

MONTEZUMA COUNTY HOSPITAL DISTRICT
EMS Training Room, Southwest Health System
WEDNESDAY, January 21, 2026
Meeting Starts: 6:00pm

AGENDA

6:00pm Call to Order - 5 minutes

Roll Call

Changes or additions to agenda

Public Comment: *Public is invited to attend and provide comments please RSVP bjabour@swhealth.org as seating is limited.*

CONSENT AGENDA (Enclosure 1) - 5 minutes

- December 10, 2025 Regular Meeting Minutes a e
- January 7, 2026 Special Meeting Minutes a e
- Payment of Bills a e

REPORTS and ACTION ITEMS

SHS Report (Enclosure 2)

- SHS Board Report a e 1 - 5 minutes
- Finance Report a e 1 - 5 minutes
- Operations Report a e - 5 minutes

Financial Report (Enclosure 3) - 5 minutes

- L L n a e p r t a e

Capital Infrastructure Committee Report - 10 minutes

- LOMA Grant Letter / Update Page 38
- Fuel Oil Grant Extension Page 41

Foundation Update - 5 minutes

Optional Board Member Presentation/Report - 15 minutes

- MCHD Manager / Admin Asst Job Duties Page 44
- Start 5-to-10-year plan for the properties
- Access to the new land
- PUD Discussion Page 45

Attorney Report - 10 minutes

- RFP for Owner's Rep/CM/GC for Microgrid (handout at meeting)

Adjournment

Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.



Consent Agenda



Mission Statement

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**Montezuma County Hospital District Regular Board Meeting
EMS Training Room
December 10, 2025**

Present:

Also Present:

Brandon Johnson, Chairperson	Rob Owens, SHS Plant Operations Dir	<u>Recorded by:</u>
Gerald “Jerry” Whited, Director		Bridgett Jabour, Secretary
Sean Flaherty, Director	Adam Conley, SHS CFO	
Bob Ower, Director	Eric Croke, SHS Vice-Chair	<u>Counsel:</u>
Abby Nuetzel, Director	Joe Theine, SHS CEO	Kelly McCabe, MCHD Attorney
Scott Anderson, Director		
		<u>Excused/Absent:</u>
		Peter Rehn, Owner’s Rep

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
Call to order	MCHD Chair Brandon Johnson called the meeting to order at 6:00 pm.		
Roll Call	The roll was called by Mr. Flaherty.		
Change/Additions to Agenda	None.		
Public Comment	None.		
Consent Agenda	November 12, 2025, Regular Meeting Minutes Payment of Bills	It was moved and seconded to approve the consent agenda as presented. MOTION: Sean Flaherty SECOND: Abby Neutzel Motion carried.	
Owner’s Rep Report	Nothing to report; Mr. Rehn not in attendance.		
<u>REPORTS and ACTION ITEMS</u>			
SHS Board Report	SHS Vice Chair Eric Croke advised that board work has slowed some for the holiday season. Friday the 12 th is board orientation for Marilyn Justice, MD who will be		

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
<ul style="list-style-type: none"> • 2026 Mil Levy Set • October Financials <p>SDA Policy Renewal</p>	<p>Mr. Flaherty reviewed the enclosed financials with the board, including reported \$178,268 in sales tax revenue. Beginning in November, the sales tax payment to SHS will be withheld until January to align financials with payments going forward as previously approved. Year-to-date sales tax receipt is a 2% increase over prior year.</p> <p>The investment move into OGXX fund as approved earlier in 2025 is now getting a higher rate of return. MCHD retains \$2m in Vectra in a money market that it was discussed that MCHD may want to move into this investment account. If additional funds are added, we can get a higher rate of return around 2% more. There was discussion on liquidity differences from money market to consider.</p> <p>The policy was enclosed for board review. No discussion.</p>	<p>approve Resolution 2025-08 to appropriate expenditures as described on the 2026 budget presented. MOTION: Sean Flaherty SECOND: Bob Ower Motion carried.</p> <p>It was moved and seconded to approve Resolution 2025-07 to set the 2026 Mil Levy as presented. MOTION: Sean Flaherty SECOND: Jerry Whited Motion carried.</p> <p>It was moved and seconded to move \$1 million of MCHD cash from money market to OGXX investment to improve return. MOTION: Jerry Whited SECOND: Bob Ower Motion carried.</p>	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
Capital Infrastructure Committee	<p>Mr. Johnson reported to the board regarding conversations he had with Mr. Rehn and plans on when and how he will participate in board meetings depending on the work underway. No additional work will be pursued at this time but will reach out as larger projects are contemplated outside of Microgrid.</p> <p>Air handler 4 will be installed next week and hope to have the project completed by the end of 2025.</p> <p>Phase 1 of lighting update is complete. A \$14,000 rebate check has been issued by Empire Electric and will credit the next electric invoice to SHS.</p>	<p>At the direction of the MCHD board, Mr. McCabe will review the CAPM contract language and provide a recommendation on how best to extend the relationship and will provide this at the January meeting.</p>	<p>Mr. McCabe's office</p>
Foundation Report	<p>MCHD Foundation Representative Bob Ower reported that the Foundation has received a \$100,000 donation. The foundation is very grateful to the local donor.</p>		
Optional Board Member Presentation/Report <ul style="list-style-type: none"> • SDA Overview and Administrative Assistant role • Officers Overview • Discussion on Board Meeting Dates for 2026 / Vote as bylaws require 	<p>Mr. Flaherty reviewed the enclosed SDA officers and position and duties of officers as well as a potential manager position.</p> <p>These documents are meant to be a conversation starter for the Board to review the potential need for more administrative support for MCHD work over and above what is done by Ms. Jabour.</p> <p>Mr. Theine offered discussion regarding what additional support SHS can offer based on the lease agreement between SHS and MCHD?</p> <p>It was noted by Ms. Jabour that bylaws require board to affirm and vote on meeting dates/times annually for the upcoming year.</p> <p>There was discussion by board on changing board meeting dates from 2nd Wednesday to 3rd Wednesday so all board members can attend in person and this will</p>	<p>Ms. Jabour to provide a list of duties provided. Discussion tabled until January meeting.</p> <p>It was moved and seconded to set and post the Board meeting dates for 2026 continuing on 2nd Wednesday each month at 6pm in EMS Training Room. MOTION: Jerry Whited SECOND: Bob Ower Motion carried.</p>	<p>Ms. Jabour will provide and add agenda item to January meeting agenda.</p>

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
	require bylaws amendment, to be completed by MCHD attorney.	It was moved and seconded to rescind previous motion and change the board meeting to the 3 rd Wednesday of each month at 6pm in the EMS training room. MOTION: Jerry Whited SECOND: Bob Ower Motion carried.	
Attorney Report	Mr. McCabe advised an application had been received from a prospective board member. Mr. McCabe will forward this to all board members, and requests direction on whether the board would like this applicant to attend the January meeting? Work continues on the RFP for Owner’s Rep for Microgrid project. Need comments back from board members so the final version can be posted in the next few weeks. Ms. Nuetzel and Mr. Theine offered several items to consider in the contract components for Microgrid project contract with RFP awarded entity.	Board directed Mr. McCabe to invite applicant. Mr. McCabe will send updated RFP out to board to final review and posting. Anticipate award in January or February.	
Adjournment		It was moved and seconded to adjourn the meeting at 7:38pm. Motion carried.	

Bridgett Jabour, MCHD Secretary

Sean Flaherty, Secretary/Treasurer

Montezuma County Hospital District Special Board Meeting
EMS Training Room; 1311 N Mildred Road
January 7, 2026 6pm

Present:

Also Present:

Excused:

Brandon Johnson, Chairperson		Bridgett Jabour, Board Secretary
Bob Ower, Vice-Chair		
Sean Flaherty, Scty/Treas		
Abby Neutzal, Director		
Jerry Whited, Director		
Scott Anderson, Director		

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
Call to order	MCHD Board meeting was opened at 6:00pm		
Roll Call	Roll was called for the Board.		
Public Comment	None.		
2024 Audit Review / Resolution to approve Audit 2026-01	The board reviewed the 2024 Audit presented by Cutler & Associates.	It was moved and seconded to approve Resolution 2026-01 to approve the 2024 Audit as presented. MOTION: Abby Nuetzel SECOND: Bob Ower Motion carried.	
Adjournment		It was moved and seconded to adjourn at 6:04pm. Motion carried.	

Sean Flaherty, MCHD Board Secretary/Treasurer

**CONSENT
AGENDA
PAYMENT OF BILLS**

January 2026 Bills

Vendor	Description		Amount
Kelly R. McCabe, PC	Invoice 6591	\$	1,700.25
Walston Advisory Firm	Invoice 4777	\$	1,394.25
Util Notification Ctr of Co, Inc.	225120887	\$	1.55
		\$	3,096.05



McCABE • LOVETT • McCABE

ATTORNEYS AT LAW

22 E. Main Street
Cortez, Colorado 81321
United States
Phone: 970-565-7209
Fax: 970-565-6355
www.mccabelawcortez.com

INVOICE

Invoice # 6591
Date: 12/29/2025
Due On: 01/28/2026

MONTEZUMA C. HOSPITAL DISTRICT .
P.O. Box 1034
Cortez, CO 81321

Statement of Account

Outstanding Balance	New Charges	Payments Received	Total Amount Outstanding
(\$0.00	+ \$1,700.25) - (\$0.00) = \$1,700.25

Please make all amounts payable to: Kelly R. McCabe P.C.
Invoice includes 2% credit card service charge. (If paying by check or cash pay the SUBTOTAL below.)

Montezuma C. Hospital District - 9001

Type	Date	Notes	Quantity	Attorney	Rate	Total
Service	12/03/2025	Preparation of Battery Storage RFP	1.00	KDL	\$335.00	\$335.00
Service	12/03/2025	Email to Sean Flaherty w/ Certificate of Valuation; draft Mill Levy Public Information for County	0.50	CEW	\$155.00	\$77.50
Service	12/09/2025	Prepare for meeting - Edit the RFP re: Battery Micro Grid	1.20	KRM	\$425.00	\$510.00
Service	12/10/2025	Board meeting; conference with co-counsel	1.63	KRM	\$425.00	\$692.75



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Service	12/22/2025	Phone consultation with board member Abby Nuetzel re: potential conflict question	0.20	KRM	\$425.00	\$85.00
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Time Keeper	Quantity	Rate	Total
Keenen Lovett	1.0	\$335.00	\$335.00
Kelly McCabe	3.03	\$425.00	\$1,287.75
Caitlin Willbanks	0.5	\$155.00	\$77.50
Subtotal			\$1,700.25
Total			\$1,700.25

Detailed Statement of Account

Current Invoice

Invoice Number	Due On	Amount Due	Payments Received	Balance Due
6591	01/28/2026	\$1,700.25	\$0.00	\$1,700.25
			Outstanding Balance	\$1,700.25
			Total Amount Outstanding	\$1,700.25

Account	Balance
DSB- Trust Account Balance	\$0.00
Total Account Balance	\$0.00

Please make all amounts payable to: Kelly R. McCabe, PC



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Walston Bookkeeping LLC
 204 E Fort Union Blvd Ste 202
 Midvale, UT 84047
<https://www.walstonadvisoryfirm.com/>
info@walstonadvisoryfirm.com
 (801) 263-0400



Invoice

Montezuma County Hospital District
flaherts798@gmail.com

Invoice number: 4777
Date: Jan-05-2026

Product or service	Rate Type	Rate (\$)	Qty	Amount
CPA Preparing info for Auditors	Hourly	\$450.00	1.69	\$760.50
CPA Communication with auditors and preparation of documents	Hourly	\$450.00	0.75	\$337.50
Bookkeeping Printing checks and recoding items in chart of accounts.	—	\$150.00	1	\$150.00
Accounting Manager Reviewing books and finalizing reports	—	\$195.00	0.75	\$146.25
Subtotal				\$1,394.25
Total				\$1,394.25

Utility Notification Center of Colorado, Inc.

PO Box 208903
Dallas, TX 75320-8903 US
accounting@uncc.org



INVOICE

BILL TO
SEAN FLAHERTY
MONTEZUMA COUNTY HOSPITAL DISTRICT - 1
P.O. BOX 1034
CORTEZ, CO 81321

INVOICE 225120887
DATE 12/31/2025

MEMBER ID#
48989

DESCRIPTION		QTY	RATE	AMOUNT
Positive Response Re-Notifications	MCHD01	1	1.55	1.55

Remit to:
Utility Notification Center of Colorado
PO Box 208903
Dallas TX 75320-8903

BALANCE DUE **\$1.55**

SHS Report



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.



January 14, 2026

Montezuma County Hospital District
Attn: Brandon Johnson, Chairperson
P.O. Box 1034
Cortez, CO 81321

Re: Southwest Health System, Inc.
Hospital Operating Lease Agreement Annual Letter pursuant to 4.15(d)

Dear Mr. Johnson:

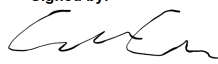
Pursuant to Section 4.15(d) of the Amended and Restated Hospital Operating Lease Agreement, the Board of Directors of Southwest Health System, Inc. (“SHS”) and the Chief Executive Officer are to annually advise the Montezuma County Hospital District (“MCHD”) as to the status of said Agreement.

The specific lease financial covenants and all other provisions of the Amended and Restated Hospital Operating Lease Agreement are in full force and effect and SHS is in compliance with the terms thereof.

The Board of Directors and Administration of SHS appreciate the cooperation and participation by MCHD in helping to address the financial viability of Southwest Memorial Hospital. If you have any questions or concerns regarding the foregoing, please do not hesitate to call or write.

Sincerely,

Southwest Health System, Inc.
Board of Directors

Signed by:

38E411F51728405...
Eric Croke
Chairperson
1/14/2026

DocuSigned by:

E981DD5497DE4D3...
Joe Theine
Chief Executive Officer
1/14/2026



CHC
Community Hospital Corporation

Southwest Health System Consolidated
Budget Financial Summary
For the
For the FYE Dec 2026

		FYE Dec 2025 Projected	FYE Dec 2026 Budget	Variance
Adjusted EEOB Calculation: (Total Paid FTEs / (Total Adj Patient Days/Total Days in Period))				
Inpatient GPR		\$24,743,666	\$26,644,079	7.7%
Outpatient GPR		<u>\$150,501,261</u>	<u>\$162,363,358</u>	<u>7.9%</u>
Total GPR		\$175,244,927	\$189,007,437	7.9%
O/P Adjustment Factor		7.08	7.09	
Total Patient Days		3,939	4,066	3.2%
Total Adjusted Patient Days		27,898	28,843	3.4%
Total Paid FTEs		380.73	393.34	3.2%
Total Days in Period		366	365	
Adjusted EEOB Total		4.99	4.98	0.3%
Days Cash on Hand - Sufficient to Meet Debt Payments:				
Hospital EBIDA	Projected	Budget	\$9,196,393	\$7,543,975 (21.9%)
Principal & Interest Loan 1	<i>Stryker Debt</i>		\$113,136	\$113,136
Principal & Interest Loan 2	<i>Bonds</i>		\$1,964,075	\$1,964,075
Principal & Interest Loan 3	<i>Line of Credit Vectra</i>		\$621,201	\$0
Principal & Interest Loan 4	<i>De Lage Landen</i>		\$13,330	\$0
Principal & Interest Loan 5			\$0	\$0
Principal & Interest Loan 6			\$0	\$0
Principal & Interest Loan 7			\$0	\$0
Principal & Interest Loan 8			\$0	\$0
Additional Capital Needs 1	<i>Pyxis</i>	<i>FY 2026 Capital</i>	\$0	\$493,250
Additional Capital Needs 2	<i>Break Fix</i>	<i>FY 2026 Capital</i>	\$0	\$100,000
Additional Capital Needs 3			\$0	\$0
Total Debt and Capital Needs			\$2,711,742	\$2,670,461 1.5%
Net Cash			\$6,484,651	\$4,873,514 (33.1%)
Depreciation & Amortization			3,105,050	3,138,396
Total Operating Expenses			80,017,379	87,698,281
Net Cash Impact on Days Cash on Hand			31	21 (46.3%)
SWB % NOR			48.1%	47.5% 1.2%
EBIDA Margin			11.3%	8.6% (32.0%)



