinner – Mission Moment: ED/Ortho Pt Experience

5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment: *This is the time for the members of the public to present issues of concern or interest to the Board. The Board may choose to respond or may not. Comments must be kept to less than 3 minutes. To maintain order and meeting progression, time for comment is limited to less than 30 minutes. Thank you for your comments, we will take your comments under advisement.*

### Reports & Education

TBD

Quality Report (Lisa Gates, CNO)

Finance Committee Report (Jay Wood)

MCHD Report (Brandon Johnson, Chair)

Questions/Discussion on Other Written Reports Enclosed:

CHC Report	CEO Report	Foundation Report
Cap Infrastructure Rep	Provider Recruit Report	Nominating Committee

### Consent Agenda

August Meeting Minutes

Finance Committee Recommendations

- Pyxis Med Dispense
- Mindray Anesthesia Machines

Capital Infrastructure Committee Recommendation (RTU2)

### Board Business

Community Centeredness Board Inservice GovernWell | Linden Consulting

Objective Policy: Strategic Planning Quarterly Update

FAP Policy Retail Pharmacy

### Adjourn to Executive Session

### Regular Session Action Items

MEC Recommendations Slate of Approvals

Contracts Slate of Approval

Adjournment



## OCT 29 2025 BOARD AGENDA | 5:30P | KIVA ROOM

### Mission:

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### 5:00pm Board Dinner – Nick Preston, NP – Mission Moment: Fair Animal Purchase, Lisa Gates

5:30pm Call to Order – *Board Chair*

Approval of Agenda / Acknowledge any Conflicts of Interest – *Board Chair*

Public Comment: *This is the time for the members of the public to present issues of concern or interest to the Board. The Board may choose to respond or may not. Comments must be kept to less than 3 minutes. To maintain order and meeting progression, time for comment is limited to less than 30 minutes. Thank you for your comments, we will take your comments under advisement.*

### **Reports & Education**

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“Healthcare Compliance Update” Amy Brown, VP Risk Mgt / CHC Chief Compliance Officer

Quality Report, Annual Complaints & Grievance Data (Lisa Gates, CNO, Caitlin DeCrow)

Finance Committee Report (Jay Wood)

MCHD Report (Brandon Johnson, Chair)

Cerner Implementation Update (Chuck Krupa)

Questions/Discussion on Other Written Reports Enclosed:

CHC Report	CEO Report	Foundation Report	Compliance Comm Rep
Cap Infr Committee	Provider Recruit Report	Nominating Committee	

### **Consent Agenda**

September Meeting Minutes

Finance Committee Recommendations & Q3 Ratios

- Cost of Governance Board 2026
- Lab Analyzer Purchase

### **Board Business**

Contracting Overview with Chris Adelman, Outside Counsel

Community Health Needs Assessment

**Adjourn to Executive Session**

### **Regular Session Action Items**



## OCT 29 2025 BOARD AGENDA | 5:30P | KIVA ROOM

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MEC Recommendations Slate of Approvals  
Contracts Slate of Approval

**Adjournment**

**5PM DINNER - [PROVIDER] MEET & GREET – MISSION MOMENT**

quality health care to our community by We envision a health system in which all providers work together to make excellent, quality of care | patient experience | Community Collaboration | Mutual bringing excellence, value and service patient-centered health services available in Respect & Appreciations | Financial together to promote, improve and restore health. | Strategic Planning

**Approval of Agenda / Acknowledge any Conflicts of Interest** *Board Chair*

Public Comment: *This is the time for the members of the public to present issues of concern or interest to the Board. The Board may choose to respond or may not. Comments must be less than 3 minutes. To maintain order and meeting progression, time for comment is limited to less than 30 minutes. Thank you for your comments. We will take your comments under consideration.*

**Annual Meeting Agenda**

2026 Board Meeting Calendar Review

Election of Officers for 2026

Committee Assignments – Board Chair Appointment

Committee Chair Annual Reports Enclosed:

Compliance Committee Report	Capital Infrastructure Committee	Provider Recruit Contracting
Nominating Committee	Finance Committee	Quality Committee

**Regular Meeting Agenda**

- TBD CHC Education?
- Quality Report (Maddie Wright, Quality Director)
- November Finance Committee Report (Jay Wood)
- MCHD Report (Brandon Johnson, Chair)
- Questions/Discussion on Other Written Reports Enclosed:

CHC Report    CEO Report    Foundation Report    Cerner Implementation Update

**Consent Agenda**

- October Meeting Minutes
- 2026 Budget & Corresponding Banking Resolutions 2026-01 through 2026-04
- 2026-05 Posting Resolution
- November Financial Recommendations

**Board Business**

None

**Adjourn to Executive Session**

**Regular Session Action Items**

MEC Recommendations Slate of Approvals

Contracts Slate of Approval

Adjournment