Southwest Health System Consolidated

Budget Financial Summary

For the

For the FYE Dec 2026

Hospital Budgeted Volumes Growth Summary

- 1 Volumes are expected to increase in line with historical year over year trends and expected population growth
- 2 IP surgeries expected to remain mostly flat as Healthcare continues to move IP to OP
- 3 Contract Labor expected to increase
- 4 Total FTEs expected to increase
- 5 Other Revenue expected to increase for retail pharmacy as FAP policy changes to sliding scale
- 6 NPSR % expected to be more inline with the back half of 2025 an not the trend as the reserves have increased in consecutive lookbacks
- 7
- 8
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Hospital Budgeted Expenses Summary

- 1 As volumes increase expenses are expected to increase in line with growth and inflation
- 2 Salaries are expected to increase in an outsized manner as work with Stroudwater around provider comp completes.
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Clinic Budgeted Volumes Growth Summary

- 1 Cerner Ambulatory conversion goes live in April. We anticipate this to cause clinic decreases in April, May, June, and July
- 2 Without the Cerner conversion we expect to see growth of approx 5%.
- 3 Cerner conversion and expected decreases in volume lead to approx. flat volumes in 2025
- 4
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Clinic Budgeted Expenses Summary

- 1 We expect to add providers and support staff to meet the demand.
- 2 Expenses will increase in line with growth and inflation.
- 3 Salaries expected to increase above normal levels as work with Stroudwater around provider comp come to completion
- 4
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Patient Volumes and Utilization Statistics

Southwest Health System Consolidated

Through the Period Ending Oct-25

High Low

	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Current	Budget	# Var	% Var	Prior	% Var	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Budget	# Var	% Var	Prior Year	% Var
Admissions, Total	715	736	(21)	(2.9%)	719	(0.6%)	72	79	53	56	74	61	67	(6)	(9.0%)	78	(21.8%)
Acute	655	679	(24)	(3.5%)	654	0.2%	66	73	47	49	69	59	61	(2)	(3.3%)	70	(15.7%)
SNF	60	57	3	5.3%	65	(7.7%)	6	6	6	7	5	2	6	(4)	(66.7%)	8	(75.0%)
Discharges, Total	724	736	(12)	(1.6%)	742	(2.4%)	75	70	60	56	75	60	67	(7)	(10.4%)	76	(21.1%)
Acute	663	679	(16)	(2.4%)	676	(1.9%)	67	65	54	50	70	56	61	(5)	(8.2%)	69	(18.8%)
SNF	61	57	4	7.0%	66	(7.6%)	8	5	6	6	5	4	6	(2)	(33.3%)	7	(42.9%)
Patient Days, Total	3,451	3,375	76	2.3%	3,345	3.2%	310	336	270	252	389	319	301	18	6.0%	309	3.2%
Acute	2,686	2,561	125	4.9%	2,487	8.0%	212	279	214	181	287	264	217	47	21.7%	234	12.8%
SNF	765	814	(49)	(6.0%)	858	(10.8%)	98	57	56	71	102	55	84	(29)	(34.5%)	75	(26.7%)
ALOS, Total Discharges	4.77	4.59	(0.18)	(3.9%)	4.51	(5.7%)	4.13	4.80	4.50	4.50	5.19	5.32	4.49	(0.82)	(18.3%)	4.07	(30.8%)
Acute	4.05	3.77	(0.28)	(7.4%)	3.68	(10.1%)	3.16	4.29	3.96	3.62	4.10	4.71	3.56	(1.16)	(32.5%)	3.39	(39.0%)
SNF	12.54	14.28	1.74	12.2%	13.00	3.5%	12.25	11.40	9.33	11.83	20.40	13.75	14.00	0.25	1.8%	10.71	(28.3%)
Adj Admissions	5,072	5,210	(138)	(2.6%)	5,155	(1.6%)	554	542	515	575	492	469	483	(14)	(2.9%)	701	(33.1%)
Adj Discharges	5,136	5,210	(74)	(1.4%)	5,320	(3.5%)	577	480	582	575	499	461	483	(22)	(4.5%)	683	(32.5%)
Adj Patient Days	24,480	23,891	589	2.5%	23,981	2.1%	2,386	2,306	2,621	2,587	2,587	2,453	2,169	283	13.1%	2,778	(11.7%)
Births	104	113	(9)	(8.0%)	123	(15.4%)	12	9	8	6	8	14	7	7	100.0%	18	(22.2%)
Observation Days	451	382	69	18.1%	396	13.9%	39	35	55	36	43	56	27	29	107.4%	48	16.7%
Case Mix Index, Total	1.2543	1.2987	(0.0444)	(3.4%)	1.2351	1.6%	1.2791	1.3934	1.1786	1.2326	1.2397	1.1960	1.2987	(0.1027)	(7.9%)	1.1700	2.2%
Case Mix Index, Medicare	1.4071	1.3654	0.0417	3.1%	1.3230	6.4%	1.5251	1.2609	1.2854	1.2517	1.3641	1.2961	1.3654	(0.0693)	(5.1%)	1.2883	0.6%

	FYE Dec 2024	Aug-25 YTD - Dec	FYE Dec 2025	FYE Dec 2025	FYE Dec 2026	Budget to Projected Variance	
	Actual	Actual	Annualized	Projected	Budget	\$	%
Patient Revenue							
Inpatient Revenue	\$21,496,999	\$16,496,161	\$24,744,242	\$24,743,666	\$26,644,079	\$1,900,413	7.7%
Outpatient Revenue	135,745,504	100,354,172	150,531,258	150,501,261	162,363,358	11,862,097	7.9%
Total Gross Patient Revenue	157,242,502	116,850,333	175,275,500	175,244,927	189,007,437	13,762,510	7.9%
Revenue Deductions							
Medicare Contractual	25,058,351	20,399,985	30,599,978	30,599,977	34,381,149	(3,781,172)	(12.4%)
Medicaid Contractual	26,721,475	22,221,029	33,331,544	33,331,544	34,994,228	(1,662,684)	(5.0%)
Disproportionate Share	0	0	0	0	0	0	0.0%
Other Directed Payment Programs	(14,540,351)	(7,376,552)	(11,064,828)	(10,513,687)	(11,723,916)	1,210,229	11.5%
Managed Medicare	18,526,660	13,919,528	20,879,292	20,879,292	21,744,288	(864,996)	(4.1%)
Managed Care (HMO/PPO) Discounts	10,564,743	6,479,694	9,719,541	9,719,541	10,173,064	(453,523)	(4.7%)
Charity & Indigent Discounts	4,872,412	2,916,116	4,374,174	4,374,174	4,591,195	(217,021)	(5.0%)
Other Discounts	4,792,923	3,665,379	5,498,069	5,498,068	5,846,778	(348,710)	(6.3%)
Self Pay Discounts	0	0	0	0	0	0	0.0%
Administrative Adjustments	1,003,241	541,616	812,424	812,424	926,764	(114,340)	(14.1%)
Implicit Price Concessions	6,007,837	5,184,012	7,776,018	7,776,019	8,752,534	(976,515)	(12.6%)
Total Revenue Deductions	83,007,292	67,950,807	101,926,211	102,477,352	109,686,084	(7,208,732)	(7.0%)
Total Net Patient Revenue	74,235,210	48,899,526	73,349,289	72,767,575	79,321,353	6,553,778	9.0%
Mgmt/Acctg Svc Fee Revenue (LTACHs only)	0	0	\$0	0	0	0	0.0%
Tax Subsidy Revenue	0	0	\$0	0	0	0	0.0%
Other Revenue	7,603,480	5,814,890	\$8,722,335	8,722,229	8,886,775	164,546	1.9%
Total Net Revenue	\$81,838,690	\$54,714,416	\$82,071,624	\$81,489,804	\$88,208,128	\$6,718,324	8.2%
Operating Expense							
Salary and Wages	\$32,109,185	\$21,492,391	\$32,238,587	\$32,239,158	\$34,729,227	(\$2,490,069)	(7.7%)
Contract Labor	6,225,514	3,428,381	5,142,572	5,142,000	5,638,000	(496,000)	(9.6%)
Employee Benefits	6,920,730	4,630,642	6,945,963	6,948,443	7,164,992	(216,549)	(3.1%)
Professional Fees	1,609,032	890,773	1,336,160	1,381,906	1,429,956	(48,050)	(3.5%)
Medical Supplies	4,032,048	2,610,255	3,915,383	3,994,528	4,229,652	(235,124)	(5.9%)
Pharmaceutical Supplies	9,101,669	7,015,882	10,523,823	10,445,514	13,214,351	(2,768,837)	(26.5%)
Other Supplies	1,056,851	643,334	965,001	965,856	1,149,084	(183,228)	(19.0%)
Purchased Services	3,857,342	3,004,599	4,506,899	4,506,898	5,578,156	(1,071,258)	(23.8%)
Lease and Rent	266,043	169,611	254,417	257,273	237,324	19,949	7.8%
Insurance	1,004,787	612,834	919,251	919,251	783,070	136,181	14.8%
Bad Debt	0	0	0	0	0	0	0.0%
Utilities	995,534	588,566	882,849	882,077	979,897	(97,820)	(11.1%)
Depreciation & Amortization	3,445,435	2,070,033	3,105,050	3,105,050	3,138,396	(33,346)	(1.1%)
Interest	1,339,277	819,731	1,229,597	1,229,385	1,193,142	36,243	2.9%
Mgmt/Acctg Svc Fee (LTACHs only)	0	0	0	0	0	0	0.0%
Other Total Operating Expenses	7,300,454	5,365,571	8,048,357	8,000,040	8,233,034	(232,994)	(2.9%)
Total Operating Expenses	\$79,263,902	\$53,342,603	\$80,013,905	\$80,017,379	\$87,698,281	(\$7,680,902)	(9.6%)
Operating Margin	\$2,574,789	\$1,371,813	\$2,057,720	\$1,472,425	\$509,847	(\$962,578)	(65.4%)
Non-Operating Revenue (Exp)							
Investment Income	\$441,305	\$622,389	\$933,584	\$933,583	\$686,808	(\$246,775)	(26.4%)
Impairment of Long-Lived Assets	0	0	\$0	0	0	0	0.0%
Gain/(Loss) on Facility Sale	0	0	\$0	0	0	0	0.0%
Corporate Allocation	0	0	\$0	0	0	0	0.0%
Refinancing Costs	0	0	\$0	0	0	0	0.0%
Contribution Received for Acquisition	0	0	\$0	0	0	0	0.0%
Other Total Non-Operating Expenses (Exp)	2,384,638	1,637,300	2,455,950	2,455,950	2,015,782	(440,168)	(17.9%)
Total Non-Operating Revenue (Exp)	\$2,826,942	\$2,269,689	\$3,389,534	\$3,389,533	\$2,702,590	(\$686,943)	(20.3%)
Net Margin	\$5,400,731	\$3,631,502	\$5,447,253	\$4,861,958	\$3,212,437	(\$1,649,521)	(33.9%)
EBIDA	\$10,185,443	\$6,521,266	\$9,781,899	\$9,196,393	\$7,543,976	(\$1,652,418)	(18.0%)
NPR % GPR	47.2%	41.8%	41.8%	41.5%	42.0%	n/a	0.4%
SWB % NR	55.3%	54.0%	54.0%	54.4%	53.9%	n/a	0.5%
Supplies % NR	17.3%	18.8%	18.8%	18.9%	21.1%	n/a	(2.2%)
Net Margin %	6.6%	6.6%	6.6%	6.0%	3.6%	n/a	(2.3%)
EBIDA %	12.4%	11.9%	11.9%	11.3%	8.6%	n/a	(2.7%)



Patient Volumes and Utilization Statistics

Southwest Health System Consolidated

Through the Period Ending Oct-25

High Low

	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Current	Budget	# Var	% Var	Prior	% Var	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Budget	# Var	% Var	Prior Year	% Var
Admissions, Total	715	736	(21)	(2.9%)	719	(0.6%)	72	79	53	56	74	61	67	(6)	(9.0%)	78	(21.8%)
Acute	655	679	(24)	(3.5%)	654	0.2%	66	73	47	49	69	59	61	(2)	(3.3%)	70	(15.7%)
SNF	60	57	3	5.3%	65	(7.7%)	6	6	6	7	5	2	6	(4)	(66.7%)	8	(75.0%)
Discharges, Total	724	736	(12)	(1.6%)	742	(2.4%)	75	70	60	56	75	60	67	(7)	(10.4%)	76	(21.1%)
Acute	663	679	(16)	(2.4%)	676	(1.9%)	67	65	54	50	70	56	61	(5)	(8.2%)	69	(18.8%)
SNF	61	57	4	7.0%	66	(7.6%)	8	5	6	6	5	4	6	(2)	(33.3%)	7	(42.9%)
Patient Days, Total	3,451	3,375	76	2.3%	3,345	3.2%	310	336	270	252	389	319	301	18	6.0%	309	3.2%
Acute	2,686	2,561	125	4.9%	2,487	8.0%	212	279	214	181	287	264	217	47	21.7%	234	12.8%
SNF	765	814	(49)	(6.0%)	858	(10.8%)	98	57	56	71	102	55	84	(29)	(34.5%)	75	(26.7%)
ALOS, Total Discharges	4.77	4.59	(0.18)	(3.9%)	4.51	(5.7%)	4.13	4.80	4.50	4.50	5.19	5.32	4.49	(0.82)	(18.3%)	4.07	(30.8%)
Acute	4.05	3.77	(0.28)	(7.4%)	3.68	(10.1%)	3.16	4.29	3.96	3.62	4.10	4.71	3.56	(1.16)	(32.5%)	3.39	(39.0%)
SNF	12.54	14.28	1.74	12.2%	13.00	3.5%	12.25	11.40	9.33	11.83	20.40	13.75	14.00	0.25	1.8%	10.71	(28.3%)
Adj Admissions	5,072	5,210	(138)	(2.6%)	5,155	(1.6%)	554	542	515	575	492	469	483	(14)	(2.9%)	701	(33.1%)
Adj Discharges	5,136	5,210	(74)	(1.4%)	5,320	(3.5%)	577	480	582	575	499	461	483	(22)	(4.5%)	683	(32.5%)
Adj Patient Days	24,480	23,891	589	2.5%	23,981	2.1%	2,386	2,306	2,621	2,587	2,587	2,453	2,169	283	13.1%	2,778	(11.7%)
Births	104	113	(9)	(8.0%)	123	(15.4%)	12	9	8	6	8	14	7	7	100.0%	18	(22.2%)
Observation Days	451	382	69	18.1%	396	13.9%	39	35	55	36	43	56	27	29	107.4%	48	16.7%
Case Mix Index, Total	1.2543	1.2987	(0.0444)	(3.4%)	1.2351	1.6%	1.2791	1.3934	1.1786	1.2326	1.2397	1.1960	1.2987	(0.1027)	(7.9%)	1.1700	2.2%
Case Mix Index, Medicare	1.4071	1.3654	0.0417	3.1%	1.3230	6.4%	1.5251	1.2609	1.2854	1.2517	1.3641	1.2961	1.3654	(0.0693)	(5.1%)	1.2883	0.6%



Patient Volumes and Utilization Statistics

Southwest Health System Consolidated

Through the Period Ending Oct-25

High Low

	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Current	Budget	# Var	% Var	Prior	% Var	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Budget	# Var	% Var	Prior Year	% Var
Total O/P Registrations	52,360	52,634	(274)	(0.5%)	51,340	2.0%	5,354	5,049	5,328	5,117	5,171	5,241	5,385	(144)	(2.7%)	5,469	(4.2%)
Surgeries, Total	739	696	43	6.2%	684	8.0%	55	68	77	58	76	82	69	13	18.8%	89	(7.9%)
Inpatient	148	157	(9)	(5.7%)	164	(9.8%)	12	15	10	6	20	14	18	(4)	(22.2%)	16	(12.5%)
Outpatient	591	539	52	9.6%	520	13.7%	43	53	67	52	56	68	51	17	33.3%	73	(6.8%)
Total GI Procedures	869	1,066	(197)	(18.5%)	841	3.3%	77	82	104	75	69	79	110	(31)	(28.2%)	100	(21.0%)
Emergency Visits	11,811	11,742	69	0.6%	11,400	3.6%	1,217	1,210	1,148	1,193	1,159	1,141	1,173	(32)	(2.7%)	1,089	4.8%
ER Conversion Rate	6.2%	4.8%	--	1.4%	6.5%	(0.3%)	5.9%	6.5%	4.6%	4.7%	6.4%	5.4%	4.6%	--	0.7%	7.2%	(1.8%)
ER Transfers Out	533	0	533	0.0%	562	(5.2%)	61	65	40	65	51	47	0	47	0.0%	52	(9.6%)
Rural Health Clinic Visits	33,832	33,400	432	1.3%	35,602	(5.0%)	3,205	3,006	3,275	3,186	3,452	3,582	3,609	(27)	(0.7%)	3,806	(5.9%)
Provider Based or Specialty Clinic Visits	7,450	7,961	(511)	(6.4%)	8,121	(8.3%)	657	526	671	734	799	840	860	(20)	(2.3%)	969	(13.3%)
Lab Tests	130,182	124,135	6,047	4.9%	125,109	4.1%	12,546	12,232	12,069	12,045	12,925	12,819	12,021	798	6.6%	13,585	(5.6%)
Total Therapy Treatments	29,398	33,751	(4,353)	(12.9%)	29,688	(1.0%)	2,657	2,250	2,842	3,527	3,760	2,793	3,719	(926)	(24.9%)	3,548	(21.3%)
Occupational Therapy Treatments	1,126	1,733	(607)	(35.0%)	597	88.6%	0	0	10	295	548	273	228	45	19.7%	0	0.0%
Physical Therapy Treatments	23,451	27,051	(3,600)	(13.3%)	24,163	(2.9%)	2,221	1,970	2,408	2,480	2,845	2,162	2,853	(691)	(24.2%)	2,856	(24.3%)
Speech Therapy Treatments	4,821	4,967	(146)	(2.9%)	4,928	(2.2%)	436	280	424	752	367	358	638	(280)	(43.9%)	692	(48.3%)
Wound Care Procedures	248	1,173	(925)	(78.9%)	1,105	(77.6%)	0	0	0	0	0	0	143	(143)	(100.0%)	80	(100.0%)
Pain Management Cases	174	208	(34)	(16.3%)	179	(2.8%)	15	13	22	18	16	19	24	(5)	(20.8%)	16	18.8%
Sleep Studies	403	532	(129)	(24.2%)	453	(11.0%)	26	36	51	37	37	37	51	(14)	(27.5%)	28	32.1%
Total Imaging Procedures	24,148	23,088	1,060	4.6%	22,801	5.9%	2,436	2,394	2,417	2,529	2,426	2,473	2,435	38	1.6%	2,269	9.0%
CT Procedures	5,665	5,578	87	1.6%	5,213	8.7%	558	628	566	626	577	551	552	(1)	(0.2%)	500	10.2%
MRI Procedures	1,526	1,399	127	9.1%	1,308	16.7%	218	158	160	152	137	165	145	20	13.8%	141	17.0%
Inpatient	53	37	16	43.2%	40	32.5%	4	7	5	8	4	2	4	(2)	(50.0%)	3	(33.3%)
Outpatient	1,473	1,362	111	8.1%	1,268	16.2%	214	151	155	144	133	163	141	22	15.6%	138	18.1%
Mammography	3,599	3,366	233	6.9%	3,417	5.3%	389	344	303	399	342	382	375	7	1.9%	262	45.8%
Ultrasound	3,665	3,632	33	0.9%	3,629	1.0%	310	356	353	366	368	393	360	33	9.2%	392	0.3%
Nuclear Medicine	197	281	(84)	(29.9%)	168	17.3%	17	11	32	13	25	9	10	(1)	(10.0%)	25	(64.0%)
Other Imaging	9,499	543	8,956	1,649.4%	9,066	4.8%	944	897	1,005	974	977	973	54	919	1,701.9%	949	2.5%



Operating Performance Summary
Southwest Health System Consolidated
 Through the Period Ending Oct-25

	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Actual	Budget	\$ Var	% Var	Prior	% Var	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Budget	\$ Var	% Var	Prior Year	% Var
Inpatient Revenue	\$20,601	\$19,368	\$1,233	6.4%	\$18,413	11.9%	\$1,841	\$2,137	\$1,563	\$1,389	\$2,193	\$1,912	\$1,871	\$41	2.2%	\$1,556	22.9%
Outpatient Revenue	125,534	117,732	7,802	6.6%	113,594	10.5%	12,328	12,524	13,612	12,872	12,392	12,788	11,612	1,176	10.1%	12,430	2.9%
Gross Patient Revenue	146,135	137,100	9,035	6.6%	132,007	10.7%	14,169	14,661	15,175	14,261	14,585	14,700	13,483	1,217	9.0%	13,986	5.1%
Revenue Deductions																	
Medicare	25,693	22,414	(3,279)	(14.6%)	21,605	(18.9%)	2,558	2,993	2,974	2,759	2,354	2,696	2,201	(495)	(22.5%)	2,248	(19.9%)
Medicaid	27,105	25,017	(2,088)	(8.3%)	22,330	(21.4%)	2,813	2,928	2,755	2,534	1,993	2,891	2,434	(457)	(18.8%)	2,420	(19.5%)
Prior Year Cost Report Adj-MCARE	(50)	0	50	0.0%	(142)	(64.8%)	(611)	(191)	476	45	93	100	0	(100)	0.0%	(30)	(433.3%)
Prior Year Cost Report Adj-MCAID	(1)	0	1	0.0%	(27)	(96.3%)	0	0	0	0	0	(1)	0	1	0.0%	0	0.0%
Other Directed Payment Programs	(10,401)	(10,471)	(70)	(0.7%)	(11,372)	(8.5%)	(47)	(1,047)	(1,047)	(1,047)	(1,230)	(1,795)	(1,047)	748	71.4%	(1,068)	68.1%
Managed Medicare	18,004	15,766	(2,238)	(14.2%)	15,400	(16.9%)	1,851	1,929	1,652	1,871	2,230	1,855	1,541	(314)	(20.4%)	1,619	(14.6%)
Managed Care (HMO/PPO) Discounts	8,518	9,826	1,308	13.3%	8,917	4.5%	666	1,029	973	810	1,369	670	998	328	32.9%	559	(19.9%)
Charity & Indigent care	3,687	4,179	492	11.8%	4,235	12.9%	360	219	466	290	457	314	417	103	24.7%	536	41.4%
Other Discounts	4,449	4,652	203	4.4%	4,055	(9.7%)	289	523	677	243	400	383	462	79	17.1%	585	34.5%
Administrative Adjustments	626	0	(626)	0.0%	817	23.4%	67	60	140	17	38	47	0	(47)	0.0%	93	49.5%
Implicit Price Concessions	6,783	2,874	(3,909)	(136.0%)	5,241	(29.4%)	368	354	680	845	877	722	281	(441)	(156.9%)	656	(10.1%)
Total Deductions	84,413	74,257	(10,156)	(13.7%)	71,059	(18.8%)	8,314	8,797	9,746	8,367	8,581	7,882	7,287	(595)	(8.1%)	7,618	(3.4%)
Net Patient Revenue	61,722	62,843	(1,121)	(1.8%)	60,948	1.3%	5,855	5,864	5,429	5,894	6,004	6,818	6,196	622	10.0%	6,368	7.1%
Other Revenue	7,478	6,172	1,306	21.1%	6,212	20.4%	765	816	679	683	699	964	774	190	24.5%	638	51.1%
Net Operating Revenue	69,200	69,015	185	0.3%	67,160	3.0%	6,620	6,680	6,108	6,577	6,703	7,782	6,970	812	11.7%	7,006	11.1%
Operating Expenses																	
Salaries	26,874	28,444	1,570	5.5%	26,759	(0.4%)	2,764	2,472	2,618	2,630	2,572	2,809	2,858	49	1.7%	3,007	6.6%
Contract Labor	4,678	3,628	(1,050)	(28.9%)	5,449	14.1%	487	416	585	519	668	582	368	(214)	(58.2%)	369	(57.7%)
Employee Benefits	6,021	6,053	32	0.5%	5,951	(1.2%)	530	683	537	624	562	828	606	(222)	(26.8%)	660	(25.5%)
Professional Fees	1,146	1,537	391	25.4%	1,368	16.2%	122	111	128	122	119	137	156	19	13.9%	90	(52.2%)
Medical Supplies	3,310	3,589	279	7.8%	3,385	2.2%	215	259	241	384	395	305	362	57	18.7%	418	27.0%
Pharmaceutical Supplies	8,955	7,908	(1,047)	(13.2%)	7,355	(21.8%)	899	909	948	909	774	1,166	829	(337)	(28.9%)	798	(46.1%)
Other Supplies	807	1,057	250	23.7%	917	12.0%	75	78	79	80	83	81	104	23	28.4%	90	10.0%
Purchased Services	3,695	3,160	(535)	(16.9%)	3,112	(18.7%)	394	315	459	380	357	333	316	(17)	(5.1%)	320	(4.1%)
Lease and Rent	210	286	76	26.6%	252	16.7%	19	27	22	22	22	18	29	11	61.1%	10	(80.0%)
Insurance	772	885	113	12.8%	858	10.0%	82	74	82	81	79	79	88	9	11.4%	77	(2.6%)
Utilities	742	897	155	17.3%	787	5.7%	78	82	78	124	67	86	92	6	7.0%	66	(30.3%)
Depreciation & Amortization	2,588	2,978	390	13.1%	2,925	11.5%	265	256	265	263	255	263	298	35	13.3%	265	0.8%
Interest	1,020	1,177	157	13.3%	1,128	9.6%	104	100	103	103	99	101	118	17	16.8%	108	6.5%
Other	6,404	6,621	217	3.3%	5,985	(7.0%)	676	826	529	727	360	678	660	(18)	(2.7%)	628	(8.0%)
Total Operating Expenses	67,222	68,220	998	1.5%	66,231	(1.5%)	6,710	6,608	6,674	6,968	6,412	7,466	6,884	(582)	(7.8%)	6,906	(8.1%)
Operating Margin	1,978	795	1,183	148.8%	\$929	116.9%	(90)	72	(566)	(391)	291	316	\$86	230	72.8%	\$100	216.0%
Non-Operating Revenue (Exp)																	
Investment Income	744	198	546	275.8%	415	79.3%	(34)	101	17	100	59	63	20	43	215.0%	(54)	216.7%
Other	2,097	1,736	361	20.8%	1,996	5.1%	272	272	154	222	235	224	174	50	28.7%	257	(12.8%)
Total Non-Operating Revenue (Exp)	2,841	1,934	907	46.9%	2,411	17.8%	238	373	171	322	294	287	194	93	47.9%	203	41.4%
Net Margin	\$4,819	\$2,729	\$2,090	76.6%	\$3,340	44.3%	\$148	\$445	(\$395)	(\$69)	\$585	\$603	\$280	\$323	115.4%	\$303	98.8%
EBIDA	\$8,427	\$6,884	\$1,543	22.4%	\$7,393	14.0%	\$517	\$801	(\$27)	\$297	\$939	\$967	\$696	\$271	38.9%	\$676	43.0%
Total Profit Margin	7.0%	4.0%			5.0%		2.2%	6.7%	(6.5%)	(1.0%)	8.7%	7.7%	4.0%			4.3%	
EBIDA Margin	12.2%	10.0%			11.0%		7.8%	12.0%	(0.4%)	4.5%	14.0%	12.4%	10.0%			9.6%	



Income Statement
Southwest Health System Consolidated
 Through the Period Ending Oct-25
 (\$ in Thousands)

Current Month									
Actual	%GPR	Budget	%GPR	Variance *		Prior Year	%GPR	Variance *	
				\$	%			\$	%
\$1,912	13.0%	\$1,871	13.9%	\$41	2.2%	\$1,556	11.1%	\$356	22.9%
12,788	87.0%	11,612	86.1%	1,176	10.1%	12,430	88.9%	358	2.9%
14,700	100.0%	13,483	100.0%	1,217	9.0%	13,986	100.0%	714	5.1%
2,696	18.3%	2,201	16.3%	(495)	(27.0%)	2,248	16.1%	(448)	(26.1%)
2,891	19.7%	2,434	18.1%	(457)	(18.7%)	2,420	17.3%	(471)	(19.4%)
100	0.7%	0	0.0%	(100)	0.0%	(30)	-0.2%	(130)	(435.9%)
(1)	0.0%	0	0.0%	1	0.0%	0	0.0%	1	0.0%
(1,795)	-12.2%	(1,047)	-7.8%	748	71.4%	(1,068)	-7.6%	727	68.1%
1,855	12.6%	1,541	11.4%	(314)	(20.3%)	1,619	11.6%	(236)	(14.5%)
670	4.6%	998	7.4%	328	32.9%	559	4.0%	(111)	(19.8%)
314	2.1%	417	3.1%	103	24.7%	536	3.8%	222	41.5%
383	2.6%	462	3.4%	79	17.0%	585	4.2%	202	34.5%
47	0.3%	0	0.0%	(47)	0.0%	93	0.7%	46	49.6%
722	4.9%	281	2.1%	(441)	(156.7%)	656	4.7%	(66)	(9.9%)
7,882	53.6%	7,287	54.0%	(595)	(8.1%)	7,618	54.5%	(264)	(3.4%)
6,818	46.4%	6,196	46.0%	622	10.1%	6,368	45.5%	450	7.1%
964	6.6%	774	5.7%	190	24.5%	638	4.6%	326	51.1%
7,782	52.9%	6,970	51.7%	812	11.7%	7,006	50.1%	776	11.1%
%NOR	%NOR					%NOR			
2,809	36.1%	2,858	41.0%	49	1.7%	3,007	42.9%	198	6.6%
582	7.5%	368	5.3%	(214)	(58.2%)	369	5.3%	(213)	(57.7%)
828	10.6%	606	8.7%	(222)	(36.7%)	660	9.4%	(168)	(25.5%)
137	1.8%	156	2.2%	19	12.3%	90	1.3%	(47)	(51.9%)
305	3.9%	362	5.2%	57	15.7%	418	6.0%	113	26.9%
1,166	15.0%	829	11.9%	(337)	(40.6%)	798	11.4%	(368)	(46.0%)
81	1.0%	104	1.5%	23	22.1%	90	1.3%	9	10.8%
333	4.3%	316	4.5%	(17)	(5.4%)	320	4.6%	(13)	(4.2%)
18	0.2%	29	0.4%	11	35.7%	10	0.1%	(8)	(84.6%)
79	1.0%	88	1.3%	9	10.3%	77	1.1%	(2)	(3.0%)
86	1.1%	92	1.3%	6	6.5%	66	0.9%	(20)	(30.6%)
263	3.4%	298	4.3%	35	11.6%	265	3.8%	2	0.5%
101	1.3%	118	1.7%	17	13.8%	108	1.5%	7	6.0%
678	8.7%	660	9.5%	(18)	(2.7%)	628	9.0%	(50)	(7.9%)
7,466	95.9%	6,884	98.8%	(582)	(8.5%)	6,906	98.6%	(560)	(8.1%)
316	4.1%	86	1.2%	230	266.5%	100	1.4%	216	215.1%
63	0.8%	20	0.3%	43	215.0%	(54)	-0.8%	117	216.7%
224	2.9%	174	2.5%	50	28.7%	257	3.7%	(33)	(12.8%)
287	3.7%	194	2.8%	93	47.9%	203	2.9%	84	41.4%
\$603	7.7%	\$280	4.0%	\$323	115.4%	\$303	4.3%	\$300	99.0%
\$967	12.4%	\$696	10.0%	\$271	38.9%	\$676	9.6%	\$291	43.0%

(164)
 (50)
 (182)
 (36)
 0
 536

Fiscal Year-to-Date										
Actual	%GPR	Budget	%GPR	Variance *		Prior Year	%GPR	Variance *		
				\$	%			\$	%	
\$20,601	14.1%	\$19,368	14.1%	\$1,233	6.4%	\$18,413	13.9%	\$2,188	11.9%	
125,534	85.9%	117,732	85.9%	7,802	6.6%	113,594	86.1%	11,940	10.5%	
146,135	100.0%	137,100	100.0%	9,035	6.6%	132,007	100.0%	14,128	10.7%	
REVENUE DEDUCTIONS										
Medicare Contractual	25,693	17.6%	22,414	16.3%	(3,279)	(14.4%)	21,604	16.4%	(4,089)	(19.5%)
Medicaid Contractual	27,105	18.5%	25,017	18.2%	(2,088)	(8.3%)	22,330	16.9%	(4,775)	(21.5%)
Prior Year Medicare Cost Report Adj.	(50)	0.0%	0	0.0%	50	0.0%	(142)	-0.1%	(92)	(64.8%)
Prior Year Medicaid Cost Report Adj.	(1)	0.0%	0	0.0%	1	0.0%	(27)	0.0%	(26)	(97.0%)
Other Directed Payment Programs	(10,401)	-7.1%	(10,471)	-7.6%	(70)	(0.7%)	(11,372)	-8.6%	(971)	(8.5%)
Managed Medicare	18,004	12.3%	15,766	11.5%	(2,238)	(14.2%)	15,400	11.7%	(2,604)	(16.9%)
Managed Care (HMO/PPO) Discounts	8,518	5.8%	9,826	7.2%	1,308	13.3%	8,917	6.8%	399	4.5%
Charity & Indigent Discounts	3,687	2.5%	4,179	3.0%	492	11.8%	4,235	3.2%	548	12.9%
Other Discounts	4,449	3.0%	4,652	3.4%	203	4.4%	4,055	3.1%	(394)	(9.7%)
Administrative Adjustments	626	0.4%	0	0.0%	(626)	0.0%	817	0.6%	191	23.3%
Implicit Price Concessions	6,783	4.6%	2,874	2.1%	(3,909)	(136.0%)	5,241	4.0%	(1,542)	(29.4%)
TOTAL REVENUE DEDUCTIONS	84,413	57.8%	74,257	54.2%	(10,156)	(13.7%)	71,058	53.8%	(13,355)	(18.8%)
TOTAL NET PATIENT REVENUE	61,722	42.2%	62,843	45.8%	(1,121)	(1.8%)	60,949	46.2%	773	1.3%
Other Revenue	7,478	5.1%	6,172	4.5%	1,306	21.1%	6,212	4.7%	1,266	20.4%
TOTAL NET REVENUE	69,200	47.4%	69,015	50.3%	185	0.3%	67,161	50.9%	2,039	3.0%
OPERATING EXPENSE										
Salaries	26,874	38.8%	28,444	41.2%	1,570	5.5%	26,759	39.8%	(115)	(0.4%)
Contract Labor	4,678	6.8%	3,628	5.3%	(1,050)	(28.9%)	5,449	8.1%	771	14.1%
Employee Benefits	6,021	8.7%	6,053	8.8%	32	0.5%	5,951	8.9%	(70)	(1.2%)
Professional Fees	1,146	1.7%	1,537	2.2%	391	25.4%	1,368	2.0%	222	16.2%
Medical Supplies	3,310	4.8%	3,589	5.2%	279	7.8%	3,385	5.0%	75	2.2%
Pharmaceutical Supplies	8,955	12.9%	7,908	11.5%	(1,047)	(13.3%)	7,355	11.0%	(1,600)	(21.8%)
Other Supplies	807	1.2%	1,057	1.5%	250	23.7%	917	1.4%	110	12.0%
Purchased Services	3,695	5.3%	3,160	4.6%	(535)	(16.9%)	3,112	4.6%	(583)	(18.7%)
Lease and Rent	210	0.3%	286	0.4%	76	26.6%	252	0.4%	42	16.5%
Insurance	772	1.1%	885	1.3%	113	12.8%	858	1.3%	86	10.1%
Utilities	742	1.1%	897	1.3%	155	17.3%	787	1.2%	45	5.7%
Depreciation & Amortization	2,588	3.7%	2,978	4.3%	390	13.1%	2,925	4.4%	337	11.5%
Interest	1,020	1.5%	1,177	1.7%	157	13.3%	1,128	1.7%	108	9.6%
Other Total Operating Expenses	6,404	9.3%	6,621	9.6%	217	3.3%	5,985	8.9%	(419)	(7.0%)
TOTAL OPERATING EXPENSES	67,222	97.1%	68,220	98.8%	998	1.5%	66,231	98.6%	(991)	(1.5%)
OPERATING MARGIN	1,978	2.9%	795	1.2%	1,183	148.5%	930	1.4%	1,048	112.7%
NON-OPERATING REVENUE (EXP)										
Investment Income	744	1.1%	198	0.3%	546	275.8%	415	0.6%	329	79.3%
Other Total Non-Operating Expenses (EXP)	2,097	3.0%	1,736	2.5%	361	20.8%	1,996	3.0%	101	5.1%
TOTAL NON-OPERATING REVENUE (EXP)	2,841	4.1%	1,934	2.8%	907	46.9%	2,411	3.6%	430	17.8%
NET MARGIN	\$4,819	7.0%	\$2,729	4.0%	\$2,090	76.6%	\$3,341	5.0%	\$1,478	44.2%
EBIDA	\$8,427	12.2%	\$6,884	10.0%	\$1,543	22.4%	\$7,394	11.0%	\$1,033	14.0%

Bond Debt Payment (1,637)
 Line of Credit Payment (583)
 Reserve for Capital Infrastructure (1,825)
 Capital Purchases (445)
 Medicare Overpayment - Repayment 0
Grand Total 3,937



Balance Sheet

Southwest Health System Consolidated

	Oct-25	Sep-25	Variance*		(\$ in Thousands) Oct-24			Dec-24	Variance*	
	Current Month	Previous Month	\$	%	Last Year	\$	%	Last Year End	\$	%
ASSETS										
Current Assets										
Cash and Cash Equivalents	\$5,509	\$8,096	(\$2,587)	(32.0%)	\$4,865	\$644	13.2%	\$5,936	(\$427)	(7.2%)
Short-Term Investments	11,325	11,282	43	0.4%	10,780	545	5.1%	10,771	554	5.1%
Assets Whose Use is Limited, and Required for Current Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Patient Accounts Receivable, Net	6,822	7,522	(700)	(9.3%)	6,960	(138)	(2.0%)	7,189	(367)	(5.1%)
Inventories	1,854	1,929	(75)	(3.9%)	1,524	330	21.7%	1,597	257	16.1%
Other Current Assets	2,179	2,123	56	2.7%	1,638	541	33.0%	1,625	554	34.1%
Total Current Assets	27,689	30,952	(3,263)	(10.5%)	25,767	1,922	7.5%	27,118	571	2.1%
Assets Whose Use is Limited or Donor-Restricted Net of Amount Required for Current Liabilities	7,735	7,549	186	2.5%	5,615	2,120	37.8%	5,657	2,078	36.7%
Property, Plant, and Equipment, Net	27,764	27,787	(23)	(0.1%)	29,731	(1,967)	(6.6%)	29,306	(1,542)	(5.3%)
Noncurrent Investments (Unrestricted)	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Other Assets	236	223	13	5.7%	236	0	(0.3%)	196	40	20.4%
Total Assets	\$63,424	\$66,511	(\$3,087)	(4.6%)	\$61,349	\$2,075	3.4%	\$62,277	\$1,147	1.8%
LIABILITIES AND FUND BALANCES										
Current Liabilities										
Accounts Payable	\$2,409	\$2,725	(\$316)	(11.6%)	\$2,605	(\$196)	(7.5%)	\$2,352	\$57	2.4%
Accrued Expense Payable	3,767	4,890	(1,123)	(23.0%)	3,725	42	1.1%	3,526	241	6.8%
Estimated Third Party Payor Settlements	1,794	3,878	(2,084)	(53.7%)	3,166	(1,372)	(43.3%)	3,049	(1,255)	(41.2%)
Other Current Liabilities	2,743	2,741	2	0.1%	4,363	(1,620)	(37.1%)	4,137	(1,394)	(33.7%)
Current Portion of Long-Term Debt	197	319	(122)	(38.1%)	660	(463)	(70.1%)	408	(211)	(51.7%)
Short Term Lease Obligations	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Total Current Liabilities	10,910	14,553	(3,643)	(25.0%)	14,519	(3,609)	(24.9%)	13,472	(2,562)	(19.0%)
Inter-Company	0	0	\$0	0.0%	0	0	0.0%	0	0	0.0%
Long Term Lease Obligations	0	0	\$0	0.0%	0	0	0.0%	0	0	0.0%
Long-Term Debt, Net of Current Portion	24,095	24,092	3	0.0%	25,198	(1,103)	(4.4%)	25,141	(1,046)	(4.2%)
Other Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Total Liabilities	35,005	38,645	(3,640)	(9.4%)	39,717	(4,712)	(11.9%)	38,613	(3,608)	(9.3%)
Fund Balances										
Unrestricted	28,586	27,982	604	2.2%	\$21,708	\$6,878	31.7%	\$23,773	\$4,813	20.2%
Temporarily Donor-Restricted	(167)	(116)	(51)	(43.9%)	(76)	(91)	(120.3%)	(109)	(\$58)	53.4%
Permanently Donor-Restricted	0	0	0	0.0%	0	0	0.0%	0	\$0	0.0%
Total Fund Balances	28,419	27,866	553	2.0%	21,632	6,787	31.4%	23,664	4,755	20.1%
Total Liabilities and Fund Balances	\$63,424	\$66,511	(\$3,087)	(4.6%)	\$61,349	\$2,075	3.4%	\$62,277	\$1,147	1.8%
Days Cash on Hand										
Capital Infrastructure Reserve	78	92	(13)	(14.5%)	74	4	5.0%	79	(1)	(0.7%)
Bond Deb Reserve	23	22	1	4.5%	0	0	0.0%	0	0	0.0%
Total Reportable DCOH	108	124	(16)	(14.8%)	74	4	5.0%	79	(1)	(0.7%)



Statement Of Cash Flows
Southwest Health System Consolidated

Oct-25

(\$ in Thousands)

	<u>Current Month</u>	<u>Fiscal YTD</u>
Cash Flows From Operating Activities		
Net Margin	\$603	\$4,819
Adjustment for Depreciation and Amortization	263	2,588
Change in Working Capital		
Short-Term Investments	(43)	(554)
Assets Whose Use Is Limited	0	0
Patient Accounts Receivable (Net)	700	367
Inventories	75	(257)
Other Current Assets	(56)	(554)
Accounts Payable	(316)	57
Accrued Expense Payable	(1,123)	241
Estimated Third-Party Payor Settlements	(2,084)	(1,255)
Other Current Liabilities	2	(1,394)
Net Cash Provided (Used) by Operating Activities	<u>(1,979)</u>	<u>4,058</u>
Changes in Noncurrent Assets and Liabilities		
Assets Whose Use is Limited or Donor-Restricted	(186)	(2,078)
Noncurrent Investments (Unrestricted)	0	0
Other Assets	(13)	(40)
Other Liabilities	0	0
Net Cash Provided by Noncurrent Operating Activities	<u>(199)</u>	<u>(2,118)</u>
Capital and Related Financing Activities		
Property, Plant & Equipment	(240)	(1,046)
Inter-Company	0	0
Current Portion of Long-Term Debt	(122)	(211)
Long-Term Debt	3	(1,046)
Short Term Lease Obligations	0	0
Long Term Lease Obligations	0	0
Donor Restricted Contributions Received	0	0
Other Fund Balance Changes	(50)	(64)
Net Capital & Related Financing Activities	<u>(409)</u>	<u>(2,367)</u>
Net Increase (Decrease) in Cash	<u>(2,587)</u>	<u>(427)</u>
Cash at Beginning of Period	8,096	5,936
Cash at End of Period	<u><u>\$5,509</u></u>	<u><u>\$5,509</u></u>

Southwest Health System, Inc
 Schedule of Debt Payments
 10/31/2025

	District Sales Tax MCHD	Hosp Portion SWHS	Total Debt Payment	Restricted for Capital Imprvmt	Disbursement	Interest Earned Capital Imprvmt
Jan-22	167,985.86	134,726.31	302,712.17			
Feb-22	280,228.83	22,223.62	302,452.45			
Mar-22	139,780.84	162,935.04	302,715.58			
Apr-22	139,048.74	163,545.48	302,624.22			
May-22	173,697.25	129,012.06	302,709.11			
Jun-22	171,334.44	130,791.41	302,125.85			
Jul-22	185,064.66	117,619.79	302,684.45			
Aug-22	205,825.45	96,803.89	302,629.34			
Sep-22	195,991.81	106,516.59	302,508.40			
Oct-22	202,652.82	99,993.51	302,646.33			
Nov-22	203,107.00	95,781.49	298,888.49			
Dec-22	190,835.07	111,643.33	302,479.40			
2022 YTD	<u>2,255,552.77</u>	<u>1,371,592.52</u>	<u>3,627,175.79</u>			
	62.2%	37.8%	100%			
2023						
Jan-23	161,584.44	120,159.11	281,743.55			
Feb-23	184,839.65	117,470.50	302,310.15			
Mar-23	137,543.23	165,097.63	302,640.86			
Apr-23	137,628.31	164,960.23	302,588.54			
May-23	159,286.51	143,231.35	302,517.86			
Jun-23	164,346.28	97,069.92	261,416.20			
Jul-23	192,819.87	109,615.48	302,435.35			
Aug-23	212,821.08	165,000.00	163,672.92	214,148.16		
Transfer from Bond Reserve *New Agreement				501,560.84		
Sep-23	199,996.83	165,000.00	163,672.92	201,323.91		1,097.55
Oct-23	191,742.64	165,000.00	163,672.92	193,069.72		3,237.51
Nov-23	208,249.00	165,000.00	163,672.92	209,576.08		4,249.14
Dec-23	196,447.24	165,000.00	163,672.92	197,774.32		4,905.81
Dec-23 Int from Bond Debt Res						40,661.13
2023 YTD	<u>2,147,305.08</u>	<u>1,742,604.22</u>	<u>2,874,017.11</u>	<u>1,517,453.03</u>	-	<u>54,151.14</u>
2024						
Jan-24	178,384.07	165,000.00	163,672.92	179,711.15		6,273.64
Feb-24	184,406.61	165,000.00	163,672.92	185,733.69		7,224.13
Mar-24	141,586.09	165,000.00	163,672.92	142,913.17	(5,527.03)	7,404.17
Apr-24	143,071.51	165,000.00	163,672.92	144,398.59	(507,603.00)	8,965.31
May-24	168,289.71	165,000.00	163,672.92	169,616.79		8,772.22
Jun-24	178,686.12	165,000.00	163,672.92	180,013.20	(28,613.50)	43,054.09
Jul-24	204,292.71	165,000.00	163,672.92	205,619.79		8,601.90
Aug-24	203,478.86	165,000.00	163,672.92	204,805.94		9,831.61
Sep-24	207,268.98	165,000.00	163,672.92	208,596.06		10,472.66
Oct-24	203,966.64	165,000.00	163,672.92	205,293.72		10,928.61
Nov-24	202,684.29	165,000.00	163,672.92	204,011.37	\$(54,420.00)	11,431.63
Dec-24	194,790.61	165,000.00	163,672.92	196,117.69	(340,850.00)	44,783.62
2024 YTD	<u>2,210,906.20</u>	<u>1,980,000.00</u>	<u>1,964,075.04</u>	<u>2,226,831.16</u>	<u>(937,013.53)</u>	<u>177,743.59</u>
Running Total				3,744,284.19	(937,013.53)	231,894.73
2025						
Jan-25	181,478.36	165,000.00	163,672.92	182,805.44		12,254.40
Feb-25	195,724.47	165,000.00	163,672.92	197,051.55		11,515.63
Mar-25	152,721.94	165,000.00	163,672.92	154,049.02		10,765.50
Apr-25	128,621.06	165,000.00	163,672.92	129,948.14		12,566.56
May-25	212,221.57	165,000.00	163,672.92	213,548.65	(52,500.00)	12,882.00
Jun-25	214,996.26	165,000.00	163,672.92	216,323.34	(131,883.94)	13,584.69
Jul-25	180,193.88	165,000.00	163,672.92	181,520.96		13,671.44
Aug-25	222,783.46	165,000.00	163,672.92	224,110.54		14,822.77
Sep-25	209,442.26	165,000.00	163,672.92	210,769.34		15,385.80
Oct-25	191,643.46	165,000.00	163,672.92	192,970.54	(26,800.00)	15,589.35
Nov-25						
Dec-25						
2025 YTD	<u>1,889,826.72</u>	<u>1,650,000.00</u>	<u>1,636,729.20</u>	<u>1,903,097.52</u>	<u>(211,183.94)</u>	<u>133,038.14</u>
Running Total				5,647,381.71	(1,148,197.47)	364,933
				Available for Capital Improvements		4,864,117

Re-amortization of Debt occurred on Aug 17th. At this time the Debt Prin amount was decreased for the next 40 months. In addition the calculation for DCOH changed to a 3 month average of expenses and now includes the Bond Reserve and Restricted for Capital Improvement accounts.

Southwest Health System Operational Analysis	Qtr End 31 Actual 3/31/2023	Qtr End 30 Actual 6/30/2023	Qtr End 30 Actual 9/30/2023	Qtr End 31 Actual 12/31/2023	Qtr End 31 Actual 3/31/2024	Qtr End 30 Actual 6/30/2024	Qtr End 30 Actual 9/30/2024	Qtr End 31 Actual 12/31/2024	Qtr End 31 Actual 3/31/2025	Qtr End 30 Actual 6/30/2025	Qtr End 30 Actual 9/30/2025	Mo End 31 Actual 10/31/2025
Return on Assets ↑	6.86%	↑ 5.72%	↑ 10.01%	↑ 10.11%	↑ 9.95%	↑ 9.01%	↑ 8.58%	↑ 8.67%	↑ 6.04%	↑ 3.74%	↑ 6.04%	
25th Percentile	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%
37 1/2th Percentile	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%
50th Percentile	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%
75th Percentile	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%
Acid Test Ratio	1.21	↑ 1.26	↑ 1.32	↑ 1.31	↑ 1.39	↑ 1.38	↑ 1.54	↑ 1.85	↑ 1.90	↑ 2.09	↑ 1.97	↑ 2.33
25th Percentile	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33
37 1/2th Percentile	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49
50th Percentile	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65
75th Percentile	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81
Current Ratio	1.39	↓ 1.45	↓ 1.49	↓ 1.49	↓ 1.57	↓ 1.58	↓ 1.74	↓ 2.09	↓ 2.18	↓ 2.39	↓ 2.25	↓ 2.70
25th Percentile	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32
37 1/2th Percentile	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97
50th Percentile	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63
75th Percentile	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29
Days Cash on Hand	199,000	204,143	203,701	205,737	205,123	205,240	209,217	208,603	209,627	211,214	210,510	212,917
DCOH (Unrestricted Cash)	52	53	58	17	26	31	27	28	32	29	39	25
COH (Self-Restricted/Restricted Investments)	18	17	30	63	57	57	70	72	76	78	83	80
DCOH OLD *	69	70	74	69	66	72	80	80	85	82	92	79
DCOH CHC **	67	70	74	69	65	71	80	79	85	82	92	78
DCOH NEW ***			88	80	83	88	98	100	109	106	121	105
Debt Service Coverage Ratio (Rolling 12 months)	1.15	1.11	2.35	2.30	2.67	2.49	3.18	3.75	4.30	5.02	4.02	4.08
Total Available for Debt Service	4,158,932	4,037,100	4,608,999	6,038,633	7,001,022	6,543,169	8,351,709	9,848,471	11,300,005	13,181,548	10,545,804	10,710,546
Investment Value Change	45,951	24,123	-109,336	52,969	21,839	41,426	64,005	-31,468	28,277	58,020	3,484	7,168
MADS	3,629,172	3,629,172	2,626,048	2,626,048	2,626,048	2,626,048	2,626,048	2,626,048	2,626,048	2,626,048	2,626,048	2,626,048
Debt to Capitalization	58.71%	56.17%	57.06%	56.74%	56.08%	56.39%	55.21%	54.30%	47.17%	47.93%	47.80%	47.78%
Long Term Debt	26,075,139	25,503,776	25,289,882	24,770,872	25,145,137	25,155,497	25,165,895	25,140,805	24,071,743	24,081,798	24,091,885	24,095,266
District Funded Per Agreement	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952
Long Term Debt Adjusted	24,278,187	23,706,824	23,492,930	22,973,920	23,348,185	23,358,545	23,368,943	23,343,853	22,274,791	22,284,846	22,294,933	22,298,314
URNA	17,077,662	18,498,192	17,896,120	17,516,899	18,284,393	18,067,098	18,960,037	19,643,648	24,943,784	24,208,491	24,350,251	24,368,468

*DCOH OLD utilizes a rolling 12 month daily cash operating expense and does not include restricted investment but does include self restricted

**DCOH CHC utilizes a rolling 6 month daily cash operating expense and does not include restricted investments

***DCOH NEW utilizes a 3 month daily cash operating expense and includes both self restricted and restricted investments.

CEO Report

Board Meeting Date: December 17, 2025

Committee or Staff Completing Report: Joe Theine

Date of Committee Meeting (if applicable): n/a



<p>Wins – one to two highlights of what has gone well.</p> <ul style="list-style-type: none"> Executive Leadership Team attendance at Community Hospital Corporation Leadership Conference. Southwest Health System celebrated by Colorado Rural Health Center on National Rural Health Day.
<p>Opportunities – one to two highlights of current upcoming opportunities or challenges.</p> <ul style="list-style-type: none"> November volumes overall low. Returning to baseline in early December. Continued focus on opportunity to increase access to care within the same cost structure. Planning for Advisory Board half day planning meeting with SHS Board, Medical Executive Committee, MCHD and key SHS leaders.
<p>Report</p> <p>Physician APP Recruiting</p> <ul style="list-style-type: none"> OB/GYN: 16 total candidates, 1 active. Family Medicine OB: 18 total candidates, 8 active; 1 offer pending. General Surgery: 22 total candidates, 1 active. Advanced Practice Provider for general surgery / wound care continuing discussions. Family Medicine (no OB): Offer extended and accepted; anticipate start date fall 2026. Actively recruiting for APP Emergency Department. <p>Operations Updates</p> <ul style="list-style-type: none"> Announced enhanced inpatient hospitalist program in collaboration with Rural Physicians Group. Labor and delivery physician staffing expanded to include five (5) family medicine OB physicians to aid in call. Nuclear medicine camera services resumed the week of 11/8/2026. Director of Human Resources Interviews Completed. Heaven Spohn selected for position. <p>Community Engagement</p> <ul style="list-style-type: none"> League of Women Voters, Health & Human Services Presentation Southwest Colorado Education Collaborative Trades Career Day at Pueblo Community College, Mancos Mercy Hospital Youth Behavioral Health Initial Meeting <p>Staff Meetings & Internal Engagement</p> <ul style="list-style-type: none"> Handout Thanksgiving Hams & serve Thanksgiving meal to SHS Caregivers / Employees Andy Henrichs, Physician Assistant clinic shadowing and lunch. <p>Other Meetings / Engagement</p> <ul style="list-style-type: none"> CommonSpirit Regional Leadership Rural Futures Policy Update Meeting Rural Futures Policy Updates with Children’s Hospital Colorado, Intermountain Health, and Colorado Rural Health Center. Continued Participation in Governor’s AI Workgroup Meetings Tom Buffalo dinner meeting Shelly Burke, Axis Health System Bell Policy Center Insights into HR 1 Impact to Rural Healthcare Modern Healthcare / Community Hospital Corp Recording of Insights into Rural Healthcare Utah Senator Cullimore call on artificial intelligence legislation. <p>Other Notable Items</p> <ul style="list-style-type: none"> Attended Stroudwater Rural Innovation Summit with Dr. Gero, Hutchison Kansas
<p>Attachments (if any)</p> <p>None</p>

MCHD Finance Report



Mission Statement

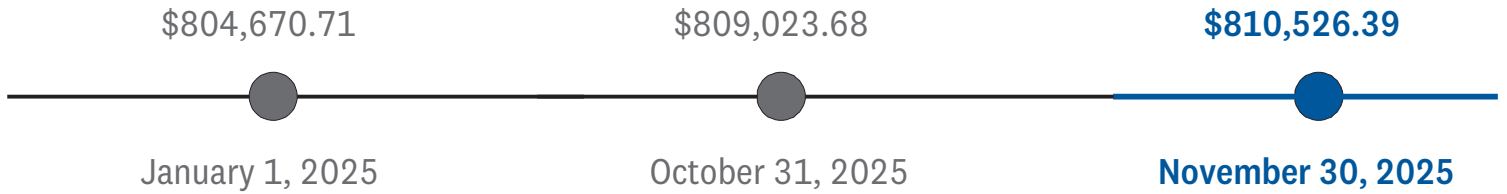
It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.

MONTEZUMA COUNTY HOSPITAL DIST
A CORPORATION
PO BOX 1034
CORTEZ CO 81321

Your Financial Planner :
DANIEL MOZER
7222 E LAYTON AVENUE
DENVER, CO 80237
daniel.mozer@lpl.com
(720) 947-8540



INVESTMENT OBJECTIVE
Income with Capital Preservation



Account Summary

Investment Account (5136-4393)	Current Month 11/01 - 11/30	Quarter to Date 10/01 - 11/30	Year to Date 01/01 - 11/30
Starting Value	\$809,023.68	\$808,851.05	\$804,670.71
Inflows	\$0.00	\$0.00	\$0.00
Outflows	\$0.00	\$0.00	\$0.00
Change in Market Value	\$1,502.71	\$1,675.34	\$5,855.68
Total Ending Value	\$810,526.39	\$810,526.39	\$810,526.39

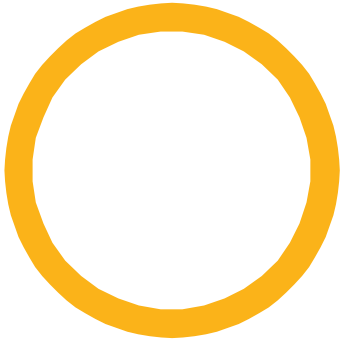
Account Statement November 2025

November 1, 2025-November 30, 2025

Account Ending in (4393)

Asset Allocation

Asset Allocation data reflects the breakdown of assets in your accounts, including the assets held within any mutual funds and ETFs. The amounts may differ from asset values shown elsewhere in the statement.



Asset Type	Asset Value	%
Cash*	\$810,526.39	100.00%
Total	\$810,526.39	100.00%

*\$1,024.09 held as liquid cash and equivalents; any remainder is embedded in investment products such as mutual funds and ETFs.

EXPLORE MORE



Explore a new interactive version of this summary, access documents, and take action on important Shareholder voting rights.

Account Holdings

Cash and Cash Equivalents

Description	Interest/Dividend Paid 11/01 - 11/30	Interest/Dividend Rate ²	Current Balance
INSURED CASH ACCOUNT ³			
Citibank NA			\$904.19
Bank of Baroda			\$52.56
The Huntington National Bank			\$52.56
The Bank of East Asia Ltd			\$14.78
TOTAL INSURED CASH ACCOUNT	\$0.41	0.50%	\$1,024.09
Total Cash and Cash Equivalents			\$1,024.09

² Bank Deposit Sweep interest is the current rate. Money Market Sweep dividend is a 30-day yield.

³ Bank Deposit Sweep Accounts are FDIC insured, are not obligations of LPL Financial or SIPC, and are not available for margin purposes. See message section for further information.

Account Statement November 2025

November 1, 2025-November 30, 2025

Account Ending in (4393)

Account Holdings continued

Mutual Funds, Publicly Traded Funds and Interval Funds

Visit our digital client experience to see lot level details, average cost per share, current market values and more.

Security ID / Description	Quantity Price	Market Value	Est Annual Income ^a Est 30-Day Yield ^a
OGSXX JPMORGAN U S GOVT MONEY MARKET PREMIER CL _R	809,502.300 \$1.0000	\$809,502.30	\$31,084.00 3.84%
Total		\$809,502.30	\$31,084.00

^R Dividends and/or capital gains distributed by this security will be reinvested.

Total Account Holdings

	Market Value	Est Annual Income
	\$810,526.39	\$31,084.00

^a Refer to the statement message titled ESTIMATED ANNUAL INCOME (EAI) AND ESTIMATED YIELD (EY) for information on how this figure is calculated.

Account Statement November 2025

November 1, 2025-November 30, 2025

Account Ending in (4393)

Page 4 of 8

Activity Summary

	Current Month 11/01 - 11/30	Quarter to Date 10/01 - 11/30	Year to Date 01/01 - 11/30
Additions			
Securities Sold or Redeemed	\$0.00	\$0.00	\$0.00
Cash Inflows	\$0.00	\$0.00	\$0.00
Dividends	\$1,502.30	\$1,502.30	\$1,502.30
Interest	\$0.41	\$173.04	\$4,353.38
Capital Gains and Other Distributions	\$0.00	\$0.00	\$0.00
Other Activity	\$0.00	\$0.00	\$0.00
Total Additions	\$1,502.71	\$1,675.34	\$5,855.68
Subtractions			
Securities Purchased ⁴	\$0.00	(\$808,000.00)	(\$808,000.00)
Cash Outflows	\$0.00	\$0.00	\$0.00
Reinvestments	(\$1,502.30)	(\$1,502.30)	(\$1,502.30)
Fees/Expenses	\$0.00	\$0.00	\$0.00
Other Activity	\$0.00	\$0.00	\$0.00
Total Subtractions	(\$1,502.30)	(\$809,502.30)	(\$809,502.30)

Activity Details

Income and Distributions and Reinvestments

Date	Security ID / Description	Transaction	Amount
11/03	OGSXX JPMORGAN U S GOVT MONEY MARKET PREMIER CL 103125 808,000 AS OF 10/31/25	Cash Dividend	\$1,502.30
11/03	OGSXX JPMORGAN U S GOVT MONEY MARKET PREMIER CL REINVEST AT 1.000	Dividend Reinvest Quantity 1,502.300	(\$1,502.30)
11/28	09999227 INSURED CASH ACCOUNT 112825 1,024	Interest	\$0.41

⁴ All Purchase Transactions in this Statement are Unsolicited, unless otherwise noted.

Account Statement November 2025

November 1, 2025-November 30, 2025

Account Ending in (4393)

Cash Sweep Activity⁵

Our Cash Sweep program allows you to earn a return on the cash balances in your account by automatically investing such balances into or out of your cash sweep option. These sweep transactions represent a net amount either being transferred into or out of cash. The following section displays those transactions. These transaction amounts are not included in your activity summary as they simply convey transfers between your sweep balance and cash balance.

Date	Description	Transaction	Amount
11/28	INSURED CASH ACCOUNT	Sweep (Interest Deposit)	\$0.41

⁵ Bank Deposit and Money Market Sweep transactions reflect the net of all transfers of free cash balance to and from your sweep on the date referenced.

Messages

Messages From Your Financial Professional

Thank you for trusting Zions Wealth with your financial future. Our refreshed brand reflects our deep commitment to the communities we serve. We strive to bridge the gap between possibility and reality, delivering value through Investment and Risk Management, Business Succession, Retirement Planning, and more. While our look has evolved, our dedication to exceptional service remains unchanged. Your team is here to guide you every step of the way. Trust In Possibility.

Messages From LPL Financial

IMPORTANT INFORMATION ABOUT PURCHASE COST AND INVESTMENT GAIN/LOSS

When Purchase Cost is shown on an account it equals the Cost Basis of Equities and Mutual Funds acquired since your account was established with LPL, less any reinvested dividends and interest. The associated Investment Gain/Loss equals the current market value of all shares owned less the purchase cost.

POLICY FOR BENEFICIARY ACCOUNTS

Beneficiaries must open an account to receive any securities or cash from a deceased client's account. Please visit lpl.com > Disclosures > LPL Educational Resources > Financial Transfer Of Benefits Related To Death to learn more.

SETTLEMENT FEE

LPL passes through certain regulatory fees incurred by LPL as a result of executing the transaction on your behalf. This includes fees charged under Section 31 of the Securities Exchange Act for sell transactions in equities and options.

NON-TRANSFERABLE SECURITIES THAT ARE WORTHLESS

As part of our continuing effort to provide exceptional service, please be advised that LPL Financial will remove any non-transferable securities that are worthless from customer accounts. Your account may or may not be affected. Should you have any questions or concerns, please contact your financial professional.

ESTIMATED ANNUAL INCOME (EAI) AND ESTIMATED YIELD (EY)

EAI is calculated by taking the indicated annualized dividend and multiplying by the number of shares owned. EY is calculated by taking the EAI and dividing by the aggregate value of the shares owned. If no dividend information is available, no EAI or EY numbers will be generated. EAI and EY for certain types of securities could include a return of principal or capital gains in which case the EAI and EY would be overstated. EAI and EY are estimates and the actual income and yield might be lower or higher than the estimated amounts. Additionally the actual dividend or yield may vary depending on the security issuer's approval of paying the dividends. EY reflects only the income generated by an investment. It does not reflect changes in its price, which may fluctuate.

ICA INFORMATION

Your balances in the Insured Cash Account (ICA) Program are allocated to each depository institution on the Priority Bank List in increments of \$246,500 for individual and trust accounts and \$493,000 for joint accounts. As always, you should review your cash positions with various depository institutions to determine whether your cash is within the FDIC insurance coverage limits. For more information about FDIC insurance limits, please contact your financial professional or go to www.fdic.gov

Please be advised that the Priority Bank List for the ICA Program may change from time to time. These changes include the order of priority in which banks are listed as well as the addition and removal of banks. Please be sure to consult your financial professional or LPL.com periodically throughout the month for recent updates and information regarding how these changes may impact your account.

LPL RELATIONSHIP SUMMARY AVAILABLE ONLINE

LPL financial professionals offer brokerage services, investment advisory services, or both, depending on their licenses. Brokerage and investment advisory services, and the fees we charge for them, differ, and it's important that you understand the differences. Our Relationship Summary explains the various services we offer, how we charge for those services, and conflicts of interest that exist when we provide our services. Please visit lpl.com/CRS to learn more.

ACCOUNT PROTECTION LPL Financial is a member of the Securities Investor Protection Corporation (SIPC). SIPC provides protection for your account up to \$500,000, of which \$250,000 may be claims for cash, in the unlikely event that LPL fails financially. SIPC protection limits apply to all accounts that you hold in a particular capacity. For example, if you hold two accounts at LPL as a sole account holder and third as a joint account holder, the two individual accounts are protected under SIPC up to a combined limit of \$500,000, and the joint account is protected under SIPC separately up to \$500,000. LPL Insured Cash Account (ICA) and LPL Deposit Cash Account (DCA) are not protected by SIPC. Certain non-security investments including those listed in the Other Investments category are not protected by SIPC. To get more information on SIPC, including an explanatory brochure, call SIPC directly at (202) 371-8300 or go to www.sipc.org. The account protection applies when an SIPC member firm fails financially and is unable to meet its obligations to securities clients, but it does not protect against losses from the rise and fall in the market value of investments.

ACCOUNT TYPES For further information regarding the types of accounts available at LPL Financial and the differences between brokerage and advisory accounts, please visit lpl.com and go to Disclosures > Form CRS. Our goal is to ensure that you feel fully informed about the account options available to you.

ADJUSTED COST The cost basis of securities is subject to adjustment for return of capital, return of principal, original issue discount, bond premium, acquisition premium, market discount, partnership distribution, option premium, corporate action, and wash sale. Adjusted cost is used to calculate unrealized and realized gain or loss. When information is incomplete or missing, "N/A" is displayed and is treated as zero when calculating totals.

ADJUSTMENTS TO OPTION CONTRACTS As a general rule, corporate actions can result in an adjustment in the number of shares underlying an options contract, the exercise price, or both. Please review any adjustment to an option position. Contact your financial professional for further information about option contract adjustment or visit the Options Clearing Corporation (OCC) website to view Information Memos at <https://infomemo.theocc.com/infomemo/search>.

LPL FINANCIAL LLC is an affiliate of LPL Financial Holdings Inc.

AGENCY If your broker-dealer acts as your agent, or as agent for both you and another person in a transaction, the transaction details, including the identity of the seller or buyer and the source and amount of any fees or payments will be supplied upon written request.

ASSET-BACKED SECURITIES The actual yield from transactions in asset-backed securities (e.g., CMO, FNMA, FHLMC or GMNA transactions) may vary according to the rate at which the underlying assets or receivables are repaid. Information about yield factors is available from your financial professional on request.

CHANGE OF ADDRESS Please notify your financial professional or LPL Financial promptly in writing of any change of address.

COST BASIS For assets not purchased in the LPL account, you or the previous broker-dealer upon transfer may have provided the Date Acquired and Cost Basis of the position. If no such data was submitted, "N/A" is displayed. Liquidating transactions are automatically paired against holdings on a First In, First Out basis. Designating liquidations as "versus purchase" will cause the trade confirmation or other closed tax lot notification to reflect the selected closed tax lots. Since the cost basis on transferred securities may have been provided by another source, the cost basis information on your statement may not reflect accurate data or correspond to data on your trade confirmations. For accounts electing average cost, the total cost may be computed using a combination of averaged and non-averaged unit prices for eligible securities.

DISCREPANCIES Please notify both your financial professional and LPL Financial immediately of any discrepancies on your statement. If your financial professional is affiliated with another broker-dealer, you must notify them as well. Please see contact information on page 1 of this account statement. Additionally, any verbal communications should be reconfirmed in writing to each of the above parties to further protect your rights, including rights under the Securities Investor Protection Act.

FRACTIONAL SHARE LIQUIDATION For information on fractional share transactions, please refer to LPL.com > Disclosures > Market & Trading Disclosures > Fractional Share Transactions.

FREE CREDIT BALANCES LPL Financial may use your free credit balances subject to the limitations of 17 CFR Section 240.15c3-3 under the Securities Exchange Act of 1934. You have the right to receive from us, upon demand in the course of normal business, the delivery of any free credit balances to which you are entitled, any fully paid securities to which you are entitled, and any securities purchased on margin upon full payment of any indebtedness to LPL Financial. Balances in Client Cash Account are free credit balances.

INVESTMENT RISK LPL Financial is not a bank, savings and loan, or credit union. Securities and insurance offered through LPL and its affiliates are not FDIC, NCUA- or government-insured, not endorsed or guaranteed by LPL, its affiliates or any other financial institution, are not a deposit, and involve investment risk including possible loss of principal.

LPL INSURED BANK DEPOSIT SWEEP PROGRAMS Cash in the Insured Cash Account (ICA) and LPL Deposit Cash Account (DCA) programs is protected by the Federal Deposit Insurance Corporation (FDIC). LPL Financial allocates your money to the ICA program to banks in the order of the Priority Bank List, and to the DCA program to any bank on the Available Bank list, in increments up to the programs' disclosed amounts until your balance in each of the ICA and DCA programs is allocated to the program max. All banks are FDIC members. FDIC coverage is \$250,000 per depositor per bank (\$500,000 for joint account holders). More information on FDIC insurance is available on request, or by visiting www.fdic.gov. LPL Financial is not a bank. Unless otherwise disclosed, securities and other investments obtained through LPL Financial ARE NOT FDIC INSURED, ARE NOT BANK GUARANTEED AND MAY LOSE VALUE.

MARGIN ACCOUNT If you use margin, this statement combines information about your investment account(s) and a special miscellaneous account maintained for you under Section 220.6 of Regulation T issued by the Board of Governors of the Federal Reserve System. The permanent record of the separate account required by Regulation T is available for your inspection upon request.

MONEY MARKET FUNDS Money market fund transactions, if any, are displayed chronologically. The 30-day yield for the fund is also reflected as of the statement date.

MUNICIPAL MATERIAL DISCLOSURE Copies of any material disclosures for municipal bonds are available in the Electronic Municipal Market Access (EMMA) system at www.emma.msrb.org. To obtain specific municipal bond information, enter the nine-digit CUSIP number in the search field in the EMMA site. If you do not have access to the internet or would prefer a physical copy of the material disclosure, please contact your financial professional. Additional municipal bond information that may be available on www.emma.msrb.org includes, but is not limited to, advance refunding documents, continuing disclosures including annual financial statements and notices of material events, real-time and historical trade data, daily market statistics, and education material.

N/A or "-" Data Information that displays as N/A or "-" is missing or incomplete and is treated as zero when calculating totals.

OPTION CLIENTS Information on commissions and other charges incurred in connection with the execution of options transactions are included in the transaction confirmations provided to you. They are available upon request. Promptly advise your financial professional of any material change in your investment objectives or financial situation.

PRICING Prices shown should only be used as a general guide to portfolio value and may vary from actual liquidation value. We receive prices from various services, which are sometimes unable to provide timely information. Where pricing sources are not readily available, estimated prices may be generated by a matrix system or market driven-pricing model, taking various factors into consideration. Information that displays as N/A or "-" is missing or incomplete and is treated as zero when calculating totals.

PRINCIPAL If your broker-dealer is acting as principal in a transaction, your broker-dealer has sold to you or bought from you the security, and may have received a profit from the transaction.

PURCHASE COST The cost of assets purchased in the LPL account, excluding the cost of assets acquired by reinvested dividends and interest. The amount includes trade fees and commissions and excludes any accrued interest paid at purchase. The amount is subject to adjustment for return of capital, return of principal, original issue discount, bond premium, acquisition premium, market discount, partnership distribution, option premium, corporate action, and wash sale. For transferred securities, the amount could be the purchase amount or the adjusted cost amount you or the former institution provided to us. Transferred securities may not be included in Purchase Cost. When information is incomplete or missing, "N/A" is displayed and is treated as zero when calculating totals.

REGULATION All transactions are subject to the constitution, rules, regulations, customs, usages, rulings and interpretations of the exchange or market-and its clearing house, if any where the transactions are executed, and of the Financial Industry Regulatory Authority (FINRA).

REINVESTMENT The dollar amount of mutual fund distributions, money market fund income, or dividends on other securities on your statement may have been reinvested in additional shares. You will not receive confirmations for these reinvestment transactions. However, you may request information on these transactions by writing to LPL Financial. LPL will also, if requested, furnish you with the time of execution and the name of the person from whom your security was purchased.

REVENUE SHARING LPL may have a fee arrangement with the investment advisor or distributor ("sponsor") of the mutual fund you have purchased, called revenue-sharing. In such case, the sponsor pays LPL a fee based on the amount of your purchase, and LPL provides marketing support to the sponsor and allows the sponsor to access your financial professional so that the sponsor can promote such mutual funds. This arrangement gives LPL a financial incentive to have LPL clients invest in participating mutual funds instead of funds whose sponsor do not make such payments to LPL. Although your financial professional does not share in this compensation, this conflict of interest affects the ability of LPL to provide you with unbiased, objective investment advice concerning the selection of mutual funds for your account. This could mean that other mutual funds, whose sponsors do not make revenue sharing payments, may be more appropriate for your account than the mutual funds whose sponsors make revenue sharing payments to LPL. For a complete list of the participating sponsors, and the range of fee payments, please visit LPL.com>Disclosures> Account Disclosures, Agreements, Fee Schedules & Conflicts of Interest>Third Party Compensation and Related Conflicts of Interest.

SWEEP OPTION Your account may provide for a daily sweep in an insured bank deposit sweep program-either LPL Insured Cash Account (ICA) or LPL Deposit Cash Account (DCA)-or a money market mutual fund. The balance in the ICA, DCA or money market mutual fund sweep may be liquidated on the customer's order and the proceeds returned to the securities account, or remitted to the customer. If you have any questions about your sweep option, including rates of the depository institutions currently participating in the sweep option, or you would like to change your sweep option, please contact your financial professional.

TRADING AWAY POLICY Additional information regarding trading practices of equity portfolio managers on Manager Select and Manager Access Select is available on LPL.com > Disclosures > Market & Trading Disclosures > Third-Party Portfolio Manager Trading Practices.

Capital Infrastructure Committee



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.

LOMA
CTGG1 202600003027



COLORADO
Department of Local Affairs
 Division of Local Government

January 09, 2026

The Honorable Brandon Johnson, Board Chair
 Montezuma County Hospital District
 PO Box 1034
 Cortez, CO 81321

RE: LOMA-25057 – Montezuma County Hospital District - Local Match Initiative 2026 - Grant Award Agreement and Next Steps

Dear Board Chair Johnson:

The Colorado Department of Local Affairs (DOLA) has verified that you have met all required conditions of our Award Letter dated December 9, 2025 and we are now prepared to enter into this Grant Award Agreement. As DOLA’s Executive Director, I am pleased to confirm your award of \$680,000.00. Your submitted application, your Award Letter, and this Grant Award Agreement serve as your agreement with the State. Grantees of these funds do **not** require any additional contracts.

By accepting the LOMA funding from DOLA, you are agreeing to spend the funds as non-federal match for the federal IJA Program Microgrids for Community Resilience (MCR) for its grant for your project, Montezuma County Hospital District MCR, and are agreeing to the attached Terms & Conditions.

Upon receipt of your fully executed federal IJA Program grant agreement, you must request your entire LOMA funding amount in an advance request using DOLA’s online grants portal system and upload an electronic copy of your fully executed federal IJA grant agreement. The advance request should be submitted as soon as possible after receipt of this Grant Award Agreement and the fully executed federal IJA Program grant agreement. The advance request form, as well as the required reporting form, are included along with this grant award agreement.

Thank you for your interest in the Local Match Initiative 2026 program. Please contact Snow Staples, LOMA Program Manager for DOLA, at snow.staples@state.co.us with any questions.

Sincerely,

Maria De Cambra
 Executive Director

cc: Bridgett Jabour, Responsible Administrator, Responsible Administrator
 Snow Staples, DOLA LOMA Program Manager
 Patrick Rondinelli, DOLA Regional Manager



In accordance with §24-30-202 C.R.S., this Agreement is not valid until signed and dated below by the State Controller or an authorized delegate.

STATE CONTROLLER
Robert Jaros, CPA, MBA, JD

DocuSigned by:


DFA94368247F476...

By: Kelly Bearden, Controller Delegate

Effective Date: 1/14/2026 | 12:30 PM MST

CMS# 203483 VCUST# 61579 ADDR CN001 EFT DLG# LOMA-25057

THE REST OF THIS PAGE INTENTIONALLY LEFT BLANK



Local Match Initiative 2026 - Grant Award Terms & Conditions

- 1. Statutory Authority.** C.R.S. 24-32-106(1)(c)
- 2. Funding Period:** Effective Date through 12/31/2026
- 3. Use of Funds**
 - a.** LOMA Grant funds may only be spent on eligible project costs associated with the Grantee's awarded Infrastructure Investment and Jobs Act (IIJA) Program grant. Eligible expenses include but are not limited to:
 - expenses that are reasonable, necessary and allocable to the IIJA-funded project using the LOMA grant funds as local match.
 - b.** Grantee counties, municipalities, special districts and federally recognized tribes, understand that any grant funds expended outside of the intent of the LOMA program must be returned to the Department of Local Affairs within 30 days of the ruling by DOLA of improper fund use.
 - c.** Grant funds expire 12/31/2026. Grantee counties, municipalities, special districts, and federally recognized tribes must not incur any expenses after 12/31/2026.
 - d.** Ineligible expenses include but are not limited to: any expenses not related to the completion of the IIJA-funded Project for which these Grant Funds are Local Match.
- 4. Documentation.** Grantee shall retain documentation of all uses of the LOMA funds, including invoices, receipts, data and financial records, and any other documentation that establishes compliance for up to three (3) years after the final report is received and approved by DOLA. Such documentation shall be provided to DOLA or its duly authorized representatives upon request.
- 5. Monitoring.**
 - a.** DOLA or the State of Colorado reserves the right to initiate detailed monitoring or auditing of any grantee at its sole discretion.
 - b.** The review shall provide assurance that the information self-reported by Grantee is accurate and complete, and identify unallowable or questionable expenditures for follow-up. When concerns are noted during the review process, the Grantee shall provide documentation of the expenditures or accounting practices to DOLA for verification.
 - c.** Funds spent outside of the stated LOMA program intent must be returned to DOLA within 30 days of identification by DOLA of improper use.
- 6. Financial Reporting.**
 - a.** Grantee counties, municipalities, special districts, and federally recognized tribes must provide DOLA with a minimum of one interim report, as well as any other financial reports as requested by the Governor's Office through DOLA, and one final report, upon the completed expense of the advance payment, detailing how the LOMA grant funds were spent. Invoices and proof of payment must be provided to support the expenditures.
 - b.** Grantee counties, municipalities, special districts, and federally recognized tribes must submit a final report upon the completion of the IIJA-funded Project.
 - c.** Any unspent funds must be returned to DOLA no later than 12/31/2026 and prior to submitting the final report. Unspent funds will be deobligated by DOLA.
 - d.** Grantee's Final Report is due no later than 3/31/2027.
- 7.** In the event of a conflict between the terms and conditions of the Grantee's Application and the terms and conditions of this award agreement letter, the terms and conditions of this award agreement letter shall prevail.

EIAF A-0318 Montezuma County HD Fuel Oil System Replacement Engineering

OPTION LETTER #1

SIGNATURE AND COVER PAGE

State Agency Department of Local Affairs (DOLA)	DLG Portal Number EIAF-A00318	Option Letter CMS Number 203527
Grantee Montezuma County Hospital District	Previous CMS #(s) 197887	
Project Number and Name EIAF A-0318 Montezuma County HD Fuel Oil System Replacement Engineering	Grant Amount Initial Award: \$9,000.00 Option Letter #1 01/13/2026: \$0.00 Total Grant Amount: \$9,000.00	
DOLA Regional Manager Patrick Rondinelli, (970) 749-0138, (patrick.rondinelli@state.co.us)		
DOLA Regional Assistant Ted Gantzer, (970) 290-2381, (ted.gantzer@state.co.us)		
Funding Account Codes CTGG1 202500003849	Program Name Energy & Mineral Impact Assistance Program (EIAF)	
Prior Grant Agreement Expiration Date January 31, 2026	Current Grant Agreement Expiration Date March 31, 2027	

THE PARTIES HERETO HAVE EXECUTED THIS OPTION LETTER

Each person signing this Option Letter represents and warrants that he or she is duly authorized to execute this Option Letter and to bind the Party authorizing his or her signature.

STATE OF COLORADO
Jared S. Polis GOVERNOR
Colorado Department of Local Affairs

Signed by:
By: Maulid Miskell
590E1B45E7884A4...

Maria De Cambra, Executive Director

Date: 1/13/2026 | 6:08 PM MST

ALL CONTRACTS REQUIRE APPROVAL BY THE STATE CONTROLLER

STATE CONTROLLER
Robert Jaros, CPA, MBA, JD

Signed by:
By: Caleb Vester
1B60C79585F74E7...

Kelly Bearden, DOLA Controller Delegate

Effective Date: 1/14/2026 | 7:58 AM MST

EIAF A-0318 Montezuma County HD Fuel Oil System Replacement Engineering

1) OPTIONS: Choose all applicable options listed in §1 and in §2

- a. Option to extend (*use this option for Extension of Time*)
- b. Change in the Grant Award Amount within the current term (*use this option for an Increase or Decrease in Grant Funds, including Supplemental funding awards*)
- c. Budget Line Adjustment(s) – reallocation of awarded Grant Funds to Budget Line(s) (*use this Option to redistribute existing Grant Funds between budget lines*)

2) REQUIRED PROVISIONS. All Option Letters shall contain the appropriate provisions set forth below:

a. For use with Option 1(a): In accordance with **Section 2(A)** of the original Intergovernmental Grant Agreement between the State of Colorado, acting by and through the Colorado Department of Local Affairs, and the **Montezuma County Hospital District**, the State hereby exercises its option for an additional term beginning **February 01, 2026** and ending on **March 31, 2027**. Tables in **Sections 4.3 and 4.5.2** of **Exhibit B** are deleted and replaced with the following:

<u>Milestone/Performance Measure/Grantee will:</u>	<u>By:</u>
Put Project out to bid.	Within 30 days after the Effective Date of this Intergovernmental Grant Agreement.
Award and finalize subcontract(s).	Within 90 days after the Effective Date of this Intergovernmental Grant Agreement.
Submit draft of design plans for review	30 days prior to final report approval.
Submit Quarterly Pay Requests	See §4.5.2 below
Submit Quarterly Status Reports	See §4.5.2 below
Submit Project Final Report	June 29, 2027

Quarter	Year	Due Date	Pay Request Due	Status Report Due
2 nd (Apr-Jun)	2025	JULY 15, 2025*	Yes	Yes
3 rd (Jul-Sep)	2025	October 30, 2025	Yes	Yes
4 th (Oct-Dec)	2025	January 30, 2026	Yes	Yes
1 st (Jan-Mar)	2026	April 30, 2026	Yes	Yes
2 nd (Apr-Jun)	2026	JULY 15, 2026*	Yes	Yes
3 rd (Jul-Sep)	2026	October 30, 2026	Yes	Yes
4 th (Oct-Dec)	2026	January 30, 2027	Yes	Yes
1 st (Jan-Mar)	2027	April 30, 2027	Yes	Yes

*State fiscal year runs July 1 – June 30 annually. Grantee must request reimbursement for all eligible costs incurred during a State fiscal year by July 15 annually.

b. Reserved for use with Option 1(b).

c. Reserved for use with Option 1(c).

3) Effective Date. The effective date of this Option Letter is upon approval of the State Controller or **January 13, 2026**, whichever is later.

THE REST OF THIS PAGE INTENTIONALLY LEFT BLANK

Board Member Discussion (optional)



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.

MCHD BOARD ADMIN ASSISTANT DUTIES:

1. Assist with communications, correspondence, maintain Board [rosters](#), and other administrative duties as requested.
2. Attend regular and special Board meetings and prepare agendas and announcements and meeting minutes.
3. Update and communicate changes to the Board website with Jaycee as needed.
4. You may sometimes be asked to prepare letters for signature by Chairperson. Sometimes these are prepared by MCHD attorney and some are done by admin assistant.
5. You may generally be asked to coordinate meetings, social events, communications on behalf of the MCHD board with SHS executives. The other SHS employee that works directly with members of MCHD is the Plant Operations Director Rob Owens.
6. Joel Rouse currently does Capital Infrastructure Committee meeting schedules and minutes for the joint MCHD/SHS committee as outlined by Continuing Covenant Agreement with Bank Syndicate as amended in 2023.

MONTHLY PROCEDURES FOR MCHD BOARD MEETINGS:

1. Email Chair and Secretary/Treasurer on the Tuesday prior to the meeting (second Tues of the month). Provide a copy of the previous month's agenda with any updates for which you're already aware of for this month's Board meeting and request feedback and additional info from Chair/Scty-Treas. Include draft minutes for review.
2. Prepare [agenda](#) and add items based on Chair/Scty-Treas changes and additions and email Jaycee to post and post at SHS hospital entrance and county building at 140 W Main St #1, where Special District Postings are posted.
3. Ensure dinner is ordered or meeting the 3rd Weds of the month for EMS training room.
4. Agenda's will usually/always include the following:
 - a) Finance Packet from Scty/Treas
 - b) most recently-approved SHS Financials (get from CEO Assistant/SHS folder)
 - d) Bills from Kelly McCabe, PC – attorney for MCHD Board (Kelly or Keenen Lovett always attend meetings).
 - e) draft minutes from the previous meeting pending approval.
 - f) any/all bills for MCHD approval. MCHD must approve all bills prior to their payment. (There are a few exceptions if it cannot wait for a Board meeting)
 - g) Attorney Report – (usually in executive session) or any contracts/resolutions for board approval.
 - h) Construction/Cap Infrastructure project updates or reports that will be enclosed, not just verbal. This will be directed by Chair/Scty-Treas.
5. Once approved and provided to Admin Assistant, combine all items and create one pdf with all info with [Enclosures](#) pages and show enclosure numbers next to each item on the agenda (see previous packets for examples).
6. When you've reviewed the packet for accurateness, print 8 copies for the following people:
 1. Original for yourself – you always keep a “clean copy” for permanent record.
 2. Brandon Johnson, Chair
 3. Sean Flaherty, Scty/Treas
 4. Bob Ower, Vice-Chair
 5. Scott Anderson
 6. Jerry Whited
 7. Extra (just in case)
7. Email the agenda packet to the full board, SHS CEO/CFO, MCHD attorney's and owner's rep if appropriate the Thursday prior to each meeting. office.
** Notes about minutes: MCHD must use specific language to go into [executive session](#).
**Any agenda packets given to the public MUST have the SHS financials and minutes removed – these are not public information.



RESERVATIONS AND RESTRICTIVE COVENANTS
FOR
MONTEZUMA COUNTY HOSPITAL DISTRICT PUD
IN MONTEZUMA COUNTY, COLORADO

THIS DECLARATION is made on the date hereinafter set forth by Montezuma County Hospital District, hereinafter referred to as MCHD, the Developer of the PUD who has filed with the City of Cortez and Montezuma County Clerk and Recorder in Plat Book 15, Page 94, a plat, said PUD being located within the City of Cortez, County of Montezuma, State of Colorado.

THE UNDERSIGNED OWNER of real property in the City of Cortez, County of Montezuma, State of Colorado, for the purpose of creating a campus exclusively designed for doctors office buildings and other medical and health care related facilities and hereby covenants and agrees to establish the following protective covenants:

COVENANTS

1. Term. The Restrictions and Covenants hereinafter set out are to run with the land and shall be binding upon all parties and all persons owning property in the PUD or claiming under them and for the benefit of and limitations on all future owners in such PUD, for twenty years with automatic extensions for five more consecutive ten year periods, unless otherwise agreed upon by MCHD and all of the owners.

2. Violations. If the owners of such property or any of them, or their heirs or assigns, shall violate any of the

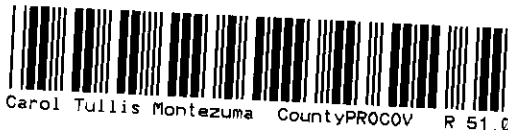


covenants hereinafter set out, it shall be lawful for any other person owning real property situate in the PUD to prosecute any proceedings at law or in equity against the person or persons violating any of such covenants, and either to prevent him/her from so doing or to recover damages for such violation, or both.

All lots in the PUD shall contain the same restrictions as set out in this instrument. Any deed of conveyance of any of said lots shall have engraved thereon the words "This deed is subject to Protective Covenants of record in Book _____ at pages of the records of Montezuma County and said Covenants are covenants running with the land."

Should any mortgage or deed of trust be foreclosed on, the property to which this instrument refers, when the title acquired by such foreclosure, and the person or persons who thereupon and thereafter become the owner or owners of such property, shall be subject to and bound by all the restrictions enumerated herein.

3. Committee. The architectural control committee, hereinafter the Committee, is to be comprised of not less than three members and not more than five. Two members of the initial committee shall be appointed from the Board of Directors of MCHD together with a third committee member appointed by the two MCHD Directors. The Committee shall continue to serve until the 1st day of January, 2005. Subsequently, on the first day of each year thereafter, the owners of all lots in the PUD shall elect from themselves members of said Committee, each owner shall be entitled to one vote for each lot owned. Said Committee members will serve without compensation and shall, by a majority of its members,



perform such duties herein described and call for enforcement of these covenants.

4. Approval of plans. For the purpose of further insuring the development of the lands platted in the PUD as an area of high standards, the architectural control committee reserves the power to control the buildings, structures, and other improvements placed on each lot, as well as to make such exceptions to these Reservations and Restrictions as the Committee, hereinafter designated, shall deem necessary and proper. Whether or not provision therefor is specifically stated in any conveyance of a lot made by the Developer, the owner or occupant of each and every lot, by acceptance of title thereto or by taking possession thereof, covenants and agrees that no building, wall, or other structure shall be placed upon such lot unless and until the plans and specifications therefor and plot plan have been approved in writing by the Committee hereinafter provided. Each such building, fence, wall, or structure shall be placed on the premises only in accordance with the plan and specifications and plot plan so approved. Refusal of approval of plans and specifications by such Committee may be based on any ground, including purely aesthetic grounds which, in the sole and uncontrolled discretion of the Committee shall seem sufficient. No alteration in the exterior appearance of the buildings or structures shall be made without like approval. If no Committee exists or if the Committee shall fail to approve or disapprove the plans and specifications within 30 days after written request therefor, then such approval shall not be required; provided that no building or other structure



shall be erected which violates any of the Covenants herein contained.

5. Sidewalks. Each lot owner must have a concrete sidewalk along the width of the front of their lot in accordance with the ordinances and regulations of the City of Cortez.

6. Accessory building. Each lot owner may erect one accessory building upon his lot after the type, size, shape and style has been approved in writing by the Committee, but such accessory building shall be so designated as to harmonize with the principal building of the owner and the general overall aesthetic appearance of the PUD.

7. Construction time. No individual constructing a building upon any lot shall utilize more than twelve months in the construction of said building. It is the express intent of these covenants that from the date ground is broken for the construction of a new building, that the same shall be completed within twelve calendar months thereafter.

8. Medical and Health Care Related uses. All lots within the PUD shall be limited to the operation of a medical office to be used and occupied only by licensed physicians ("Physicians") to engage in the private practice of medicine for the care and treatment of human beings and other medical health care related facilities and related activities incidental thereto, and for no other purpose without the prior written consent of MCHD, which consent may be granted or denied in its sole and absolute discretion.



A. Notwithstanding anything to the contrary set forth herein, in no event shall the Premises or any part thereof be used for the following activities without the prior written consent of MCHD, which consent may be granted or denied in its sole and absolute discretion: (i) the provision or operation of any "ancillary medical care service or facility" (as hereinafter defined), (ii) the operation of an acute care general hospital, a specialty hospital, a rehabilitation center, an extended care facility or nursing home, an outpatient or inpatient clinic, surgical center, emergency center, a home health service, a health maintenance organization or similar direct care provider, an ambulance service, a birthing center or an inhalation or physical therapy center, (iii) any purpose that is in violation of law, code, ordinance, zoning ordinance or condition or governmental rule or regulation, (iv) any purpose deemed by MCHD or its insurer to be extra hazardous on account of fire risk, (v) any purpose that would reasonably cause a cancellation of any insurance policy covering the Hospital or the Project, (vi) any operation which creates a nuisance, (vii) any facility designed primarily for physical therapy, (viii) there shall be no imaging operations conducted except x-ray imaging operations for use by onsite physicians treating their patients in their medical practice, (ix) all physicians working upon the property shall participate in the Medicaid and Medicare programs and shall accept Medicaid and Medicare patients.

B. Owner shall indemnify and hold harmless MCHD against all costs, expenses, damages, liability, or loss caused by



any violation hereof. As used herein, an "ancillary medical care service facility" shall mean and include, (x) any form of testing for diagnostic or therapeutic purposes, provision or operation of a laboratory (including, without limitation, a pathology laboratory or a clinical laboratory), diagnostic imaging and therapy services (which include, without limitation, the following testing facilities: fluoroscopy, plain film radiography, computerized tomography (CT) ultrasound, radiation therapy, mammography and breast diagnostics, nuclear medicine testing and magnetic resonance imaging), physical therapy services, or respiratory therapy service, and (y) the provision of any medical or related service to or for any person that is in addition to the examination and diagnosis of patients performed directly by a physician or by other health care professionals under the direct supervision of a physician, or facility operated for the provision of any such service.

C. No drugs or medicines may be dispensed on the premises to persons other than the patients of physicians occupying office space in the medical office building. The installation and use of any diagnostic, laboratory or radiology equipment on the premises shall be subject to the prior written approval of MCHD, and prior to the installation of any such equipment, MCHD shall be provided with a list of such equipment and its intended use.

D. Notwithstanding the foregoing, however, nothing in these Covenants shall prevent physicians who conduct a medical practice and related activities at the Project from performing



outpatient surgeries that do not require general anesthesia or intravenous sedation or from rendering pathological laboratory and radiological services to any such physician's own patients, so long as such surgery and pathological laboratory and radiological services are the kind and type usually and customarily provided by physicians of similar experience and training to patients in such physicians' own offices, and are merely ancillary and incidental to such physician's primary medical practice and do not constitute the physician's primary medical practice or specialty nor the predominant services rendered by the physician to the physician's patients.

E. PUD lot owners acknowledge and agree that all physicians who conduct a medical practice and related activities (a "Practice") at the premises must be and remain appropriately licensed and in good standing with the state licensing board and any applicable federal, state or local certification or licensing agency or office, without restriction, not subject to any sanction, exclusion order, or other disciplinary order with respect to his or her participation in any federal or state healthcare program. Furthermore, each such physician must be qualified to be a member of the active medical staff of the Hospital; provided, however, that nothing in this paragraph shall require any physician who conducts a medical practice at the premises actually to be a member of the Hospital's active medical staff.

F. MCHD is the developer and initial owner of all of the lots included within the PUD. This PUD has been designed by



MCHD to facilitate the health care campus, designed in part to promote the ease of access to physicians and medical facilities located within the Hospital and the offices and clinics located within the PUD. Therefore, nothing contained in these covenants should be construed to preclude MCHD or its successor from utilizing any of the lots within the PUD for any health care facilities or associated health care practices. MCHD has designed this PUD to insure, to the extent permitted by law, that owners within the PUD shall not utilize the PUD lots for purposes inconsistent or in direct competition or conflict with the Hospital property. Therefore, MCHD or its successors or assigns may utilize any of its property, including lots owned within the PUD, for the construction or operation of any health care or medical facilities including, but not by way of limitation, nursing home, clinics, outpatient surgery, or other associated facilities harmonious with the mission and objective of MCHD to provide the highest possible health care to the citizens of the District. MCHD shall expressly not be limited by the provisions of paragraphs 8.A., 8.B., 8.C., 8.D. or 8.E. and those provisions shall not be applicable to MCHD, its successors or assigns.

9. Water storage. No pool, pond or cistern shall be constructed on any subdivision tract unless the same shall be sealed against subterranean leakage.

10. Drainage. Except as is necessary for construction of decorative ponds or pools, dwellings, or outbuildings, no lot owner shall obstruct, interfere with or allow the obstruction or interference with natural drainage or irrigation or rainwater.



12. Validity of restrictions. Invalidation of any of these covenants by judgment or court order shall in no wise affect any of the other provisions, which shall remain in full force and effect.

If any covenant or condition herein contained is more restrictive than any rule or provision of any zoning ordinance or subdivision provision or regulation of the City of Cortez, now in effect or which may be adopted in the future, then such restriction herein contained shall prevail over such less restrictive zoning or subdivision ordinance or regulation.

13. Removal of Restrictions The restrictions on any lot in the PUD may be removed only upon written consent, duly acknowledges and recorded, by MCHD or its successors and the unanimous written consent, duly acknowledges and recorded, of all the other owners of lots in the PUD. This paragraph shall in no manner operate to impair the rights of the land owners to make changes in the covenants as set forth in paragraph 1 above.

IN WITNESS WHEREOF, the undersigned owner has set its hand and seal as set forth below.

MONTEZUMA COUNTY HOSPITAL DISTRICT,
PUD Developer

By *Duane Neal*
Duane Neal, Chairman

ATTEST:

Fred M. DeWitt
Fred M. DeWitt, Secretary



525452

Page: 10 of 10
08/31/2004 02:04P
D 0.00

Carol Tullis Montezuma CountyPROCOV R 51.00

STATE OF COLORADO)
) ss.
County of Montezuma)

The foregoing instrument was acknowledged before me this 19th day of August, 2004, by Duane Neal, Chairman of the Montezuma County Hospital District and attested to by Fred M. DeWitt, Secretary of the Montezuma County Hospital District.

My commission expires: June 27, 2008

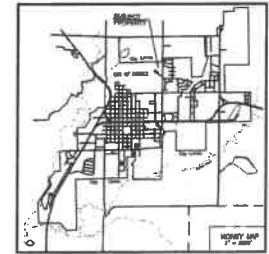
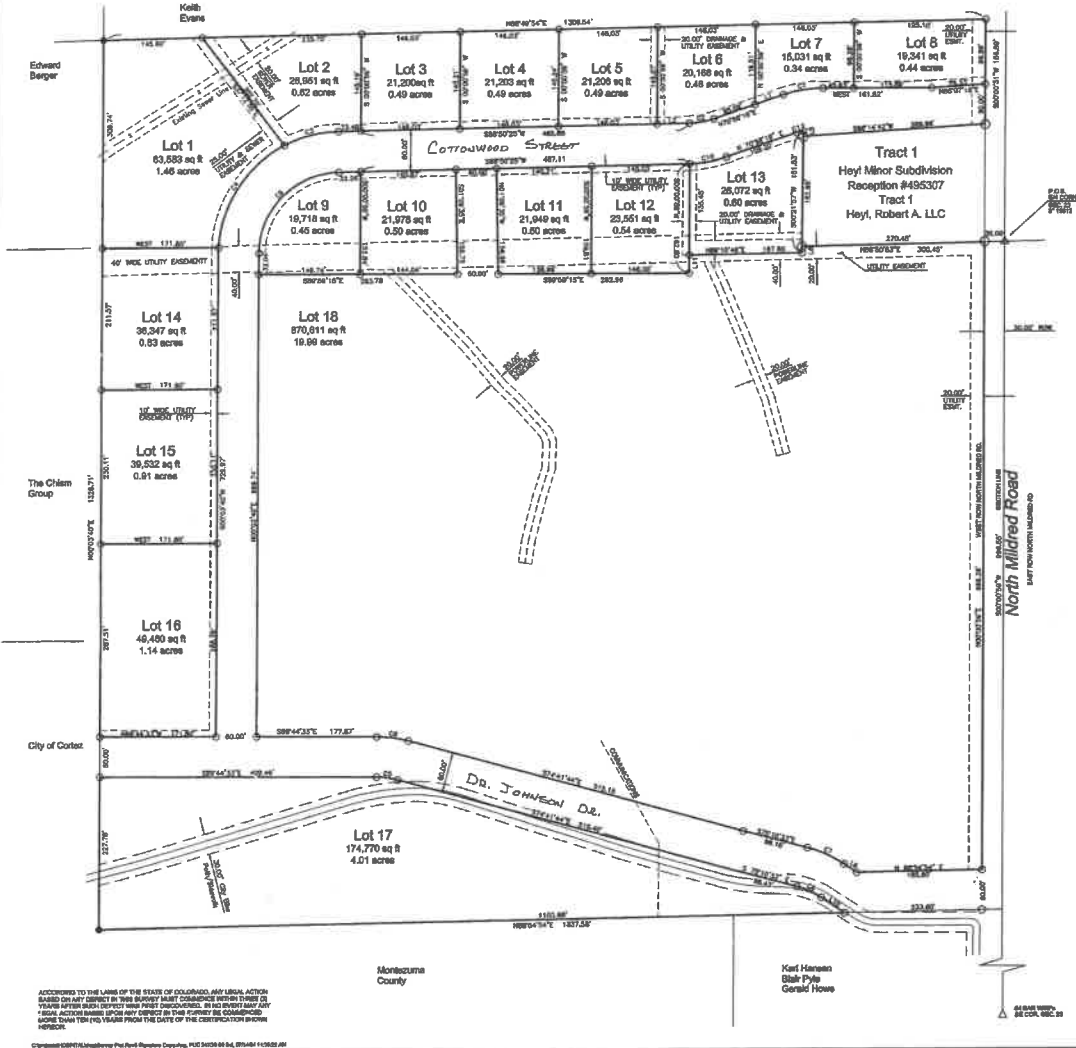
WITNESS my hand and official seal.

STACY MERRIFIELD
NOTARY PUBLIC
STATE OF COLORADO

Stacy Merrifield
Notary Public

"Unofficial Copy"

MONTEZUMA COUNTY HOSPITAL DISTRICT PUD
 Located in the S/2 S/2 SE/4 NE/4 and the N/2 NE/4 SE/4
 Sec. 23, T.36N., R.16W., N.M.P.M., City of Cortez, Montezuma County, Colorado



LINE TABLE

LINE	BEARING	DISTANCE	AREA
1	N 89° 52' 30" W	150.00	1.20
2	S 89° 52' 30" E	150.00	1.20
3	N 89° 52' 30" W	150.00	1.20
4	S 89° 52' 30" E	150.00	1.20
5	N 89° 52' 30" W	150.00	1.20
6	S 89° 52' 30" E	150.00	1.20
7	N 89° 52' 30" W	150.00	1.20
8	S 89° 52' 30" E	150.00	1.20
9	N 89° 52' 30" W	150.00	1.20
10	S 89° 52' 30" E	150.00	1.20
11	N 89° 52' 30" W	150.00	1.20
12	S 89° 52' 30" E	150.00	1.20
13	N 89° 52' 30" W	150.00	1.20
14	S 89° 52' 30" E	150.00	1.20
15	N 89° 52' 30" W	150.00	1.20
16	S 89° 52' 30" E	150.00	1.20
17	N 89° 52' 30" W	150.00	1.20
18	S 89° 52' 30" E	150.00	1.20

CURVE TABLE

LINE	CHORD BEARING	CHORD DISTANCE	ARC DISTANCE	AREA
1	N 89° 52' 30" W	150.00	150.00	1.20
2	S 89° 52' 30" E	150.00	150.00	1.20
3	N 89° 52' 30" W	150.00	150.00	1.20
4	S 89° 52' 30" E	150.00	150.00	1.20
5	N 89° 52' 30" W	150.00	150.00	1.20
6	S 89° 52' 30" E	150.00	150.00	1.20
7	N 89° 52' 30" W	150.00	150.00	1.20
8	S 89° 52' 30" E	150.00	150.00	1.20
9	N 89° 52' 30" W	150.00	150.00	1.20
10	S 89° 52' 30" E	150.00	150.00	1.20
11	N 89° 52' 30" W	150.00	150.00	1.20
12	S 89° 52' 30" E	150.00	150.00	1.20
13	N 89° 52' 30" W	150.00	150.00	1.20
14	S 89° 52' 30" E	150.00	150.00	1.20
15	N 89° 52' 30" W	150.00	150.00	1.20
16	S 89° 52' 30" E	150.00	150.00	1.20
17	N 89° 52' 30" W	150.00	150.00	1.20
18	S 89° 52' 30" E	150.00	150.00	1.20

- LEGEND:**
- SET BY SURVEYOR
 - FOUND BY SURVEYOR
 - FOUND BY OTHER
 - FOUND BY OWNER
 - FOUND BY OTHER PARTY
 - FOUND BY OTHER PARTY

THIS PLAT WAS FILED IN THE OFFICE OF THE COUNTY CLERK AND RECORDER OF MONTEZUMA COUNTY, COLORADO AT 10:46 AM ON THE 23rd day of March 2004 UNDER RECEPTION NUMBER 222277 Book 15, Page 94

KNOW ALL MEN BY THESE PRESENTS, that the Montezuma County Hospital District, whose legal address is P.O. Box 1034, Cortez, Colorado 81321 being the legal and record owner of a tract of land lying and being in the S/2 S/2 NE/4, and the N/2 NE/4 SE/4 of Section 23, T.36N., R.16W., N.M.P.M., City of Cortez, Montezuma County, Colorado.

Beginning at the E/4 of said Section 23, T.36N., R.16W., N.M.P.M., Montezuma County, Colorado;

thence, S89°52'30"W a distance of 160.00 feet along the East line of said Section 23;

thence, S89°52'30"W a distance of 150.00 feet;

thence, N00°07'30"E a distance of 150.00 feet;

thence, N89°52'30"W a distance of 150.00 feet to the West ROW line of Milbrand Road;

thence, S89°52'30"W a distance of 150.00 feet along the West ROW line of Milbrand Road;

thence, S00°21'57"W a distance of 162.00 feet;

thence, N89°52'30"E a distance of 160.00 feet to the point of beginning and containing 39.47 acres more or less.

Has by these presents bid out, placed and on this plat under the name and title of the MONTENZUMA COUNTY HOSPITAL DISTRICT, PLANNED UNIT DEVELOPMENT, and does hereby grant to the City of Cortez, Colorado, for the use of the public, the Avenue, Drive, Courts, Roads and Place shown hereon and hereby dedicatable to the Public Utilities those portions of real property which are located on utilities and drainage facilities, included but not limited to electric lines, gas lines, telephone lines, cable television lines, together with the right to trim interfering trees and bushes; together with the perpetual right of ingress and egress for installation, maintenance and replacement of such lines, said easements and rights shall be utilized in a reasonable and prudent manner. Also, all Private Roads and Driveways within the subdivision are hereby dedicated to the public utilities for the above mentioned purposes. Driveway easements are reserved for drainage purposes.

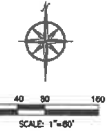
Executed this 23rd day of March 2004
 Daniel Anderson
 Chairman, Montezuma County Hospital District, Cortez, Colorado

Montezuma County Clerk and Recorder
 ACCEPTED BY NOTION OF THE CITY CLERK, CITY OF CORTAZ, COLORADO
 this 23rd day of March 2004
 Charles Baker
 Mayor, City of Cortez

Montezuma County Clerk and Recorder
 ACCEPTED BY NOTION OF THE CITY CLERK, CITY OF CORTAZ, COLORADO
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 Charles Baker
 Mayor, City of Cortez

EXAMINED AND APPROVED:
 Paul H. King 6-21-04
 Daniel Anderson 7/1/04
 James E. King 7/1/04
 Maria Duran 7-1-04
 W.D. Connor 7-1-04
 Charles Baker 7-1-04
 City of Cortez - PUBLIC WORKS



ACCORDING TO THE LAWS OF THE STATE OF COLORADO, ANY LEGAL ACTION BRINGS ON ANY DEFENSE IN THIS SURVEY MUST COMMENCE WITHIN THREE (3) YEARS AFTER SUCH DEFENSE IS FIRST DISCOVERED. NO DEFENSE MAY BE ASSERTED AFTER SUCH DEFENSE IS FIRST DISCOVERED. NO DEFENSE MAY BE ASSERTED AFTER SUCH DEFENSE IS FIRST DISCOVERED. NO DEFENSE MAY BE ASSERTED AFTER SUCH DEFENSE IS FIRST DISCOVERED.

SURVEYOR'S CERTIFICATION:
 KNOW ALL MEN BY THESE PRESENTS, THAT I, EUGENE MANN, A LICENSED SURVEYOR, HAVE PREPARED THIS PLAT FROM A FIELD AND ACCURATE SURVEY OF THE LAND AND THAT THE SAID SURVEY WAS CONDUCTED IN ACCORDANCE WITH THE LAWS OF THE STATE OF COLORADO.

Eugene Mann
 SURVEYOR

STONER ENGINEERING
 Engineering, Mapping and Surveying

MONTEZUMA COUNTY HOSPITAL DISTRICT PUD
 Survey Plat
 Located in the S/2 S/2 SE/4 NE/4,
 and the N/2 NE/4 SE/4,
 Sec. 23, T. 36N., R. 16W., N.M.P.M.,
 City of Cortez, Montezuma County, Colorado.